## Quality, Affordable Healthcare Products <br> Since 1887

## Perrigo Fiscal 2013 First Quarter Conference Call

November 7, 2012


## Forward-Looking Statements

Certain statements in this presentation are forward-looking statements within the meaning of Section 21E of the Securities Exchange Act of 1934, as amended, and are subject to the safe harbor created thereby. These statements relate to future events or the Company's future financial performance and involve known and unknown risks, uncertainties and other factors that may cause the actual results, levels of activity, performance or achievements of the Company or its industry to be materially different from those expressed or implied by any forward-looking statements. In some cases, forward-looking statements can be identified by terminology such as "may," "will," "could," "would," "should," "expect," "plan," "anticipate," "intend," "believe," "estimate," "predict," "potential" or other comparable terminology. The Company has based these forward-looking statements on its current expectations, assumptions, estimates and projections. While the Company believes these expectations, assumptions, estimates and projections are reasonable, such forward-looking statements are only predictions and involve known and unknown risks and uncertainties, many of which are beyond the Company's control. These and other important factors, including those discussed under "Risk Factors" in the Company's Form 10-K for the year ended June 30, 2012, as well as the Company's subsequent filings with the Securities and Exchange Commission, may cause actual results, performance or achievements to differ materially from those expressed or implied by these forward-looking statements. The forward-looking statements in this presentation are made only as of the date hereof, and unless otherwise required by applicable securities laws, the Company disclaims any intention or obligation to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

## Perrigo Consolidated - Q1 FY 2013 GAAP Financials

| (\$ in millions, except per share amounts) | Q1 2013 |  | Q1 2012 |  | \% Change Y/Y |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net Sales | \$ | 770 | \$ | 725 | 6\% |
| Cost of Sales |  | 485 |  | 498 | (3\%) |
| Gross Profit |  | 285 |  | 228 | 25\% |
| Distribution |  | 11 |  | 10 | 5\% |
| R\&D |  | 27 |  | 20 | 39\% |
| SG\&A |  | 91 |  | 96 | (6\%) |
| Operating Income | \$ | 157 | \$ | 102 | 54\% |
| Net Income | \$ | 106 | \$ | 70 | 50\% |
| Diluted EPS | \$ | 1.12 | \$ | 0.75 | 49\% |


| Gross Margin |  |  |
| :---: | :---: | :---: |
| Q1 2013 | Q1 2012 | Change |
| $\mathbf{3 7 . 1 \%}$ | $\mathbf{3 1 . 4 \%}$ | $\mathbf{5 7 0}$ bps |
| Operating Margin |  |  |
| Q1 2013 | Q1 2012 | Change |
| $\mathbf{2 0 . 3 \%}$ | $\mathbf{1 4 . 0 \%}$ | 630 bps |

## Perrigo Consolidated - Q1 FY 2013 Adjusted Financials*

| (\$ in millions, except per share amounts) |  | Q1 2013 |  | Q1 2012 | \% Change <br> Y/Y |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Change as a |  |  |  |  |  |
| \% to sales |  |  |  |  |  |

Adj. Gr. Margin Q1'13-Q1'11


Adj. Op. Margin Q1'13-Q1'11


## Net Sales Performance by Segment - Adjusted Financials*

| (\$ in millions) | Q1 2013 |  | Q1 2012 |  | \% Change Y/Y |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Consolidated Perrigo | \$ | 770 | \$ | 725 | 6\% |
| Adjusted Operating Income |  | 177 |  | 154 | 15\% |
| Consumer Healthcare |  | 450 |  | 412 | 9\% |
| Adjusted Operating Income |  | 82 |  | 71 | 14\% |
| Nutritionals |  | 103 |  | 120 | (14\%) |
| Adjusted Operating Income |  | 11 |  | 17 | (33\%) |
| Rx Pharmaceuticals |  | 163 |  | 128 | 28\% |
| Adjusted Operating Income |  | 77 |  | 59 | 31\% |
| API |  | 36 |  | 48 | (24\%) |
| Adjusted Operating Income |  | 14 |  | 15 | (6\%) |

