

# Perrigo Fiscal 2012 First Quarter Conference Call 

October 27, 2011

## Forward-Looking Statements

Certain statements in this presentation are forward-looking statements within the meaning of Section 21E of the Securities Exchange Act of 1934, as amended, and are subject to the safe harbor created thereby. These statements relate to future events or the Company's future financial performance and involve known and unknown risks, uncertainties and other factors that may cause the actual results, levels of activity, performance or achievements of the Company or its industry to be materially different from those expressed or implied by any forward-looking statements. In some cases, forward-looking statements can be identified by terminology such as "may," "will," "could," "would," "should," "expect," "plan," "anticipate," "intend," "believe," "estimate," "predict," "potential" or other comparable terminology. The Company has based these forward-looking statements on its current expectations, assumptions, estimates and projections. While the Company believes these expectations, assumptions, estimates and projections are reasonable, such forward-looking statements are only predictions and involve known and unknown risks and uncertainties, many of which are beyond the Company's control. These and other important factors, including those discussed under "Risk Factors" in the Company's Form 10-K for the year ended June 25, 2011, as well as the Company's subsequent filings with the Securities and Exchange Commission, may cause actual results, performance or achievements to differ materially from those expressed or implied by these forward-looking statements. The forward-looking statements in this presentation are made only as of the date hereof, and unless otherwise required by applicable securities laws, the Company disclaims any intention or obligation to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

## Perrigo Consolidated - GAAP Financials

From Continuing Operations
(\$ in millions, except per share amounts)
Net Sales
Cost of Sales 49
Gross Profit
Distribution
R\&D
SG\&A 96 Operating Income 102
Income from Continuing Ops \$

Diluted EPS from Continuing Ops

| Gross Margin |  |  |
| :---: | :---: | :---: |
| Q1 2012 | Q1 2011 | Change |
| 31.4\% | 33.4\% | (200) bps |
| Operating Margin |  |  |
| Q1 2012 | Q1 2011 | Change |
| 14.0\% | $\mathbf{1 7 . 4 \%}$ | $(340)$ bps |

Perrigo Consolidated - Q1 FY 2012 Adjusted Financials*
From Continuing Operations

| (\$ in millions, except per share amounts) | Q1 2012 |  | Q1 2011 |  | \% Change Y/Y | Change as <br> a \% to sales |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Sales | \$ | 725 | \$ | 641 | 13\% |  |
| Adjusted Cost of Sales |  | 455 |  | 420 | 8\% |  |
| Adjusted Gross Profit |  | 270 |  | 221 | 22\% | 270 bps |
| Distribution |  | 10 |  | 8 | 23\% |  |
| Adjusted R\&D |  | 23 |  | 18 | 31\% |  |
| Adjusted SG\&A |  | 83 |  | 72 | 15\% |  |
| Adjusted Operating Income | \$ | 154 | \$ | 123 | 25\% | 200 bps |
| Adjusted Income from Continuing Ops | \$ | 103 | \$ | 81 | 27\% | 150 bps |
| Adjusted Diluted EPS from Continuing Ops | \$ | 1.10 | \$ | 0.87 | 26\% |  |


| Adjusted Gross Margin |  |  |
| :---: | :---: | :---: |
| Q1 2012 | Q1 2011 | Change |
| 37.2\% | $\mathbf{3 4 . 5 \%}$ | 270 bps |
| Adjusted Operating Margin |  |  |
| Q1 2012 | Q1 2011 | Change |
| $\mathbf{2 1 . 2 \%}$ | $\mathbf{1 9 . 2 \%}$ | 200 bps |

