

Perrigo Fiscal 2012 First Quarter Conference Call

October 27, 2011





Certain statements in this presentation are forward-looking statements within the meaning of Section 21E of the Securities Exchange Act of 1934, as amended, and are subject to the safe harbor created thereby. These statements relate to future events or the Company's future financial performance and involve known and unknown risks, uncertainties and other factors that may cause the actual results, levels of activity, performance or achievements of the Company or its industry to be materially different from those expressed or implied by any forward-looking statements. In some cases, forward-looking statements can be identified by terminology such as "may," "will," "could," "would," "should," "expect," "plan," "anticipate," "intend," "believe," "estimate," "predict," "potential" or other comparable terminology. The Company has based these forward-looking statements on its current expectations, assumptions, estimates and projections. While the Company believes these expectations, assumptions, estimates and projections are reasonable, such forward-looking statements are only predictions and involve known and unknown risks and uncertainties, many of which are beyond the Company's control. These and other important factors, including those discussed under "Risk Factors" in the Company's Form 10-K for the year ended June 25, 2011, as well as the Company's subsequent filings with the Securities and Exchange Commission, may cause actual results, performance or achievements to differ materially from those expressed or implied by these forward-looking statements. The forward-looking statements in this presentation are made only as of the date hereof, and unless otherwise required by applicable securities laws, the Company disclaims any intention or obligation to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.



Perrigo Consolidated – GAAP Financials

From Continuing Operations

(\$ in millions, except per share amounts)	Q1 2012	Q1 2011	% Change Y/Y
Net Sales	\$ 725	\$ 641	13%
Cost of Sales	498	427	16%
Gross Profit	228	214	6%
Distribution	10	8	23%
R&D	20	18	11%
SG&A	96	76	26%
Operating Income	102	112	(9%)
Income from Continuing Ops	\$ 70	\$ 74	(4%)
Diluted EPS from Continuing Ops	\$ 0.75	\$ 0.79	(5%)

Gross Margin								
Q1 2012	Change							
31.4%	33.4%	(200) bps						
Operating Margin								
Ор	erating Mar	gin						
Op Q1 2012	erating Mar Q1 2011	gin Change						

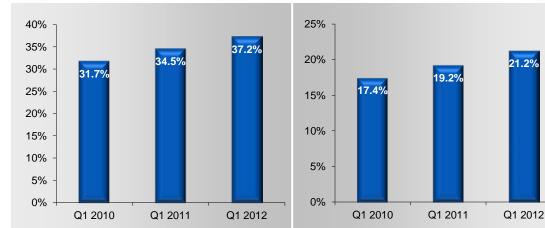


Perrigo Consolidated – Q1 FY 2012 Adjusted Financials*

From Continuing Operations

(\$ in millions, except per share amounts)	Q1 2012	Q1 2011	% Change Y/Y	Change as a % to sales
Net Sales	\$ 725	\$ 641	13%	
Adjusted Cost of Sales	455	420	8%	
Adjusted Gross Profit	270	221	22%	270 bps
Distribution	10	8	23%	
Adjusted R&D	23	18	31%	
Adjusted SG&A	83	72	15%	
Adjusted Operating Income	\$ 154	\$ 123	25%	200 bps
Adjusted Income from Continuing Ops	\$ 103	\$ 81	27%	150 bps
Adjusted Diluted EPS from Continuing Ops	\$ 1.10	\$ 0.87	26%	

Adjusted Gross Margin							
Q1 2012	Q1 2011	Change					
37.2%	34.5%	270 bps					
Adjusted Operating Margin							
Adjuste	d Operating	Margin					
Adjuste Q1 2012	d Operating Q1 2011	Margin Change					