## All Category Update - 52 Weeks



## Consumer Healthcare Segment - Adjusted Financials*

| (\$ in millions) | Q1 2013 |  | Q1 2012 |  | $\begin{gathered} \text { \% Change } \\ \text { Y/Y } \end{gathered}$ | Change as a \% to sales |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Sales | \$ | 450 | \$ | 412 | 9\% |  |
| Adjusted Cost of Sales |  | 304 |  | 281 | 8\% |  |
| Adjusted Gross Profit |  | 147 |  | 130 | 13\% | 90 bps |
| Adjusted Operating Expenses |  | 65 |  | 59 | 11\% |  |
| Adjusted Operating Income | \$ | 82 | \$ | 71 | 14\% | 70 bps |

Positive Impacts
Negative Offsets

| Adjusted Gross Margin |  |  |
| :---: | :---: | :---: |
| Q1 2013 | Q1 2012 | Change |
| $32.6 \%$ | $31.7 \%$ | 90 bps |
| Adjusted Operating Margin |  |  |
| Q1 2013 | Q1 2012 | Change |
| $\mathbf{1 8 . 1 \%}$ | $\mathbf{1 7 . 4 \%}$ | $\mathbf{7 0}$ bps |

- Product mix
- New product launches
- Cost management
- Slightly lower DSG\&A as a percentage of sales
- Slightly higher R\&D investment as a percentage of sales


## Nutritionals Segment - Adjusted Financials*

| (\$ in millions) | Q1 2013 |  | Q1 2012 |  | $\begin{gathered} \text { \% Change } \\ \mathrm{Y} / \mathrm{Y} \end{gathered}$ | Change as a \% to sales |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Sales | \$ | 103 | \$ | 120 | (14\%) |  |
| Adjusted Cost of Sales |  | 75 |  | 84 | (12\%) |  |
| Adjusted Gross Profit |  | 29 |  | 35 | (18\%) | (160) bps |
| Adjusted Operating Expenses |  | 18 |  | 19 | (5\%) |  |
| Adjusted Operating Income | \$ | 11 | \$ | 17 | (33\%) | (310) bps |

Positive Impacts

- Favorable pricing in infant formula products

Negative Offsets

- Lower volumes
- Product mix
- Increased R\&D investment
- Higher DSG\&A as a percentage of sales


## Rx Segment - Adjusted Financials*

| (\$ in millions) | Q1 2013 |  | Q1 2012 |  | $\begin{gathered} \text { \% Change } \\ \text { Y/Y } \\ \hline \end{gathered}$ | Change as a \% to sales |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Sales | \$ | 163 | \$ | 128 | 28\% |  |
| Adjusted Cost of Sales |  | 68 |  | 52 | 31\% |  |
| Adjusted Gross Profit |  | 95 |  | 76 | 25\% | (110) bps |
| Adjusted Operating Expenses |  | 18 |  | 17 | 5\% |  |
| Adjusted Operating Income | \$ | 77 | \$ | 59 | 31\% | 120 bps |

Positive Impacts
Negative Offsets

- Incremental one month of Paddock Labs
- Favorable volume and pricing
- Lower dollar DSG\&A and as a percentage of sales
- Product mix


## API Segment - Adjusted Financials*

| (\$ in millions) | Q1 2013 |  | Q1 2012 |  | \% Change Y/Y | Change as a \% to sales |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Sales | \$ | 36 | \$ | 48 | (24\%) |  |
| Adjusted Cost of Sales |  | 15 |  | 26 | (43\%) |  |
| Adjusted Gross Profit |  | 22 |  | 22 | (1\%) | 1,350 bps |
| Operating Expenses |  | 8 |  | 7 | 9\% |  |
| Adjusted Operating Income | \$ | 14 | \$ | 15 | (6\%) | 690 bps |

Positive Impacts
Negative Offsets

| Adjusted Gross Margin |  |  |
| :---: | :---: | :---: |
| Q1 2013 | Q1 2012 | Change |
| $\mathbf{5 9 . 9 \%}$ | $\mathbf{4 6 . 4 \%}$ | $\mathbf{1 , 3 5 0}$ bps |
| Adjusted Operating Margin |  |  |
| Q1 2013 | Q1 2012 | Change |
| $\mathbf{3 7 . 8 \%}$ | $\mathbf{3 0 . 9 \%}$ | $\mathbf{6 9 0}$ bps |

- Customer launch with 180-day exclusivity
- Product mix
- Favorable FX impact
- DSG\&A as a percentage of sales