Adj. Gr. Margin Q1'10-Q1'12



## Net Sales Performance by Segment - Adjusted Financials*

From Continuing Operations

| (\$in millions) | Q1 2012 |  | Q1 2011 |  | \% Change Y/Y |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Consolidated Perrigo | \$ | 725 | \$ | 641 | 13\% |
| Adjusted Operating Income |  | 154 |  | 123 | 25\% |
| Consumer Healthcare |  | 412 |  | 396 | 4\% |
| Adjusted Operating Income |  | 67 |  | 73 | (9\%) |
| Nutritionals |  | 120 |  | 123 | (2\%) |
| Adjusted Operating Income |  | 19 |  | 24 | (22\%) |
| Rx Pharmaceuticals |  | 128 |  | 69 | 84\% |
| Adjusted Operating Income |  | 61 |  | 20 | 202\% |
| API |  | 48 |  | 37 | 28\% |
| Adjusted Operating Income |  | 15 |  | 11 | 40\% |

## All Category Update - 52 Weeks

Total OTC \& VMS*
$\square$ Store Brand $\quad$ National Brand $\quad$ Category

Cough, Cold, Allergy, Sinus

Gastrointestinal
Smoking Cessation

Vitamins (*VMS)

Infant Formula


## Consumer Healthcare Segment - Adjusted Financials*

## From Continuing Operations

| (\$ in millions) | Q1 2012 |  | Q1 2011 |  | \% Change Y/Y | Change as a \% to sales |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Sales | \$ | 412 | \$ | 396 | 4\% |  |
| Adjusted Cost of Sales |  | 284 |  | 270 | 5\% |  |
| Adjusted Gross Profit |  | 128 |  | 126 | 1\% | (90) bps |
| Adjusted Operating Expenses |  | 61 |  | 53 | 15\% |  |
| Adjusted Operating Income | \$ | 67 | \$ | 73 | (9\%) | (230) bps |

## Positive Impacts

- Volume increases
- Fairly stable pricing in most products

Negative Offsets

- Competitive pressures on certain products
- Pre-launch investments
- R\&D developmental materials; marketing and infrastructure spend


## Nutritionals Segment - Adjusted Financials*

From Continuing Operations

| (\$ in millions) |  |  | Q1 2012 |  |  | 011 | \% Change Y/Y | Change as a \% to sales |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Sales |  |  | \$ | 120 | \$ | 123 | (2\%) |  |
| Adjusted Cost of Sales |  |  |  | 83 |  | 81 | 3\% |  |
| Adjusted Gross Profit |  |  |  | 36 |  | 41 | (12\%) | (330) bps |
| Adjusted Operating Expenses |  |  |  | 18 |  | 18 | 2\% |  |
| Adjusted Operating Income |  |  | \$ | 19 | \$ | 24 | (22\%) | (400) bps |
|  |  |  | Positive Impacts |  |  |  | Negative Offsets |  |
| Adjusted Gross Margin |  |  | - Gaining market share in declining market |  |  |  | - Increased cost of raw materials |  |
| Q1 2012 | Q1 2011 | Change |  |  |  |  | - Overall product mix |  |
| 30.4\% | 33.7\% | (330) bps | - Flat to favorable pricing in most products |  |  |  |  |  |
| Adjusted Operating Margin |  |  | - Continued SG\&A optimization |  |  |  | - R\&D investment in infant formula |  |
| Q1 2012 | Q1 2011 | Change |  |  |  |  |  |  |
| 15.5\% | 19.5\% | (400) bps |  |  |  |  |  |  |

## Rx Segment - Adjusted Financials*

## From Continuing Operations

| (\$ in millions) | Q1 2012 |  | Q1 2011 |  | \% Change Y/Y | Change as a \% to sales |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Sales | \$ | 128 | \$ | 69 | 84\% |  |
| Adjusted Cost of Sales |  | 50 |  | 39 | 29\% |  |
| Adjusted Gross Profit |  | 77 |  | 30 | 156\% | 1,700 bps |
| Adjusted Operating Expenses |  | 16 |  | 10 | 63\% |  |
| Adjusted Operating Income | \$ | 61 | \$ | 20 | 202\% | 1,860 bps |

## Positive Impacts

- Favorable pricing on select products
- Paddock Labs
- Production cost leverage
- SG\&A leverage on increased product sales


