

Perrigo Fiscal Fourth Quarter Conference Call August 18, 2009



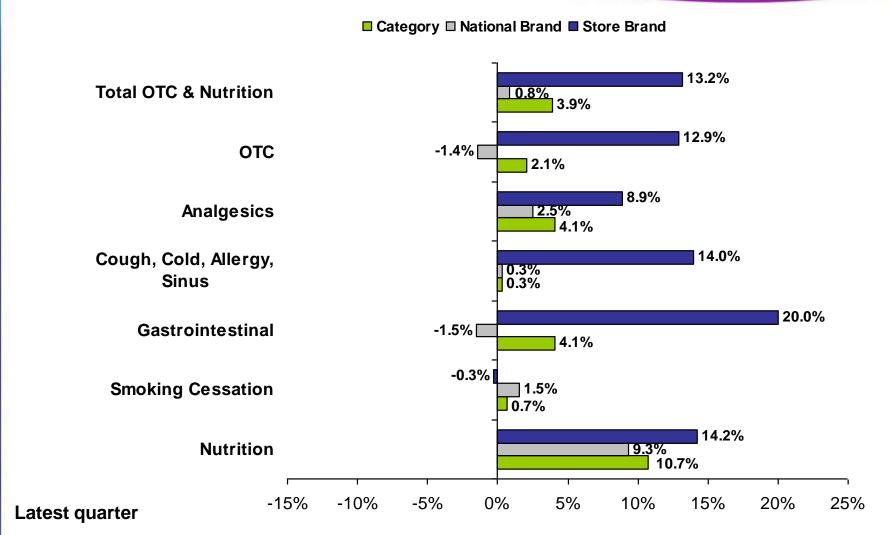
Forward Looking Statements

Certain statements in this presentation are forward-looking statements within the meaning of Section 21E of the Securities Exchange Act of 1934, as amended, and are subject to the safe harbor created thereby. These statements relate to future events or the Company's future financial performance and involve known and unknown risks, uncertainties and other factors that may cause the actual results, levels of activity, performance or achievements of the Company or its industry to be materially different from those expressed or implied by any forward-looking statements. In some cases, forward-looking statements can be identified by terminology such as "may," "will," "could," "would," "should," "expect," "plan," "anticipate," "intend," "believe," "estimate," "predict," "potential" or other comparable terminology. The Company has based these forward-looking statements on its current expectations, assumptions, estimates and projections. While the Company believes these expectations, assumptions, estimates and projections are reasonable, such forwardlooking statements are only predictions and involve known and unknown risks and uncertainties, many of which are beyond the Company's control. These and other important factors, including those discussed under "Risk Factors" in the Company's Form 10-K for the year ended June 27, 2009, as well as the Company's subsequent filings with the Securities and Exchange Commission, may cause actual results, performance or achievements to differ materially from those expressed or implied by these forward-looking statements. The forward-looking statements in this presentation are made only as of the date hereof, and unless otherwise required by applicable securities laws, the Company disclaims any intention or obligation to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.



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All Category Update – Latest quarter



Source: IRI FDMx Thru June 7, 2009



API Investment in India

The API business is a key strategic part of the Perrigo portfolio

Rationale:

- Improve API return on invested capital
- Vertical integration strategy
- Expanding position in low cost country

Value:

- Decrease future manufacturing and development costs
- Lower capital investment requirements
- Broaden product pipeline opportunities





GAAP Financials - From Continuing Operations

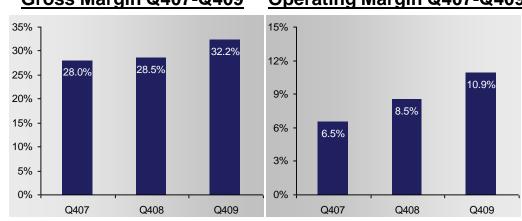
Perrigo (Consolidated
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(\$ in millions, except per share amounts)	Q4 2009	Q4 2008	% Change Y/Y
Net Sales	\$ 508	\$ 474	7%
Cost of Sales	344	339	2%
Gross Profit	164	135	21%
Distribution and SG&A	72	72	-1%
R&D	22	21	6%
Restructuring	15	2	
Operating Profit	56	40	38%
Income from Continuing Ops	\$ 32	\$ 32	
Diluted EPS from Continuing Ops	\$ 0.35	\$ 0.34	2%