## FY 2012 Updated Segment Data*

From Continuing Operations; Updated to Reflect Reallocation

\begin{tabular}{|c|c|c|c|c|c|}
\hline \& Q1 FY2012 \& Q2 FY2012 \& Q3 FY2012 \& Q4 FY2012 \& FY2012 \\
\hline \begin{tabular}{l}
CONSUMER HEALTHCARE \\
Revenue \\
Adjusted Gross Profit \\
Adjusted Gross Margin \\
Adjusted Operating Income Adjusted Operating Margin
\end{tabular} \& \[
\begin{array}{r}
\$ 412 \\
130 \\
31.7 \% \\
71 \\
17.4 \%
\end{array}
\] \& \[
\begin{array}{r}
\$ 471 \\
\\
150 \\
31.8 \% \\
84 \\
17.9 \%
\end{array}
\] \& \[
\begin{array}{r}
\$ 449 \\
141 \\
31.5 \% \\
82 \\
18.2 \%
\end{array}
\] \& \[
\begin{array}{r}
\$ 484 \\
\\
154 \\
31.9 \% \\
87 \\
18.0 \%
\end{array}
\] \& \[
\begin{array}{r}
\$ 1,816 \\
\\
576 \\
31.7 \% \\
325 \\
17.9 \%
\end{array}
\] \\
\hline \begin{tabular}{l}
NUTRITIONALS \\
Revenue \\
Adjusted Gross Profit Adjusted Gross Margin \\
Adjusted Operating Income Adjusted Operating Margin
\end{tabular} \& \[
\begin{array}{r}
\$ 120 \\
35 \\
29.5 \% \\
17 \\
13.9 \%
\end{array}
\] \& \[
\begin{array}{r}
\$ 128 \\
\\
31 \\
24.4 \% \\
11 \\
8.7 \%
\end{array}
\] \& \[
\begin{array}{r}
\$ 118 \\
33 \\
28.4 \% \\
16 \\
13.2 \%
\end{array}
\] \& \[
\begin{array}{r}
\$ 135 \\
40 \\
29.7 \% \\
20 \\
14.9 \%
\end{array}
\] \& \[
\begin{array}{r}
\$ 501 \\
\\
140 \\
28.0 \% \\
64 \\
12.7 \%
\end{array}
\] \\
\hline \begin{tabular}{l}
RX PHARMACEUTICALS Revenue \\
Adjusted Gross Profit Adjusted Gross Margin \\
Adjusted Operating Income Adjusted Operating Margin
\end{tabular} \& \[
\begin{array}{r}
\$ 128 \\
76 \\
59.5 \% \\
59 \\
46.0 \%
\end{array}
\] \& \[
\begin{array}{r}
\$ 177 \\
99 \\
56.1 \% \\
79 \\
44.3 \%
\end{array}
\] \& \[
\begin{array}{r}
\$ 156 \\
92 \\
59.1 \% \\
76 \\
48.7 \%
\end{array}
\] \& \[
\begin{array}{r}
\$ 157 \\
81 \\
51.6 \% \\
61 \\
38.9 \%
\end{array}
\] \& \[
\begin{array}{r}
\$ 617 \\
\\
348 \\
56.4 \% \\
274 \\
44.4 \%
\end{array}
\] \\
\hline \begin{tabular}{l}
API \\
Revenue \\
Adjusted Gross Profit Adjusted Gross Margin \\
Adjusted Operating Income Adjusted Operating Margin
\end{tabular} \& \(\$ 48\)
22
\(46.4 \%\)

15
$30.9 \%$ \& $\$ 43$

21
$48.3 \%$

12
$28.5 \%$ \& $\$ 37$
19
$51.9 \%$

11

$29.6 \%$ \& $$
\begin{array}{r}
\$ 38 \\
26 \\
68.1 \% \\
18 \\
46.8 \%
\end{array}
$$ \& $\$ 166$