Adj. Gr. Margin Q1'10-Q1'12

Adj. Op. Margin Q1'10-Q1'12

4 *See attached financial schedule for reconciliation to GAAP numbers

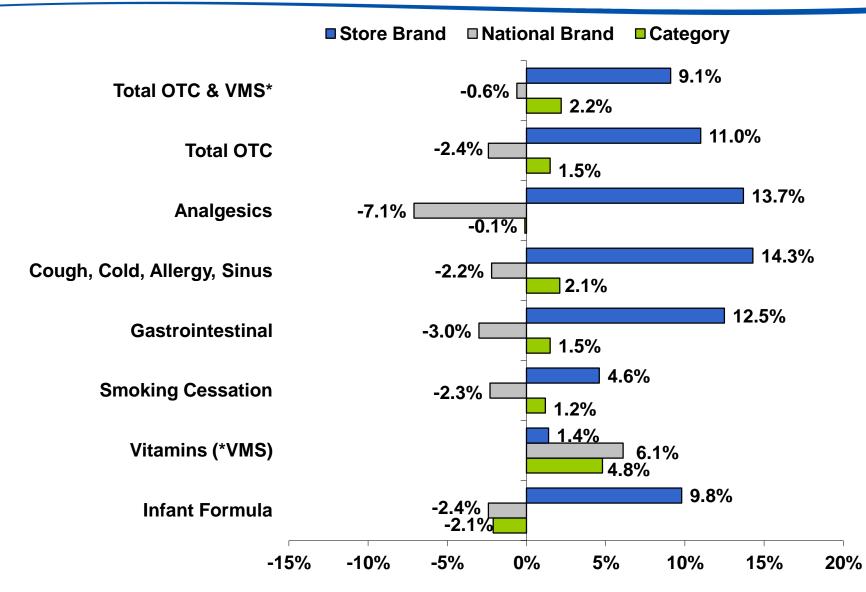
Net Sales Performance by Segment – Adjusted Financials*

From Continuing Operations

(\$in millions)	Q1 :	Q1 2012		2011	% Change Y/Y	
Consolidated Perrigo Adjusted Operating Income	\$	725 154	\$	641 123	13% 25%	
Consumer Healthcare Adjusted Operating Income		412 67		396 73	4% (9%)	
Nutritionals Adjusted Operating Income		120 19		123 24	(2%) (22%)	
Rx Pharmaceuticals Adjusted Operating Income		128 61		69 20	84% 202%	
API Adjusted Operating Income		48 15		37 11	28% 40%	









*Vitamins, Minerals, and Supplements

Source: IRI 52 Week Data Ending September 25, 2011; FDM

Consumer Healthcare Segment – Adjusted Financials*

From Continuing Operations

(\$ in millions)	C	1 2012	Q1 2011	% Change Y/Y	Change as a % to sales
Net Sales	\$	412	\$ 396	4%	
Adjusted Cost of Sales		284	270	5%	
Adjusted Gross Profit		128	126	1%	(90) bps
Adjusted Operating Expenses		61	53	15%	
Adjusted Operating Income	\$	67	\$ 73	(9%)	(230) bps

Adjusted Gross Margin							
Q1 2012	Q1 2011	Change					
31.0%	31.9%	(90) bps					
Adjusted Operating Margin							
Adjuste	d Operating	Margin					
Adjuste Q1 2012	d Operating Q1 2011	Margin Change					

Positive Impacts	Negative Offsets
Volume increases Fairly stable pricing in most products	 Competitive pressures on certain products Pre-launch investments
	 R&D developmental materials; marketing and infrastructure spend



5 **Nutritionals Segment – Adjusted Financials***

From Continuing Operations

(\$ in millions)	Q1 2012	Q1 2011	% Change Y/Y	Change as a % to sales
Net Sales	\$ 120	\$ 123	(2%)	
Adjusted Cost of Sales	83	81	3%	
Adjusted Gross Profit	36	41	(12%)	(330) bps
Adjusted Operating Expenses	18	18	2%	
Adjusted Operating Income	\$ 19	\$ 24	(22%)	(400) bps