Margin Analysis

	Gross Margir	า
Q4 2009	Q4 2008	Change
32.2%	28.5%	+370 bps
Op	perating Marg	gin
O p Q4 2009	perating Marq Q4 2008	g in Change

Gross Margin Q407-Q409 Operating Margin Q407-Q409





Non-GAAP Financials* - From Continuing Operations

(\$ in millions, except per share data)		Q4 2009	Q4 2008	% Change Y/Y
Net Sales	\$	508.2	\$ 474.3	7%
Reported Gross Profit		163.9	- 135.1	21%
Inventory step-up - Galpharm		-	2.9	
Impairment of intangible asset			 10.3	
Adjusted Gross Profit	\$	163.9	\$ 148.3	10%
Reported Operating Income	\$	55.5	\$ 40.4	38%
Inventory step-up - Galpharm		-	2.9	
Impairment of intangible asset		-	10.3	
Restructuring costs - Germany		14.6	-	
Restructuring costs - West Coast		-	0.1	
Restructuring costs - United Kingdom			 1.8	
Adjusted Operating Income	<u>\$</u>	70.2	\$ 55.6	26%
Reported Income from Continuing Operations	\$	32.3	\$ 32.2	0%
Inventory step-up - Galpharm		-	2.1	
Impairment of intangible asset		-	6.5	
Restructuring costs - Germany		14.6	-	
Restructuring costs - West Coast		-	0.1	
Restructuring costs - United Kingdom			 1.3	
Adjusted Income from Continuing Ops	\$	46.9	\$ 42.2	11%
Adjusted Diluted EPS from Continuing Ops	\$	0.50	\$ 0.44	13%
Diluted weighted average shares outstanding		93.3	95.1	
Adjusted gross profit margin		32.2%	31.3%	+90 bps
Adjusted operating margin		13.8%	11.7%	+210 bps



Adjusted Financials* - From Continuing Operations

Perrigo Consolidated

(\$ in millions, except per share amounts)	Q4 2009	(Q4 2008	% Change Y/Y	Change as a % to sales
Net Sales	\$ 508	\$	474	7%	
Adjusted Cost of Sales	344		326	6%	
Adjusted Gross Profit	164		148	10%	+90 bps
Distribution and SG&A	72		72	-1%	
R&D	22		21	6%	
Adjusted Operating Profit	70		56	26%	+210 bps
Adjusted Income from Continuing Ops	\$ 47	\$	42	11%	+30 bps
Adjusted Diluted EPS from Continuing Ops	\$ 0.50	\$	0.44	13%	

Margin Analysis

Adjus	sted Gross M	largin
Q4 2009	Q4 2008	Change
32.2%	31.3%	+90 bps
Adjuste	ed Operating	Margin
Adjuste Q4 2009	ed Operating Q4 2008	Margin Change

Positive Impacts

- Improved volume and product mix in Rx and API
- Pricing strategies to offset inflation
- SG&A cost management initiatives
- Positive foreign exchange impact on operating expenses

Partial Negative Offsets

- Continued pressure from raw materials
- Unfavorable foreign exchange impact on gross profit
- Increased R&D spend to invest in our future growth



^{*}See attached financial schedule for reconciliation to GAAP numbers



Adjusted Segment Financials*

-From Continuing Operations

Consumer Healthcare

(\$ in millions)	Q4 2009	Q4 2008	% Change Y/Y	Change as a % to sales
Net Sales	\$ 407	\$ 375	9%	
Adjusted Cost of Sales	287	261	10%	
Adjusted Gross Profit	120	114	5%	-100 bps
Adjusted Operating Expenses	 64	57	12%	
Adjusted Operating Profit	\$ 56	\$ 57	-2%	-140 bps

Margin Analysis

Adjus	sted Gross M	largin
Q4 2009	Q4 2008	Change
29.4%	30.4%	-100 bps
Adjuste	ed Operating	Margin
Adjuste Q4 2009	ed Operating Q4 2008	Margin Change

Margin Pressures

- Negative impact from foreign exchange
- Raw material inflation
- Increased R&D spend due to timing of certain products and clinical trials

Partial Positive Offsets

- Favorable product sales mix
- Margin contribution from U.S. acquisitions
- SG&A cost management initiatives