## API Segment - Adjusted Financials*

## From Continuing Operations

| (\$ in millions) | Q1 2012 |  | Q1 2011 |  | \% Change Y/Y | Change as a \% to sales |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Sales | \$ | 48 | \$ | 37 | 28\% |  |
| Adjusted Cost of Sales |  | 25 |  | 20 | 26\% |  |
| Adjusted Gross Profit |  | 22 |  | 17 | 30\% | 80 bps |
| Operating Expenses |  | 7 |  | 6 | 13\% |  |
| Adjusted Operating Income | \$ | 15 | \$ | 11 | 40\% | 280 bps |

## Positive Impacts

- Strong product sales
- FX impact
- Favorable product mix
- SG\&A leverage on increased product sales


## Negative Offsets

- R\&D investment in future products


## Perrigo Updated FY12 Guidance by Segment*

## From Continuing Operations

|  | FY 2012 Guidance 8/16/11 Conference Call | Updated FY 2012 Guidance 10/27/11 Conference Call |
| :---: | :---: | :---: |
| CONSUMER HEALTHCARE <br> Revenue Growth Y/Y <br> Adjusted Gross Margin \% <br> Adjusted Operating Margin \% | $\begin{aligned} & 12 \%-14 \% \\ & 32 \%-33 \% \\ & 18 \%-19 \% \end{aligned}$ | $\begin{aligned} & 12 \%-14 \% \\ & 32 \%-33 \% \\ & 18 \%-19 \% \end{aligned}$ |
| NUTRITIONALS <br> Revenue Growth Y/Y <br> Adjusted Gross Margin \% <br> Adjusted Operating Margin \% | $\begin{gathered} 5 \%-7 \% \\ 33 \%-35 \% \\ 17 \%-19 \% \end{gathered}$ | $\begin{gathered} 3 \%-5 \% \\ 31 \%-33 \% \\ 15 \%-17 \% \end{gathered}$ |
| RX <br> Revenue Growth Y/Y <br> Adjusted Gross Margin \% Adjusted Operating Margin \% | $\begin{aligned} & 55 \%-57 \% \\ & 53 \%-55 \% \\ & 38 \%-40 \% \end{aligned}$ | $\begin{aligned} & 69 \%-71 \% \\ & 55 \%-57 \% \\ & 41 \%-43 \% \end{aligned}$ |
| API <br> Revenue Growth Y/Y <br> Adjusted Gross Margin \% <br> Adjusted Operating Margin \% | $\begin{gathered} 9 \%-11 \% \\ 45 \%-48 \% \\ 25 \%-27 \% \end{gathered}$ | $\begin{gathered} 9 \%-11 \% \\ 45 \%-48 \% \\ \text { 25\%-27\% } \end{gathered}$ |

Legend:
Y/Y = Year over Year

## Perrigo Consolidated Updated FY12 Guidance*

## From Continuing Operations

|  | FY 2012 Guidance 8/16/11 Conference Call | Updated FY 2012 Guidance 10/27/11 Conference Call |
| :---: | :---: | :---: |
| CONSOLIDATED PERRIGO |  |  |
| Revenue Growth Y/Y | 15\%-18\% | 17\%-20\% |
| Adjusted Gross Margin \% | 35\%-38\% | 35\%-38\% |
| Adjusted R\&D as \% to Sales | Approximately 3.5\% | Approximately 3.5\% |
| Adjusted DSG\&A as \% to Sales | 12.5\% | 12.5\% |
| Adjusted Operating Margin \% | 20\%-22\% | 20\%-22\% |
| Effective Tax Rate | 29\%-31\% | 27\%-29\% |
| Adjusted Diluted EPS | \$4.50-\$4.65 | \$4.65-\$4.80 |
| Operating Cash Flow | \$470M - \$500M | \$500M - \$530M |
| CAPEX | \$95M - \$105M | \$90M - \$110M |
| New Products (consolidated) | >\$190M | >\$190M |
| Timing over course of year | 2nd half weighted | 2nd half weighted |