88
$53.1 \%$

56
$33.7 \%$ <br>
\hline
\end{tabular}

[^0]
## Perrigo FY13 Updated Segment Guidance*

|  | FY 2013 Guidance 8/16/12 Conference Call | Updated FY 2013 <br> Guidance <br> 11/7/12 Conference <br> Call |
| :---: | :---: | :---: |
| CONSUMER HEALTHCARE <br> Revenue Growth YoY <br> Adjusted Gross Margin \% <br> Adjusted Operating Margin \% | $\begin{aligned} & 10 \%-14 \% \\ & 30 \%-35 \% \\ & 16 \%-21 \% \end{aligned}$ | $\begin{aligned} & 16 \%-20 \% \\ & 32 \%-36 \% \\ & 17 \%-21 \% \end{aligned}$ |
| NUTRITIONALS <br> Revenue Growth YoY <br> Adjusted Gross Margin \% Adjusted Operating Margin \% | $\begin{aligned} & 8 \%-12 \% \\ & 27 \%-32 \% \\ & 12 \%-17 \% \end{aligned}$ | $\begin{aligned} & \text { 8\%-12\% } \\ & 27 \%-32 \% \\ & 12 \%-17 \% \end{aligned}$ |
| RX PHARMACEUTICALS <br> Revenue Growth YoY Adjusted Gross Margin \% Adjusted Operating Margin \% | $\begin{aligned} & 15 \%-19 \% \\ & 54 \%-59 \% \\ & 42 \%-48 \% \end{aligned}$ | $\begin{aligned} & 15 \%-19 \% \\ & 54 \%-59 \% \\ & 42 \%-48 \% \end{aligned}$ |
| API <br> Revenue Growth YoY <br> Adjusted Gross Margin \% <br> Adjusted Operating Margin \% | $\begin{gathered} 0 \%-4 \% \\ 47 \%-52 \% \\ 27 \%-32 \% \end{gathered}$ | $\begin{gathered} 0 \%-4 \% \\ 47 \%-52 \% \\ 27 \%-32 \% \end{gathered}$ |

## Perrigo FY13 Updated Consolidated \& EPS Guidance*

|  | FY 2013 Guidance 8/16/12 Conference Call |  | ed FY 2013 <br> uidance <br> 2 Conference <br> Call |
| :---: | :---: | :---: | :---: |
| CONSOLIDATED PERRIGO <br> Revenue Growth YoY <br> Adjusted Gross Margin \% <br> R\&D as \% to Net Sales <br> Adjusted DSG\&A as \% to Net Sales <br> Adjusted Operating Margin \% <br> Effective Tax Rate | $\begin{gathered} 10 \%-14 \% \\ 36 \%-40 \% \\ \sim 3.5 \% \\ \sim 12.5 \% \\ 20 \%-24 \% \\ 29 \%-31 \% \end{gathered}$ |  | $\begin{aligned} & 2 \%-16 \% \\ & 6 \%-40 \% \\ & \sim 3.5 \% \\ & \sim 12.5 \% \\ & 1 \%-24 \% \\ & 9 \%-31 \% \end{aligned}$ |
| Adjusted Diluted EPS <br> YoY Growth <br> YoY Growth w/out Discrete Tax ${ }^{\dagger}$ <br> Operating Cash Flow <br> CAPEX | $\begin{gathered} \$ 5.30-\$ 5.50 \\ 6 \%-10 \% \\ 13 \%-17 \% \\ \\ \text { \$550M - \$575M } \\ \$ 110 M-\$ 130 M \end{gathered}$ | \$55 | $\begin{aligned} & 45-\$ 5.65 \\ & \%-13 \% \\ & 4 \%-18 \% \end{aligned}$ <br> M - \$575M JM - \$150M |
| $\pm$ YoY Growth Without Discrete Tax Items Reconciliation |  |  |  |
|  | Q1 2012 | Q1 2013 | FY 2013 Guid |
| Adjusted Diluted EPS | \$1.10 | \$1.27 | \$5.45 - |
| Less: Discrete Tax Items | (0.08) | (0.08) |  |
| Adjusted Diluted EPS, excl. Discrete Tax Items \$1.02 |  | \$1.19 | \$5.37- |
| Q1 YoY EPS Growth |  | 15.5\% |  |
| Q1 YoY EPS Growth, Excluding Discrete Tax Items |  | 16.7\% |  |
| Implied FY YoY EPS Growth |  |  | 9\% |
| Implied FY YoY EPS Growth, Excluding Discrete Tax Items |  |  | 14\% |

Legend:
YoY = Year over Year
R\&D = Research \& Development Expense DSG\&A = Distribution, Selling, General \& Administrative Expense
CAPEX = Capital Expenditures

Consumer Healthcare Growth - FY13 \& Beyond
Publicly disclosed products

Across ALL segments, we expect to launch $>60$ new products, resulting in ~\$190M of revenue in FY 2013