^{*}See attached financial schedule for reconciliation to GAAP numbers



Adjusted Segment Financials*

-From Continuing Operations

Rx Pharmaceuticals

(\$ in millions)	Q4 2009	Q4 2008	% Change Y/Y	Change as a % to sales
Net Sales	\$ 49	\$ 38	27%	
Adjusted Cost of Sales	28	24	15%	
Adjusted Gross Profit	21	14	47%	+570 bps
Operating Expenses	 9	10	-8%	
Adjusted Operating Profit	\$ 12	\$ 5	164%	+1290 bps

Margin Analysis

Adjus	sted Gross M	largin
Q4 2009	Q4 2008	Change
43.0%	37.3%	+570 bps
Adjuste	ed Operating	Margin
Adjuste Q4 2009	Q4 2008	Margin Change

Positive Impacts

- Increased sales of higher margin products
- Strong execution of pricing initiatives
- SG&A leverage on increased product sales
- R&D spend decrease YOY on lower legal costs



^{*}See attached financial schedule for reconciliation to GAAP numbers



Adjusted Segment Financials*

-From Continuing Operations

API

(\$ in millions)	Q4 2009	Q4 2008	% Change Y/Y	Change as a % to sales
Net Sales	\$ 39	\$ 38	2%	
Cost of Sales	22	25	-12%	
Gross Profit	17	13	27%	+890 bps
Adjusted Operating Expenses	8	10	-19%	
Adjusted Operating Profit	\$ 9	\$ 4	146%	+1390 bps

Margin Analysis

(Gross Margir	า
Q4 2009	Q4 2008	Change
44.0%	35.1%	+890 bps
Adjuste	ed Operating	Margin
Adjuste Q4 2009	ed Operating Q4 2008	Margin Change

Positive Impacts

- Positive contribution from the sale of new products
- Improved plant efficiencies
- Execution of cost management initiatives
- Favorable changes in foreign exchange rates



^{*}See attached financial schedule for reconciliation to GAAP numbers



Segment Financials

-From Continuing Operations

Other

(\$ in millions)	Q4 2009	Q4 2008	% Change Y/Y	Change as a % to sales
Net Sales	\$ 13	\$ 23	-41%	
Cost of Sales	7	16	-54%	
Gross Profit	6	7	-11%	+1520 bps
Operating Expenses	 4	6	-39%	
Operating Profit	\$ 2	\$ 1	191%	+1400 bps

Margin Analysis

	Gross Margir	า
Q4 2009	Q4 2008	Change
44.3%	29.1%	+1520 bps
Op	perating Marg	gin
О р Q4 2009	perating Marq Q4 2008	gin Change

Positive Impacts

 Change in customer contract whereby we are now a distributor to a customer

Change in customer

Improved operating

Cost management

contract

efficiency



• Lower sales volume in certain products

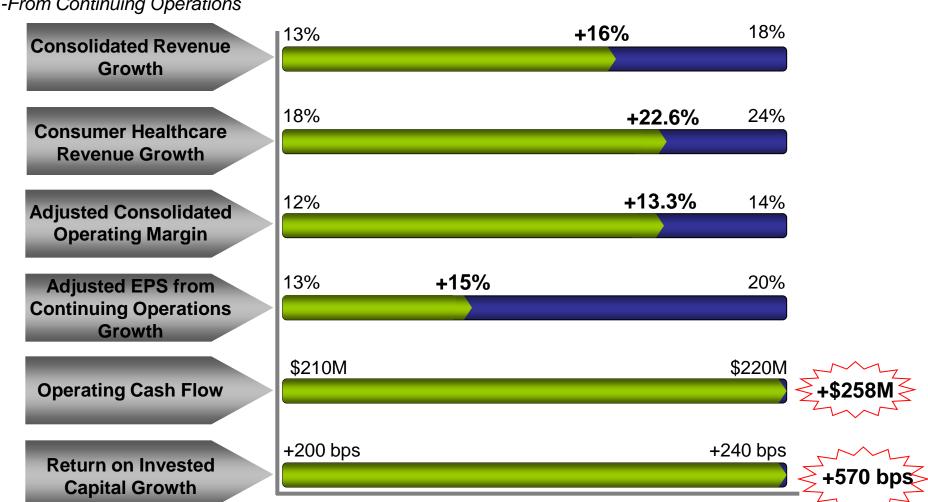
Partial Negative Offsets

- Unfavorable changes in foreign currency
 vehange rates
- in foreign currer exchange rates





Perrigo FY09 Final Performance vs. August Guidance* -From Continuing Operations



^{*}Ranges and results have been adjusted to exclude the Consumer Products business, except Cash Flow