## Legend:

Y/Y = Year over Year
R\&D = Research \& Development Expense
DSG\&A = Distribution, Sales, General \& Administrative Expense
CAPEX = Capital Expenditures

New Product Innovation - FY2012 Pipeline
Publicly disclosed products

Potential Rx to OTC switches

- \$5B in branded sales potential over the next 3 years
- \$10B in branded sales potential over the next 5 years

Expect to launch $>45$ new products, resulting in $>\$ 190 \mathrm{M}$ of revenue in FY 2012


| OTC Pipeline Highlights | Branded Sales (\$M) |
| :--- | ---: |
| Generic version of Mucinex ${ }^{\circledR}$ | $\$ 142$ |
| Generic version of Prevacid $®$ | $\$ 223$ |
| Generic version of Zantac $®$ Cool Mint | $\$ 36$ |
| Cinnamon Flavor Nicotine Gum | $\$ 41$ |
| Generic version of Claritin® D | $\$ 100$ |
| Generic version of Rogaine ${ }^{\circledR}$ Foam | $\$ 59$ |



New Product Innovation - FY2012 Pipeline

Potential Rx to OTC switches

- \$5B in branded sales potential over the next 3 years
- \$10B in branded sales potential over the next 5 years

Expect to launch >45 new products, resulting in >\$190M of revenue in FY 2012


| Nutritionals Pipeline Highlights | Branded Sales (\$M) |
| :--- | ---: |
| Generic version of Gerber Gentle | $\$ 55$ |



| Rx Pipeline Highlights | Branded Sales (\$M) |
| :--- | ---: |
| Generic version of Xyzal® Solution | $\$ 245$ |
| Generic version of Duac ${ }^{\circledR}$ Gel | $\$ 141$ |
| Generic version of Cenestin® | $\$ 30$ |
| Generic version of Clobex® Lotion | $\$ 70$ |

## China Premium Infant Formula Partnership

Founder Pharma Agreement

## Chinese infant formula market $\sim \$ 5 \mathrm{BN}$

## Non-exclusive supply agreement with sales in U.S. dollars

- Sales at higher gross and operating margins than corporate average
- Sales recognition at U.S. port
- Sales expected to ramp up over next 2 quarters

Founder Pharma responsible for sales, marketing, and distribution in China; initial focus on Chongqing Province

- New "Founder Pharma" brand to be sold in premium segment
- Chongqing is where Founder Pharma's parent, Southwest Synthetic's, headquarters is located
- Chongqing city population >40 million
- Affiliate is building the largest hospital in China (Beijing), scheduled to be completed in 2012; currently owns 5 upper-first class hospitals
- Hospital Channel - have coverage in 60\% of the 900 upper first-class hospitals in China