Adjusted Gross Margin							
Q1 2012	Q1 2011	Change					
30.4%	33.7%	(330) bps					
Adjusted Operating Margin							
Adjuste	d Operating	Margin					
Adjuste Q1 2012	d Operating Q1 2011	Margin Change					

Positive Impacts	Negative Offsets
 Gaining market share in declining market 	Increased cost of raw materials
 Flat to favorable pricing in most products 	Overall product mix
 Continued SG&A optimization 	R&D investment in infant formula



8 *See attached financial schedule for reconciliation to GAAP numbers

Rx Segment – Adjusted Financials*

From Continuing Operations

(\$ in millions)	Q1 2012	Q1 2011	% Change Y/Y	Change as a % to sales
Net Sales	\$ 128	\$ 69	84%	
Adjusted Cost of Sales	50	39	29%	
Adjusted Gross Profit	77	30	156%	1,700 bps
Adjusted Operating Expenses	16	10	63%	
Adjusted Operating Income	\$ 61	\$ 20	202%	1,860 bps

Adjusted Gross Margin									
Q1 2012	Q1 2011	Change							
60.6%	43.6%	1,700 bps							
Adjusted Operating Margin									
Adjuste	d Operating	Margin							
Adjuste Q1 2012	d Operating Q1 2011	Margin Change							

Positive Impacts

- Favorable pricing on select products
- Paddock Labs
- Production cost leverage
- SG&A leverage on increased product sales



API Segment – Adjusted Financials*

From Continuing Operations

(\$ in millions)	Q	Q1 2012	C	21 2011	% Change Y/Y	Change as a % to sales
Net Sales	\$	48	\$	37	28%	
Adjusted Cost of Sales		25		20	26%	
Adjusted Gross Profit		22		17	30%	80 bps
Operating Expenses		7		6	13%	
Adjusted Operating Income	\$	15	\$	11	40%	280 bps

Adjusted Gross Margin									
Q1 2012	Q1 2011	Change							
47.0%	46.2%	80 bps							
Adjusted Operating Margin									
Adjuste	d Operating	Margin							
Adjuste Q1 2012	d Operating Q1 2011	Margin Change							

Positive Impacts

Strong product sales FX impact Favorable product mix SG&A leverage on increased product sales R&D investment in future products

Negative Offsets



Perrigo Updated FY12 Guidance by Segment*

From Continuing Operations

	FY 2012 Guidance 8/16/11 Conference Call	Updated FY 2012 Guidance 10/27/11 Conference Call
CONSUMER HEALTHCARE Revenue Growth Y/Y Adjusted Gross Margin % Adjusted Operating Margin %	12% - 14% 32% - 33% 18% - 19%	12% - 14% 32% - 33% 18% - 19%
NUTRITIONALS Revenue Growth Y/Y Adjusted Gross Margin % Adjusted Operating Margin %	5% - 7% 33% - 35% 17% - 19%	3% - 5% 31% - 33% 15% - 17%
RX Revenue Growth Y/Y Adjusted Gross Margin % Adjusted Operating Margin %	55% - 57% 53% - 55% 38% - 40%	69% - 71% 55% - 57% 41% - 43%
API Revenue Growth Y/Y Adjusted Gross Margin % Adjusted Operating Margin %	9% - 11% 45% - 48% 25% - 27%	9% - 11% 45% - 48% 25% - 27%

Legend:

Y/Y = Year over Year

Perrigo Consolidated Updated FY12 Guidance*

From Continuing Operations

	FY 2012 Guidance 8/16/11 Conference Call	Updated FY 2012 Guidance 10/27/11 Conference Call
CONSOLIDATED PERRIGO Revenue Growth Y/Y Adjusted Gross Margin % Adjusted R&D as % to Sales Adjusted DSG&A as % to Sales Adjusted Operating Margin % Effective Tax Rate	15% - 18% 35% - 38% Approximately 3.5% 12.5% 20% - 22% 29% - 31%	17% - 20% 35% - 38% Approximately 3.5% 12.5% 20% - 22% 27% - 29%
Adjusted Diluted EPS	\$4.50 - \$4.65	\$4.65 - \$4.80
Operating Cash Flow CAPEX	\$470M - \$500M \$95M - \$105M	\$500M - \$530M \$90M - \$110M
New Products (consolidated) Timing over course of year	>\$190M 2nd half weighted	>\$190M 2nd half weighted