Perrigo FY10 Outlook

-From Continuing Operations

Consolidated Revenue
Growth

4% to 6% from Fiscal 2009

Consolidated Operating Margin

13% to 14% of Net Sales

Consumer Healthcare
Revenue Growth

6% to 8% from Fiscal 2009

Cash Flow from Operations

\$220M to \$260M

Estimated Effective Worldwide Tax Rate

Approximately 28% (+/- 300 bps)

EPS from Continuing Operations

\$2.00 to \$2.12 (7% to 13% Y/Y Growth*)



Perrigo Fiscal 2010 Enablers

Goal 1: Execute on our Operating Plan

Goal 2: Execute API Strategic Transformation

Goal 3: Execute Nutrition Turnaround Strategy

7% to 13% Consolidated **EPS Growth***

Goal 4: International Expansion

Quality

Service

nnovation

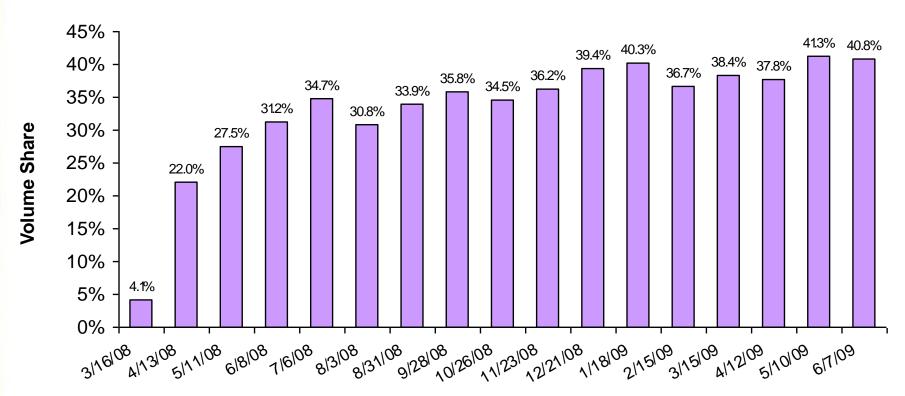
ow Cost

People

*Growth as compared to adjusted fiscal 2009 EPS from continuing operations



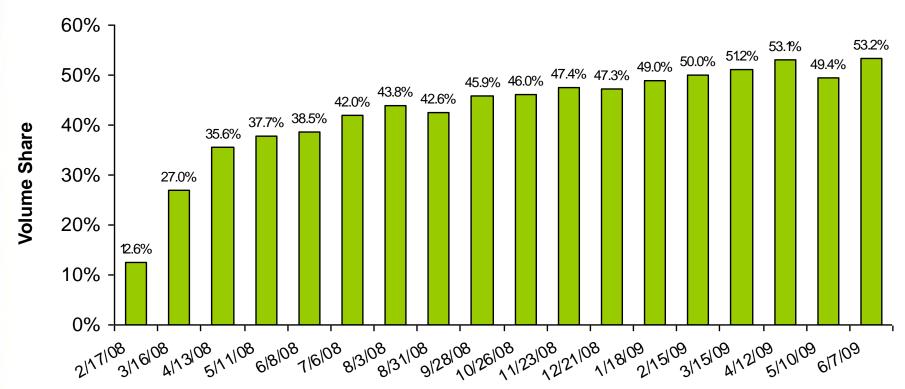
Perrigo Store Brand Omeprazole Volume Share - FDMx



4 Weeks Ending



Store Brand Cetirizine 10MG Volume Share - FDMx



4 Weeks Ending



Appendix

Table II **PERRIGO COMPANY RECONCILIATION OF NON-GAAP MEASURES**

(in thousands, except per share amounts)



(unaudited)