## Potential Rx to OTC switches

- \$10B in branded sales potential over the next 5 years


| Consumer Healthcare FY13 Pipeline Highlights | Branded Sales (\$M) |
| :--- | ---: |
| SB versions of Mucinex® Family of Products | $>\$ 300$ |
| SB version of Mucinex ${ }^{\circledR}$ 600mg | $\$ 135$ |
| SB version of Delsym $®$ Suspension | $\$ 100$ |
| SB version of Allegra® D12 | $\$ 50$ |
| SB version of Nicorette $®$ Mini Lozenge | $\$ 30$ |



## 家自 Nutritionals Growth - FY13 \& Beyond

Publicly disclosed products

## Plastic Infant Formula Tub

- Upgrade to National Brand Style Package
- Improved Usage Experience for Parents
- Quality Designed into Manufacturing Process
- Faster Line Speed Increases Plant Capacity



## Chinese Formulas

- Stage 3 with Higher DHA
- Stage 4
- Prenatal / Mothers Formula
- Ultra-Premium Stage 1, 2 \& 3


## CODEX Gold Formulas

- Upgraded to include: Prebiotics, Lutein \& DHA
- Targeting: Latin America, Africa \& Middle East




## Rx Growth - FY13 \& Beyond

Publicly disclosed products

## 35 ANDAs Pending FDA approval

- ANDAs represent $\$ 4 \mathrm{~B}$ in branded sales
- 6 confirmed first-to-file ANDAs
- Additional 3 FTF ANDAs have final approval with later certain launch dates


## 6 Paragraph IV litigations

- Repaglinide Tablets (Prandin®)
- Acetaminophen IV (Ofirmev®)
- Azelastine (Astepro®)
- Acetylcysteine EDTA-containing Injection (Acetadote®)
- Acetylcysteine EDTA-free Injection (Acetadote®)
- Albuterol HFA Inhaler (Proair®)


## 4 projects in clinical studies

| nxomy |  |
| :---: | :---: |
| 1044802.861.26 |  |
| Clobetasol |  |
| Propionate |  |
| Shampoo, |  |
| $0.05 \%$ | mant |
| For External Use Only | Hecsememix |
|  | Clobetasol Propionate Shampoo, 0.05\% For Euternal Use Only Do Not Use in Eyes |
|  |  |
|  | 累 Perigo |



## Pret for Continued Growth

Movement from National Brand to Store Brand

## Rx to OTC Switches

Infant Formula Conversion to New Containers

Continued Strong Rx Performance

# Questions 

## Appendix

Quality, Affordable Healthcare Products

## PERRIGO COMPANY

 RECONCILIATION OF NON-GAAP MEASURES(in thousands, except per share amounts)
(unaudited)

## Consolidated

Net sales
Cost of sales
Gross profit
Operating expenses
Distribution
Research and development
Selling and administration Total operating expenses

Operating income
Interest, net
Other (income) expense, net
Pre-tax income
Income tax expense
Net income
Diluted EPS
Diluted weighted average shares outstanding
Effective tax rate
Gross margin
Operating margin

(d) Inventory step-up of \$27,179
(a) Deal-related amortization
(b) Acquisition costs of $\$ 1,877$
(e) Proceeds from sale of pipeline development projects
(c) Total tax effect for non-GAAP pre-tax adjustments

## PERRIGO COMPANY

## REPORTABLE SEGMENTS

## RECONCILIATION OF NON-GAAP MEASURES

(in thousands)
(unaudited)

(a) Deal-related amortization
(b) Inventory step-up of \$27,179
(c) Proceeds of $\$ 3,500$ from sale of pipeline development projects
(d) Severance costs of $\$ 3,156$

Three Months Ended


Full Year
FY13 reported diluted EPSDeal-related amortization ${ }^{(1)}$\$4.71-\$4.910.62
Charge associated with inventory step-up ..... 0.11
Charges associated with acquisition costsFY13 adjusted diluted EPS0.01
Fiscal 2012*
FY12 reported diluted EPS from continuing operations
\$4.18
Deal-related amortization ${ }^{(1)}$
0.523
Charge associated with inventory step-up
Charges associated with acquisition-related and severance costs ..... 0.062
Charges associated with restructuring ..... 0.061
Net charge associated with acquired R\&D and proceeds from sale of IPR\&D projects ..... 0.012
Earnings associated with sale of pipeline development projects ..... (0.026)
FY12 adjusted diluted EPS from continuing operations
(1) Amortization of acquired intangible assets related to business combinations and asset acquisitions
*All information based on continuing operations.