## Appendix

## Perrigo

| Consolidated | Three Months Ended |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | September 24, 2011 |  |  |  |  |  |  | September 25, 2010 |  |  |  |  |  |  | \% Change |  |
|  | GAAP |  | Non-GAAP |  |  |  |  | GAAP |  | Non-GAAP |  |  | As Adjusted |  | GAAP | As Adj. |
|  |  |  |  | stments |  | As Adjusted |  |  |  |  | tments |  |  |  |  |  |
| Net sales | \$ | 725,295 | \$ |  |  | \$ | 725,295 | \$ | 641,322 | \$ | - |  | \$ | 641,322 | 13\% | 13\% |
| Cost of sales |  | 497,716 |  | 42,362 | (a,b) |  | 455,354 |  | 427,368 |  | 7,174 | (a) |  | 420,194 | 16\% | 8\% |
| Gross profit |  | 227,579 |  | 42,362 |  |  | 269,941 |  | 213,954 |  | 7,174 |  |  | 221,128 | 6\% | 22\% |
| Operating expenses |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Distribution |  | 10,264 |  | - |  |  | 10,264 |  | 8,333 |  | - |  |  | 8,333 | 23\% | 23\% |
| Research and development |  | 19,638 |  | $(3,500)$ | (c) |  | 23,138 |  | 17,727 |  | - |  |  | 17,727 | 11\% | 31\% |
| Selling and administration |  | 96,125 |  | 13,620 | (a,d) |  | 82,505 |  | 76,127 |  | 4,113 |  |  | 72,014 | 26\% | 15\% |
| Total |  | 126,027 |  | 10,120 |  |  | 115,907 |  | 102,187 |  | 4,113 |  |  | 98,074 |  |  |
| Operating income |  | 101,552 |  | 52,482 |  |  | 154,034 |  | 111,767 |  | 11,287 |  |  | 123,054 | -9\% | 25\% |
| Interest, net |  | 12,570 |  |  |  |  | 12,570 |  | 10,087 |  |  |  |  | 10,087 | 25\% | 25\% |
| Other expense (income), net |  | 229 |  | - |  |  | 229 |  | (559) |  | - |  |  | (559) | - | - |
| Pre-tax income from cont. ops. |  | 88,753 |  | 52,482 |  |  | 141,235 |  | 102,239 |  | 11,287 |  |  | 113,526 | -13\% | 24\% |
| Income tax expense |  | 18,295 |  | 19,620 | (e) |  | 37,915 |  | 28,561 |  | 3,615 |  |  | 32,176 | -36\% | 18\% |
| Income from continuing operations | \$ | 70,458 | \$ | 32,862 |  | \$ | 103,320 | \$ | 73,678 | \$ | 7,672 |  | \$ | 81,350 | -4\% | 27\% |
| Diluted EPS from cont. ops. | \$ | 0.75 |  |  |  | \$ | 1.10 | \$ | 0.79 |  |  |  | \$ | 0.87 | -5\% | 26\% |
| Diluted weighted average shares outstanding |  | 93,953 |  |  |  |  | 93,953 |  | 93,269 |  |  |  |  | 93,269 |  |  |
| Gross margin |  | 31.4\% |  |  |  |  | 37.2\% |  | 33.4\% |  |  |  |  | 34.5\% |  |  |
| Operating margin |  | 14.0\% |  |  |  |  | 21.2\% |  | 17.4\% |  |  |  |  | 19.2\% |  |  |
| (a) Deal-related amortization |  |  |  |  |  |  | Acquisition | at | d costs of | 8,782 |  |  |  |  |  |  |
| (b) Inventory step-up of \$27,179 |  |  |  |  |  |  | Total tax e | $t$ | or non-GAA | pr | ax adjus | tme |  |  |  |  |

(b) Inventory step-up of \$27,179
(c) Proceeds from sale of pipeline $R \& D$ projects
(e) Total tax effect for non-GAAP pre-tax adjustments

## PERRIGO COMPANY

## REPORTABLE SEGMENTS

## RECONCILIATION OF NON-GAAP MEASURES

(in thousands)
(unaudited)

## Consumer Healthcare

Net sales
Cost of sales
Gross profit
Operating expenses Operating income

Gross margin
Operating margin

| September 24, 2011 |  |  |  |  | September 25, 2010 |  |  |  |  |  | \% Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Non-GAAP |  |  |  |  | Non-GAAP |  |  |  |  |  |  | As |
| GAAP | Adjustments |  | As Adjusted |  | GAAP |  | Adjustments |  | As Adjusted |  | GAAP | Adj. |
| \$ 411,681 | \$ | - | \$ | 411,681 | \$ | 396,104 | \$ | - | S | 396,104 | 4\% | 4\% |
| 285,107 |  | 1,022 |  | 284,085 |  | 270,512 |  | 802 |  | 269,710 | 5\% | 5\% |
| 126,574 |  | 1,022 |  | 127,596 |  | 125,592 |  | 802 |  | 126,394 | 1\% | 1\% |
| 62,091 |  | 1,222 |  | 60,869 |  | 54,273 |  | 1,312 |  | 52,961 | 14\% | 15\% |
| \$ 64,483 | \$ | 2,244 | \$ | 66,727 | \$ | 71,319 | \$ | 2,114 | \$ | 73,433 | -10\% | -9\% |
| 30.7\% |  |  |  | 31.0\% |  | 31.7\% |  |  |  | 31.9\% |  |  |
| 15.7\% |  |  |  | 16.2\% |  | 18.0\% |  |  |  | 18.5\% |  |  |