Legend:

Y/Y = Year over Year
 R&D = Research & Development Expense
 DSG&A = Distribution, Sales, General & Administrative Expense
 CAPEX = Capital Expenditures





Potential Rx to OTC switches

- \$5B in branded sales potential over the next 3 years
- \$10B in branded sales potential over the next 5 years

Expect to launch >45 new products, resulting in >\$190M of revenue in FY 2012





OTC Pipeline Highlights	Branded Sales (\$M)
Generic version of Mucinex®	\$142
Generic version of Prevacid®	\$223
Generic version of Zantac® Cool Mint	\$36
Cinnamon Flavor Nicotine Gum	\$41
Generic version of Claritin® D	\$100
Generic version of Rogaine® Foam	\$59







Potential Rx to OTC switches

- \$5B in branded sales potential over the next 3 years
- \$10B in branded sales potential over the next 5 years

Expect to launch >45 new products, resulting in >\$190M of revenue in FY 2012

Ponder – Ald Ruler for Balley & Crhuder	"Despecto Devalution of Delarit" Advances (1981' and Delar Specificat" Advances
Uwnoal	ergenic
Infant Form	nula
With Iron	
-The Ballies with Gaw's Mile Link Proton Scrutturby -Thill Links	-



Nutritionals Pipeline Highlights	Branded Sales (\$M)
Generic version of Gerber Gentle	\$55



Rx Pipeline Highlights	Branded Sales (\$M)
Generic version of Xyzal® Solution	\$245
Generic version of Duac® Gel	\$141
Generic version of Cenestin®	\$30
Generic version of Clobex® Lotion	\$70



China Premium Infant Formula Partnership

Founder Pharma Agreement

Chinese infant formula market ~\$5BN

Non-exclusive supply agreement with sales in U.S. dollars

- Sales at higher gross and operating margins than corporate average
- Sales recognition at U.S. port
- Sales expected to ramp up over next 2 quarters

Founder Pharma responsible for sales, marketing, and distribution in China; initial focus on Chongqing Province

- New "Founder Pharma" brand to be sold in premium segment
- Chongqing is where Founder Pharma's parent, Southwest Synthetic's, headquarters is located
- Chongqing city population >40 million
- Affiliate is building the largest hospital in China (Beijing), scheduled to be completed in 2012; currently owns 5 upper-first class hospitals
- Hospital Channel have coverage in 60% of the 900 upper first-class hospitals in China





Appendix





PERRIGO COMPANY RECONCILIATION OF NON-GAAP MEASURES

(in thousands, except per share amounts)

(unaudited)