## PERRIGO COMPANY

## FY 2013 GUIDANCE

|  | Full Year Fiscal 2013 Guidance |
| :---: | :---: |
| Consolidated |  |
| Reported consolidated gross margin range | 33.7\%-37.7\% |
| Deal-related amortization ${ }^{(1)}$ | 1.8\% |
| Inventory step-up | 0.5\% |
| Adjusted consolidated gross margin range | 36\%-40\% |
| Reported distribution, selling, general and administrative expense as \% of net sales | 13.2\% |
| Deal-related amortization ${ }^{(1)}$ | -0.6\% |
| Acquisition costs | -0.1\% |
| Adjusted distribution, selling, general and administrative expense as \% of net sales | 12.5\% |
| Reported consolidated operating margin range | 18\%-21\% |
| Deal-related amortization ${ }^{(1)}$ | 2.4\% |
| Inventory step-up | 0.5\% |
| Acquisition costs | 0.1\% |
| Adjusted consolidated operating margin range | 21\%-24\% |
| Consumer Healthcare |  |
| Reported gross margin range | 30.5\%-34.5\% |
| Deal-related amortization ${ }^{(1)}$ | 0.7\% |
| Inventory step-up | 0.8\% |
| Adjusted gross margin range | 32\% - 36\% |
| Reported operating margin range | 15.3\%-19.3\% |
| Deal-related amortization ${ }^{(1)}$ | 0.9\% |
| Inventory step-up | 0.8\% |
| Adjusted operating margin range | 17\%-21\% |

## Full Year

Fiscal 2013 Guidance
Nutritionals
Reported gross margin range
Deal-related amortization ${ }^{(1)}$
Adjusted gross margin range
Reported operating margin range
Deal-related amortization ${ }^{(1)}$
Adjusted operating margin range
Rx Pharmaceuticals
Reported gross margin range
Deal-related amortization ${ }^{(1)}$
Adjusted gross margin range
Reported operating margin range
Deal-related amortization ${ }^{(1)}$
Adjusted operating margin range
API
Reported gross margin range
Deal-related amortization ${ }^{(1)}$
Adjusted gross margin range
Reported operating margin range
Deal-related amortization ${ }^{(1)}$
Adjusted operating margin range

| $24.8 \%-29.8 \%$ |
| :---: |
| $2.2 \%$ |
| $27 \%-32 \%$ |
| $6.7 \%-11.7 \%$ |
| $5.3 \%$ |
| $12 \%-17 \%$ |


| $49.2 \%-54.2 \%$ |
| :---: |
| $4.8 \%$ |
| $54 \%-59 \%$ |
| $37.2 \%-43.2 \%$ |
| $4.8 \%$ |
| $42 \%-48 \%$ |

[^1]Total debt
Less: Cash and cash equivalents
Total net debt
Total shareholders' equity
Total capital
Net debt to total capital ratio

## Consolidated

Net sales
Reported gross profit
\$ 213,954
Deal-related amortization (1)
Adjusted gross profit
Adjusted gross margin
Reported operating income
Deal-related amortization (1)
Adjusted operating income
Adjusted operating margin
$\frac{\text { Q1 FY11 }}{\$ 641,322}$

| 7,174 |
| ---: |
| $\$ \quad 221,128$ |
| $34.5 \%$ |

\$ 111,767
$\begin{array}{r}11,287 \\ \hline \$ \quad 123,054 \\ \hline 19.2 \%\end{array}$

|  | First Quarter |  | Change |  |
| :---: | :---: | :---: | :---: | :---: |
| Rx Pharmaceuticals | 2013 | 2012 | \$ | \% |
| Net sales, as reported | \$162,942 | \$127,627 | \$35,315 | 28\% |
| Less: Paddock acquisition | $(19,076)$ | - | $(19,076)$ | - |
| Net sales, organic | \$143,866 | \$127,627 | \$16,239 | 13\% |