Three Months Ended

## Nutritionals

Net sales
Cost of sales
Gross profit
Operating expenses Operating income

Gross margin
Operating margin


| September 25, 2010 |  |  |  |  | \% Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| GAAP | Non-GAAP |  | As Adjusted |  |  | As |
|  | Adjustments |  |  |  | GAAP | Adj. |
| \$ 122,684 | \$ | - | \$ | 122,684 | -2\% | -2\% |
| 84,294 |  | $3,000{ }^{(a)}$ |  | 81,294 | 6\% | 3\% |
| 38,390 |  | 3,000 |  | 41,390 | -20\% | -12\% |
| 20,311 |  | 2,801 ${ }^{\text {(a) }}$ |  | 17,510 | 6\% | 2\% |
| \$ 18,079 | \$ | 5,801 | \$ | 23,880 | -50\% | -22\% |
| 31.3\% |  |  |  | 33.7\% |  |  |
| 14.7\% |  |  |  | 19.5\% |  |  |

(a) Deal-related amortization
(b) Inventory step-up of \$27,179
(c) Proceeds of $\$ 3,500$ from sale of pipeline R\&D projects
(d) Acquisition-related costs of $\$ 3,156$


## PERRIGO COMPANY

| Full Year <br> Fiscal 2012 Guidance* |
| :---: |
| $\$ 3.92-\$ 4.07$ |
| 0.52 |
| 0.18 |
| 0.06 |
| $(0.03)$ |
| $\$ 4.65-\$ 4.80$ |

FY12 reported diluted EPS from continuing operations range
Deal-related amortization ${ }^{(1)}$
0.52
$\begin{array}{ll}\text { Charge associated with inventory step-up } & 0.18\end{array}$
Charges associated with acquisition-related costs
0.06

Earnings associated with sale of pipeline R\&D projects
FY12 adjusted diluted EPS from continuing operations range

Fiscal 2011*
FY11 reported diluted EPS from continuing operations
Deal-related amortization ${ }^{(1)}$
\$3.64

Charges associated with acquisition-related costs
0.34

Charges associated with restructuring
0.02

FY11 adjusted diluted EPS from continuing operations

| Fiscal 2011* |
| :---: |
| $\$ 3.64$ |
| 0.34 |
| 0.02 |
| 0.01 |
| $\$ 4.01$ |

(1) Amortization of acquired intangible assets related to business combinations and asset acquisitions
*All information based on continuing operations.

|  | Full Year Fiscal 2012 Guidance |
| :---: | :---: |
| Consolidated |  |
| Reported consolidated gross margin range | 32.5\%-35.5\% |
| Deal-related amortization ${ }^{(1)}$ | 1.7\% |
| Inventory step-up | 0.8\% |
| Adjusted consolidated gross margin range | 35\%-38\% |
| Reported research and development expense as \% of net sales | 3.4\% |
| Pipeline R\&D projects | 0.1\% |
| Adjusted research and development expense as \% of net sales | 3.5\% |
| Reported distribution, sales, general and administrative expense as \% of net sales | 13.4\% |
| Deal-related amortization ${ }^{(1)}$ | -0.6\% |
| Acquisition-related costs | -0.3\% |
| Adjusted distribution, sales, general and administrative expense as \% of net sales | 12.5\% |
| Reported consolidated operating margin range | 16.7\%-18.7\% |
| Deal-related amortization ${ }^{(1)}$ | 2.3\% |
| Inventory step-up | 0.8\% |
| Pipeline R\&D projects | -0.1\% |
| Acquisition-related costs | 0.3\% |
| Adjusted consolidated operating margin range | 20\% - 22\% |
| Consumer Healthcare |  |
| Reported gross margin range | 31.8\%-32.8\% |
| Deal-related amortization ${ }^{(1)}$ | 0.2\% |
| Adjusted gross margin range | 32\%-33\% |
| Reported operating margin range | 17.5\%-18.5\% |
| Deal-related amortization ${ }^{(1)}$ | 0.5\% |
| Adjusted operating margin range | 18\%-19\% |