	Fourth Quarter						Fisc	al Year			
		2009		2008	% Change		2009		2008	% Change	
Net sales	\$	508,209	\$	474,282	7%	\$	2,006,862	\$	1,729,921	16%	
Reported gross profit Inventory step-up - Unico Inventory step-up - Diba Inventory step-up - JB Labs Inventory step-up - Galpharm Impairment of fixed assets	\$	163,853 - - - - -	\$	135,093 - - - 2,878 -	21%	\$	595,997 1,062 1,503 358 - 1,600	\$	517,728 - - - 5,756 -	15%	
Impairment of intangible asset Adjusted gross profit	\$	163,853	\$	10,346 148,317	10%	\$	600,520	\$	10,346 533,830	12%	
Adjusted gross profit %		32.2%	-	31.3%		-	29.9%	-	30.9%		
Reported operating expenses Loss on asset exchange Restructuring costs - Germany Restructuring costs - West Coast Restructuring costs - United Kingdom	\$	108,329 - (14,647) - -	\$	94,714 - - (143) (1,821)	14%	\$	348,690 (639) (14,647) -	\$	322,870 - - (491) (1,821)	8%	
Adjusted operating expenses	\$	93,682	\$	92,750	1%	\$	333,404	\$	320,558	4%	
Adjusted operating expenses %		18.4%		19.6%			16.6%		18.5%		
Reported operating income Inventory step-up - Unico Inventory step-up - Diba Inventory step-up - JB Labs	\$	55,524 - - -	\$	40,379 - - -	38%	\$	247,307 1,062 1,503 358	\$	194,858 - - -	27%	
Inventory step-up - Galpharm Impairment of fixed assets		-		2,878			- 1,600		5,756		
Impairment of intangible asset		-		10,346			-		10,346		
Loss on asset exchange Restructuring costs - Germany Restructuring costs - West Coast		- 14,647 -		- - 143			639 14,647 -		- - 491		
Restructuring costs - United Kingdom Write-off of in-process R&D - Diba acquisition Write-off of in-process R&D - Galpharm acquisition		- - -		1,821 - -			- 279 -		1,821 - 2,786		
Adjusted operating income Adjusted operating income %	\$	70,171 13.8%	\$	55,567 11.7%	26%	\$	267,395 13.3%	\$	216,058 12.5%	24%	
Reported income from continuing operations Inventory step-up - Unico (5) Inventory step-up - Diba (1) Inventory step-up - JB Labs (2) Inventory step-up - Galpharm (1) Impairment of fixed assets (4) Impairment of intangible asset (3)	\$	32,280 - - - - - -	\$	32,160 - - - 2,072 - 6,518	0%	\$	141,098 645 1,082 229 - 992	\$	140,197 - - - 4,144 - 6,518	1%	
Investment impairment (6) Loss on asset exchange (6)		-		-			15,104 639		-		
Restructuring costs - Germany (6) Restructuring costs - West Coast (3) Restructuring costs - United Kingdom (1) Write-off of in-process R&D - Diba acquisition (1)		14,647 - - -		- 90 1,311 -			14,647 - - 201		- 309 1,311 -		(1) Net of taxes at 28%(2) Net of taxes at 36%(3) Net of taxes at 37%(4) Net of taxes at 38%
Write-off of in-process R&D - Galpharm acquisition (1) Adjusted income from continuing operations	\$	46,927	\$	- 42,151	11%	\$	174,637	\$	2,006 154,485	13%	(5) Net of taxes at 39.3%(6) No tax impact
Diluted earnings per share from continuing operations Reported Adjusted	\$	0.35 0.50	\$	0.34 0.44	2% 13%	\$ \$	1.51 1.87	\$ \$	1.47 1.62	2% 15%	
Diluted weighted average shares outstanding		93,290		95,076			93,629		95,210		40
*All information based on continuing operations.											18



Table II (Continued) REPORTABLE SEGMENTS RECONCILIATION OF NON-GAAP MEASURES

(in thousands) (unaudited)

		F	ourth Quarter			Fiscal Year			
		2009	2008	% Change	2009	2008	% Change		
Consumer Healthcare									
Net sales	\$	407,009	\$ 374,645	9%	\$ 1,638,770	\$ 1,336,140	23%		
Reported gross profit	\$	119,782	\$ 111,037	8%	\$ 460,133	\$ 377,765	22%		
Inventory step-up - Unico		-	-		1,062	-			
Inventory step-up - Diba		-	-		1,503	-			
Inventory step-up - JB Labs		-	-		358	-			
Inventory step-up - Galpharm		-	2,878		-	5,756			
Impairment of fixed assets		-	-		1,600	-			
Adjusted gross profit	\$	119,782	\$ 113,915	5%	\$ 464,656	\$ 383,521	21%		
Adjusted gross profit %		29.4%	30.4%		28.4%	28.7%			
Reported operating expenses	\$	63,725	\$ 58,932	8%	\$ 226,379	\$ 205,111	10%		
Loss on asset exchange		-	-		(639)	-			
Restructuring costs - West Coast		-	(143)		-	(491)			
Restructuring costs - United Kingdom			(1,821)			(1,821)			
Adjusted operating expenses	\$	63,725	\$ 56,968	12%	\$ 225,740	\$ 202,799	11%		
Adjusted operating expenses %		15.7%	15.2%		13.8%	15.2%			
Reported operating income	\$	56,059	\$ 52,105	8%	\$ 233,756	\$ 172,654	35%		
Inventory step-up - Unico		-	-		1,062	-			
Inventory step-up - Diba		-	-		1,503	-			
Inventory step-up - JB Labs		-	-		358	-			
Inventory step-up - Galpharm		-	2,878		-	5,756			
Impairment of fixed assets		-	-		1,600	-			
Loss on asset exchange		-	-		639	-			
Restructuring costs - West Coast		-	143		-	491			
Restructuring costs - United Kingdom	_	-	1,821	20.	-	1,821	0001		
Adjusted operating income	\$	56,059	\$ 56,947	-2%	\$ 238,918	\$ 180,722	32%		
Adjusted operating income %		13.8%	15.2%		14.6%	13.5%			