|  |  | 1 FY12* |  | 2 FY12* |  | FY12* |  | FY12* |  | 2012* |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Consumer Healthcare |  |  |  |  |  |  |  |  |  |  |
| Net sales | \$ | 411,681 | \$ | 471,277 | \$ | 448,848 | \$ | 483,982 | \$ | ,815,788 |
| Reported gross profit | \$ | 129,358 | \$ | 148,813 | \$ | 140,417 | \$ | 153,169 | \$ | 571,757 |
| Deal-related amortization ${ }^{(1)}$ |  | 1,022 |  | 1,006 |  | 1,010 |  | 1,008 |  | 4,046 |
| Adjusted gross profit | \$ | 130,380 | \$ | 149,819 | \$ | 141,427 | \$ | 154,177 | \$ | 575,803 |
| Adjusted gross profit \% |  | 31.7\% |  | 31.8\% |  | 31.5\% |  | 31.9\% |  | 31.7\% |
| Reported operating expenses | \$ | 60,169 | \$ | 66,563 | \$ | 61,034 | \$ | 68,689 | \$ | 256,455 |
| Deal-related amortization ${ }^{(1)}$ |  | $(1,222)$ |  | $(1,214)$ |  | $(1,411)$ |  | $(1,419)$ |  | $(5,266)$ |
| Adjusted operating expenses | \$ | 58,947 | \$ | 65,349 | \$ | 59,623 | \$ | 67,270 | \$ | 251,189 |
| Adjusted operating expenses \% |  | 14.3\% |  | 13.9\% |  | 13.3\% |  | 13.9\% |  | 13.8\% |
| Reported operating income | \$ | 69,189 | \$ | 82,250 | \$ | 79,383 | \$ | 84,480 | \$ | 315,302 |
| Deal-related amortization ${ }^{(1)}$ |  | 2,244 |  | 2,220 |  | 2,421 |  | 2,427 |  | 9,312 |
| Adjusted operating income | \$ | 71,433 | \$ | 84,470 | \$ | 81,804 | \$ | 86,907 | \$ | 324,614 |
| Adjusted operating income \% |  | 17.4\% |  | 17.9\% |  | 18.2\% |  | 18.0\% |  | 17.9\% |
| Nutritionals |  |  |  |  |  |  |  |  |  |  |
| Net sales | \$ | 119,861 | \$ | 128,147 | \$ | 117,683 | \$ | 135,335 | \$ | 501,026 |
| Reported gross profit | \$ | 29,569 | \$ | 28,230 | \$ | 30,350 | \$ | 37,196 | \$ | 125,345 |
| Deal-related amortization ${ }^{(1)}$ |  | 5,849 |  | 3,022 |  | 3,021 |  | 3,021 |  | 14,913 |
| Adjusted gross profit | \$ | 35,418 | \$ | 31,252 | \$ | 33,371 | \$ | 40,217 | \$ | 140,258 |
| Adjusted gross profit \% |  | 29.5\% |  | 24.4\% |  | 28.4\% |  | 29.7\% |  | 28.0\% |
| Reported operating expenses | \$ | 22,328 | \$ | 23,677 | \$ | 28,505 | \$ | 25,387 | \$ | 99,897 |
| Deal-related amortization ${ }^{(1)}$ |  | $(3,615)$ |  | $(3,615)$ |  | $(3,616)$ |  | $(3,615)$ |  | $(14,461)$ |
| Restructuring charges |  | - |  | - |  | $(7,081)$ |  | $(1,674)$ |  | $(8,755)$ |
| Adjusted operating expenses | \$ | 18,713 | \$ | 20,062 | \$ | 17,808 | \$ | 20,098 | \$ | 76,681 |
| Adjusted operating expenses \% |  | 15.6\% |  | 15.7\% |  | 15.1\% |  | 14.9\% |  | 15.3\% |
| Reported operating income | \$ | 7,241 | \$ | 4,553 | \$ | 1,845 | \$ | 11,809 | \$ | 25,448 |
| Deal-related amortization ${ }^{(1)}$ |  | 9,464 |  | 6,637 |  | 6,637 |  | 6,636 |  | 29,374 |
| Restructuring charges |  | - |  | - |  | 7,081 |  | 1,674 |  | 8,755 |
| Adjusted operating income | \$ | 16,705 | \$ | 11,190 | \$ | 15,563 | \$ | 20,119 | \$ | 63,577 |
| Adjusted operating income \% |  | 13.9\% |  | 8.7\% |  | 13.2\% |  | 14.9\% |  | 12.7\% |