(1) Amortization of acquired intangible assets related to business combinations and asset acquisitions

|  | Full Year <br> Fiscal 2012 Guidance |
| :---: | :---: |
| Nutritionals |  |
| Reported gross margin range | 28.1\%-30.1\% |
| Deal-related amortization ${ }^{(1)}$ | 2.9\% |
| Adjusted gross margin range | 31\%-33\% |
| Reported operating margin range | 9.4\%-11.4\% |
| Deal-related amortization ${ }^{(1)}$ | 5.6\% |
| Adjusted operating margin range | 15\%-17\% |
| Rx Pharmaceuticals |  |
| Reported gross margin range | 44.7\%-46.7\% |
| Deal-related amortization ${ }^{(1)}$ | 5.7\% |
| Inventory step-up | 4.6\% |
| Adjusted gross margin range | 55\%-57\% |
| Reported operating margin range | 30.8\%-32.8\% |
| Deal-related amortization ${ }^{(1)}$ | 5.7\% |
| Inventory step-up | 4.6\% |
| Pipeline R\&D projects | -0.6\% |
| Acquisition-related charges | 0.5\% |
| Adjusted operating margin range | 41\%-43\% |
| API |  |
| Reported gross margin range | 43.8\%-46.8\% |
| Deal-related amortization ${ }^{(1)}$ | 1.2\% |
| Adjusted gross margin range | 45\%-48\% |
| Reported operating margin range | 23.8\%-25.8\% |
| Deal-related amortization ${ }^{(1)}$ | 1.2\% |
| Adjusted operating margin range | 25\%-27\% |

(1) Amortization of acquired intangible assets related to business combinations and asset acquisitions

Total debt
Less: Cash and cash equivalents
Total net debt
Total shareholders' equity
Total capital

Net debt to total capital ratio

## Consolidated

Net sales
Reported gross profit
Deal-related amortization ${ }^{(1)}$
Inventory step-up
Adjusted gross profit
Adjusted gross margin
Reported operating income
Deal-related amortization ${ }^{(1)}$
Inventory step-up
Write-off of in-process R\&D
Adjusted operating income
Adjusted operating margin
\$1,199,537
$\begin{array}{r}(116,615) \\ \hline 1,082,922\end{array}$
1,544,441
$\underline{\underline{\$ 2,627,363}}$
41.2\%
$\frac{\text { Q1 FY10 }}{\text { \$ } 528,333}$
\$ 163,212

| 4,157 |
| ---: |
| 320 |
| $\$ \quad 167,689$ |
| $31.7 \%$ |

\$ 72,129
5,292
$\begin{array}{r}14,000 \\ \hline \$ \quad 91,741 \\ \hline \hline 17.4 \%\end{array}$
(1) Amortization of acquired intangible assets related to business combinations and asset acquisitions

| Consolidated <br> Net sales, as reported | Net Sales for the Three Months Ended |  | \% Change |
| :---: | :---: | :---: | :---: |
|  | September 24, 2011 | September 25, 2010 |  |
|  | \$ 725,295 | \$ 641,322 | 13\% |
| Less: Paddock acquisition | $(38,900)$ | - |  |
| Net sales, organic | \$ 686,395 | \$ 641,322 | 7\% |
| Rx Pharmaceuticals <br> Net sales, as reported Less: Paddock acquisition Net sales, organic | Three Months Ended |  |  |
|  | September 24, 2011 | September 25, 2010 | \% Change |
|  | \$ 127,627 | \$ 69,333 | 84\% |
|  | $(38,900)$ | - |  |
|  | \$ 88,727 | \$ 69,333 | 28\% |