	Three Months Ended															
Consolidated	September 24, 2011								September 25, 2010							ange
			No	on-GAAP						Nor	n-GAAP					As
		GAAP	Adj	ustments	_	As	s Adjusted		GAAP	Adju	ustments		As	Adjusted	GAAP	Adj.
Net sales	\$	725,295	\$	-		\$	725,295	\$	641,322	\$	-		\$	641,322	13%	13%
Cost of sales		497,716		42,362	(a,b)		455,354		427,368		7,174	(a)		420,194	16%	8%
Gross profit		227,579		42,362			269,941		213,954		7,174			221,128	6%	22%
Operating expenses																
Distribution		10,264		-			10,264		8,333		-			8,333	23%	23%
Research and development		19,638		(3,500)	(c)		23,138		17,727		-			17,727	11%	31%
Selling and administration		96,125		13,620	(a,d)		82,505		76,127		4,113	(a)		72,014	26%	15%
Total		126,027		10,120			115,907		102,187		4,113			98,074		
Operating income		101,552		52,482			154,034		111,767		11,287			123,054	-9%	25%
Interest, net		12,570		-			12,570		10,087		-			10,087	25%	25%
Other expense (income), net		229		-	_		229		(559)		-			(559)	-	-
Pre-tax income from cont. ops.	_	88,753		52,482			141,235	-	102,239		11,287			113,526	-13%	24%
Income tax expense		18,295		19,620	(e)		37,915		28,561		3,615	(e)		32,176	-36%	18%
Income from continuing operations	\$	70,458	\$	32,862	=	\$	103,320	\$	73,678	\$	7,672		\$	81,350	-4%	27%
Diluted EPS from cont. ops.	\$	0.75				\$	1.10	\$	0.79				\$	0.87	-5%	26%
Diluted weighted average shares outstanding		93,953					93,953		93,269					93,269		
Gross margin		31.4%					37.2%		33.4%					34.5%		
Operating margin		14.0%					21.2%		17.4%					19.2%		

(a) Deal-related amortization

(b) Inventory step-up of \$27,179

(c) Proceeds from sale of pipeline R&D projects

(d) Acquisition-related costs of \$8,782

(e) Total tax effect for non-GAAP pre-tax adjustments





PERRIGO COMPANY REPORTABLE SEGMENTS RECONCILIATION OF NON-GAAP MEASURES

(in thousands) (unaudited)

	Three Months Ended									
Consumer Healthcare		% Change								
		Non-GAAP		Non-GAAP	As					
	GAAP	Adjustments	As Adjusted	GAAP Adjustments As Adjusted	GAAP Adj.					
Net sales	\$ 411,681	\$-	\$ 411,681	\$ 396,104 \$ - \$ 396,104	4% 4%					
Cost of sales	285,107	1,022 ^(a)	284,085	270,512802 (a)269,710	5% 5%					
Gross profit	126,574	1,022	127,596	125,592 802 126,394	1% 1%					
Operating expenses	62,091	1,222 ^(a)	60,869	54,273 1,312 ^(a) 52,961	14% 15%					
Operating income	\$ 64,483	\$ 2,244	\$ 66,727	\$ 71,319 \$ 2,114 \$ 73,433	-10% -9%					
Gross margin	30.7%		31.0%	31.7% 31.9%						
Operating margin	15.7%		16.2%	18.0% 18.5%						
			Three Mor	nths Ended						
Nutritionals		September 24, 201	1	September 25, 2010	% Change					
		Non-GAAP		Non-GAAP	As					
	GAAP	Adjustments	As Adjusted	GAAP Adjustments As Adjusted	GAAP Adj.					
Net sales	\$ 119,861	\$-	\$ 119,861	\$ 122,684 \$	-2% -2%					
Cost of sales	89,238	5,850 ^(a)	83,388	84,294 3,000 ^(a) 81,294	6% 3%					
Gross profit	30,623	5,850	36,473	38,390 3,000 41,390	-20% -12%					
Operating expenses	21,558	3,615 ^(a)	17,943	20,3112,801 ^(a) 17,510	6% 2%					
Operating income	\$ 9,065	\$ 9,465	\$ 18,530	\$ 18,079 \$ 5,801 \$ 23,880	-50% -22%					
Gross margin	25.5%		30.4%	31.3% 33.7%						
Operating margin	7.6%		15.5%	14.7% 19.5%						

(a) Deal-related amortization

(b) Inventory step-up of \$27,179

(c) Proceeds of \$3,500 from sale of pipeline R&D projects

(d) Acquisition-related costs of \$3,156





PERRIGO COMPANY REPORTABLE SEGMENTS

(in thousands) (unaudited)