(in thousands)
(unaudited)

|  | Q1 FY12* |  | Q2 FY12* | Q3 FY12* |  | Q4 FY12* | FY 2012* |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Rx Pharmaceuticals |  |  |  |  |  |  |  |  |
| Net sales |  | 127,627 | \$177,196 | \$ | 155,591 | \$ 156,975 | \$ | 617,389 |
| Reported gross profit | \$ | 41,460 | \$ 91,380 | \$ | 83,331 | \$ 72,450 | \$ | 288,621 |
| Deal-related amortization ${ }^{(1)}$ |  | 7,353 | 7,969 |  | 8,574 | 8,532 |  | 32,428 |
| Inventory step-up |  | 27,179 | - |  | - | - |  | 27,179 |
| Adjusted gross profit | \$ | 75,992 | \$ 99,349 | \$ | 91,905 | \$ 80,982 | \$ | 348,228 |
| Adjusted gross profit \% |  | 59.5\% | 56.1\% |  | 59.1\% | 51.6\% |  | 56.4\% |
| Reported operating expenses | \$ | 16,975 | \$ 21,404 | \$ | 16,076 | \$ 20,671 | \$ | 75,126 |
| Acquisition-related costs |  | $(3,156)$ | (599) |  | - | - |  | $(3,755)$ |
| Earnings associated with sale of IPR\&D projects |  | 3,500 | - |  | - | - |  | 3,500 |
| Write-off of in-process R\&D |  |  | - |  | - | (750) |  | (750) |
| Adjusted operating expenses | \$ | 17,319 | \$ 20,805 | \$ | 16,076 | \$ 19,921 | \$ | 74,121 |
| Adjusted operating expenses \% |  | 13.6\% | 11.7\% |  | 10.3\% | 12.7\% |  | 12.0\% |
| Reported operating income | \$ | 24,485 | \$ 69,976 | \$ | 67,255 | \$ 51,779 | \$ | 213,495 |
| Deal-related amortization ${ }^{(1)}$ |  | 7,353 | 7,969 |  | 8,574 | 8,532 |  | 32,428 |
| Inventory step-up |  | 27,179 | - |  | - | - |  | 27,179 |
| Acquisition-related costs |  | 3,156 | 599 |  | - | - |  | 3,755 |
| Earnings associated with sale of IPR\&D projects |  | $(3,500)$ | - |  | - | - |  | $(3,500)$ |
| Write-off of in-process R\&D |  | - | - |  | - | 750 |  | 750 |
| Adjusted operating income | \$ | 58,673 | \$ 78,544 | \$ | 75,829 | \$ 61,061 | \$ | 274,107 |
| Adjusted operating income \% |  | 46.0\% | 44.3\% |  | 48.7\% | 38.9\% |  | 44.4\% |
| API |  |  |  |  |  |  |  |  |
| Net sales | \$ | 47,644 | \$ 42,751 | \$ | 36,952 | \$ 38,434 | \$ | 165,781 |
| Reported gross profit | \$ | 21,608 | \$ 20,150 | \$ | 18,676 | \$ 25,674 | \$ | 86,108 |
| Deal-related amortization ${ }^{(1)}$ |  | 521 | 496 |  | 490 | 482 |  | 1,989 |
| Adjusted gross profit | \$ | 22,129 | \$ 20,646 | \$ | 19,166 | \$ 26,156 | \$ | 88,097 |
| Adjusted gross profit \% |  | 46.4\% | 48.3\% |  | 51.9\% | 68.1\% |  | 53.1\% |
| Reported operating income | \$ | 14,215 | \$ 11,692 | \$ | 10,462 | \$ 17,512 | \$ | 53,881 |
| Deal-related amortization ${ }^{(1)}$ |  | 521 | 496 |  | 490 | 482 |  | 1,989 |
| Adjusted operating income | \$ | 14,736 | \$ 12,188 | \$ | 10,952 | \$ 17,994 | \$ | 55,870 |
| Adjusted operating income \% |  | 30.9\% | 28.5\% |  | 29.6\% | 46.8\% |  | 33.7\% |


[^0]:    1 *See attached financial schedule for reconciliation to GAAP numbers

[^1]:    (1) Amortization of acquired intangible assets related to business combinations and asset acquisitions