Table II (Continued) REPORTABLE SEGMENTS RECONCILIATION OF NON-GAAP MEASURES



(in thousands) (unaudited)

	F	ourt	h Quarter		Fiscal Year				
	2009		2008	% Change		2009		2008	% Change
Rx Pharmaceuticals									
Net sales	\$ 48,840	\$	38,425	27%	\$	164,163	\$	161,271	2%
Reported gross profit	\$ 21,010	\$	3,969		\$	63,801	\$	58,622	9%
Impairment of intangible asset			10,346			-		10,346	
Adjusted gross profit	\$ 21,010	\$	14,315	47%	\$	63,801	\$	68,968	-7%
Adjusted gross profit %	 43.0%	'	37.3%			38.9%		42.8%	
Reported operating income (loss)	\$ 12,090	\$	(5,774)	-309%	\$	29,028	\$	21,386	36%
Impairment of intangible asset	 		10,346			-		10,346	
Adjusted operating income	\$ 12,090	\$	4,572	164%	\$	29,028	\$	31,732	-9%
Adjusted operating income %	24.8%		11.9%			17.7%		19.7%	
API									
Net sales	\$ 38,940	\$	38,313	2%	\$	136,002	\$	149,553	-9%
Reported operating expenses	\$ 22,529	\$	9,678		\$	47,124	\$	34,717	36%
Restructuring costs - Germany	(14,647)		-			(14,647)			
Adjusted operating expenses	\$ 7,882	\$	9,678	-19%	\$	32,477	\$	34,717	-6%
Adjusted operating expenses %	20.2%		25.3%			23.9%		23.2%	
Reported operating income (loss)	\$ (5,409)	\$	3,752	-244%	\$	433	\$	20,475	-98%
Restructuring costs - Germany	 14,647					14,647		-	
Adjusted operating income	\$ 9,238	\$	3,752	146%	\$	15,080	\$	20,475	-26%
Adjusted operating income %	23.7%		9.8%			11.1%		13.7%	
Unallocated									
Reported operating loss	\$ (9,569)	\$	(10,513)	-9%	\$	(23,590)	\$	(26,687)	-12%
Write-off of in-process R&D - Diba acquisition	-		-			279		-	
Write-off of in-process R&D - Galpharm acquisition	 -		-					2,786	
Adjusted operating loss	\$ (9,569)	\$	(10,513)	-9%	\$	(23,311)	\$	(23,901)	-2%

^{*}All information based on continuing operations.



Table III PERRIGO COMPANY RECONCILIATION OF NON-GAAP MEASURES

(in thousands) (unaudited)

		Quarter ost of Sales	•	tment - ry Step-Up	•		- Intangible pairment	Fourth Quarter Adjusted Cost of Sales		
	2009	2008	2009	2008	2008 2009		2008	2009	2008	
Segments										
Consumer Healthcare	\$287,226	\$263,607	\$ -	\$(2,878)	\$	-	\$ -	\$287,226	\$260,729	
Rx Pharmaceuticals	27,829	34,456	-	-		-	(10,346)	27,829	24,110	
API	21,820	24,884	-	-		-	-	21,820	24,884	
Other	7,481	16,242	-	-		-	-	7,481	16,242	
Total	\$344,356	\$339,189	\$ -	\$(2,878)	\$	-	\$(10,346)	\$344,356	\$325,965	

^{*}All information based on continuing operations.