	Three Months Ended													
Rx Pharmaceuticals	uticals September 24, 2011							:	% Cha	ange				
			Non-GAAP								As			
		GAAP	Adjustments		As Adjusted			GAAP	Adjustments		As	Adjusted	GAAP	Adj.
Net sales	\$	127,627	\$	-	\$	127,627	\$	69,333	\$	-	\$	69,333	84%	84%
Cost of sales		84,791		34,532 ^(a,b)		50,259		41,561		2,459 ^(a)		39,102	104%	29%
Gross profit		42,836		34,532		77,368		27,772		2,459		30,231	54%	156%
Operating expenses		15,993		(344) ^(c,d)		16,337		10,017		-		10,017	60%	63%
Operating income	\$	26,843	\$	34,188	\$	61,031	\$	17,755	\$	2,459	\$	20,214	51%	202%
Gross margin		33.6%				60.6%		40.1%				43.6%		
Operating margin		21.0%				47.8%		25.6%				29.2%		
						Three Mor	ths E	nded						
ΑΡΙ			Septe	mber 24, 2011										ange
			No	n-GAAP			Non-GAAP							As
		GAAP	Adju	ustments	As Adjusted			GAAP	Adjustments		As	Adjusted	GAAP	Adj.
Net sales	\$	47,644	\$	-	\$	47,644	\$	37,361	\$	-	\$	37,361	28%	28%
Cost of sales		25,791		<u>521</u> ^(a)		25,270		20,580		492 ^(a)		20,088	25%	26%
Gross profit		21,853		521		22,374		16,781		492		17,273	30%	30%
Operating expenses		7,275		-		7,275		6,458		-		6,458	13%	13%
Operating income	\$	14,578	\$	521	\$	15,099	\$	10,323	\$	492	\$	10,815	41%	40%
Gross margin		45.9%				47.0%		44.9%				46.2%		
Operating margin		30.6%				31.7%		27.6%				28.9%		

(a) Deal-related amortization

(b) Inventory step-up of \$27,179

(c) Proceeds of \$3,500 from sale of pipeline R&D projects

(d) Acquisition-related costs of \$3,156





PERRIGO COMPANY FY 2012 GUIDANCE AND FY 2011 EPS **RECONCILIATION OF NON-GAAP MEASURES**

(unaudited)

	Full Year		
	Fiscal 2012 Guidance*		
FY12 reported diluted EPS from continuing operations range	\$3.92 - \$4.07		
Deal-related amortization ⁽¹⁾	0.52		
Charge associated with inventory step-up	0.18		
Charges associated with acquisition-related costs	0.06		
Earnings associated with sale of pipeline R&D projects	(0.03)		
FY12 adjusted diluted EPS from continuing operations range	\$4.65 - \$4.80		
EV11 reported diluted EDS from continuing operations	Fiscal 2011*		
FY11 reported diluted EPS from continuing operations	\$3.64		
Deal-related amortization ⁽¹⁾	0.34		
Charges associated with acquisition-related costs	0.02		
Charges associated with restructuring	0.01		
FY11 adjusted diluted EPS from continuing operations	\$4.01		

(1) Amortization of acquired intangible assets related to business combinations and asset acquisitions

*All information based on continuing operations.





PERRIGO COMPANY FY 2012 GUIDANCE RECONCILIATION OF NON-GAAP MEASURES

(unaudited)

	Full Year Fiscal 2012 Guidance
Consolidated	
Reported consolidated gross margin range	32.5% - 35.5%
Deal-related amortization ⁽¹⁾	1.7%
Inventory step-up	0.8%
Adjusted consolidated gross margin range	35% - 38%
Reported research and development expense as % of net sales	3.4%
Pipeline R&D projects	0.1%
Adjusted research and development expense as % of net sales	3.5%
Reported distribution, sales, general and administrative expense as % of net sales	13.4%
Deal-related amortization ⁽¹⁾	-0.6%
Acquisition-related costs	-0.3%
Adjusted distribution, sales, general and administrative expense as % of net sales	12.5%
Reported consolidated operating margin range	16.7% - 18.7%
Deal-related amortization ⁽¹⁾	2.3%
Inventory step-up	0.8%
Pipeline R&D projects	-0.1%
Acquisition-related costs	0.3%
Adjusted consolidated operating margin range	20% - 22%
Consumer Healthcare	
Reported gross margin range	31.8% - 32.8%
Deal-related amortization ⁽¹⁾	0.2%
Adjusted gross margin range	32% - 33%
Reported operating margin range	17.5% - 18.5%
Deal-related amortization ⁽¹⁾	0.5%
Adjusted operating margin range	18% - 19%

Quality, Affordable Healthcare Products

(1) Amortization of acquired intangible assets related to business combinations and asset acquisitions



PERRIGO COMPANY FY 2012 GUIDANCE RECONCILIATION OF NON-GAAP MEASURES

(unaudited)

	Full Year Fiscal 2012 Guidance
Nutritionals	
Reported gross margin range	28.1% - 30.1%
Deal-related amortization ⁽¹⁾	2.9%
Adjusted gross margin range	31% - 33%
Reported operating margin range	9.4% - 11.4%
Deal-related amortization ⁽¹⁾	5.6%
Adjusted operating margin range	15% - 17%
Rx Pharmaceuticals	
Reported gross margin range	44.7% - 46.7%
Deal-related amortization ⁽¹⁾	5.7%
Inventory step-up	4.6%
Adjusted gross margin range	55% - 57%
Reported operating margin range	30.8% - 32.8%
Deal-related amortization ⁽¹⁾	5.7%
Inventory step-up	4.6%
Pipeline R&D projects	-0.6%
Acquisition-related charges	0.5%
Adjusted operating margin range	41% - 43%
ΑΡΙ	
Reported gross margin range	43.8% - 46.8%
Deal-related amortization ⁽¹⁾	1.2%
Adjusted gross margin range	45% - 48%
Reported operating margin range	23.8% - 25.8%
Deal-related amortization ⁽¹⁾	1.2%
Adjusted operating margin range	25% - 27%

Quality, Affordable Healthcare Products

(1) Amortization of acquired intangible assets related to business combinations and asset acquisitions



PERRIGO COMPANY RECONCILIATION OF NON-GAAP MEASURES

(in thousands) (unaudited)

	9/24/2011	
Total debt	\$1,199,537	
Less: Cash and cash equivalents	(116,615)	
Total net debt	1,082,922	
Total shareholders' equity	1,544,441	
Total capital	\$2,627,363	
Net debt to total capital ratio	41.2%	
Consolidated	Q1 FY10	
Net sales	\$ 528,333	
Reported gross profit	\$ 163,212	
Deal-related amortization ⁽¹⁾	4,157	
Inventory step-up	320	
Adjusted gross profit	\$ 167,689	
Adjusted gross margin	31.7%	
Reported operating income	\$ 72,129	
Deal-related amortization ⁽¹⁾	5,292	
Inventory step-up	320	
Write-off of in-process R&D	14,000	
Adjusted operating income	\$ 91,741	
Adjusted operating margin	17.4%	

(1) Amortization of acquired intangible assets related to business combinations and asset acquisitions





(unaudited)

	Net Sales for the Three Months Ended					
Consolidated	September 24, 2011		September 25, 2010		% Change	
Net sales, as reported	\$	725,295	\$	641,322	13%	
Less: Paddock acquisition		(38,900)				
Net sales, organic	\$	686,395	\$	641,322	7%	
	Three Months Ended					
Rx Pharmaceuticals	Septen	nber 24, 2011	Septer	mber 25, 2010	% Change	
Net sales, as reported	\$	127,627	\$	69,333	84%	
Less: Paddock acquisition		(38,900)				
Net sales, organic	\$	88,727	\$	69,333	28%	

