

Perrigo Fiscal 2012 Second Quarter Conference Call

February 7, 2012





Forward-Looking Statements

Certain statements in this presentation are forward-looking statements within the meaning of Section 21E of the Securities Exchange Act of 1934, as amended, and are subject to the safe harbor created thereby. These statements relate to future events or the Company's future financial performance and involve known and unknown risks, uncertainties and other factors that may cause the actual results, levels of activity, performance or achievements of the Company or its industry to be materially different from those expressed or implied by any forward-looking statements. In some cases, forward-looking statements can be identified by terminology such as "may," "will," "could," "would," "should," "expect," "plan," "anticipate," "intend," "believe," "estimate," "predict," "potential" or other comparable terminology. The Company has based these forward-looking statements on its current expectations, assumptions, estimates and projections. While the Company believes these expectations, assumptions, estimates and projections are reasonable, such forward-looking statements are only predictions and involve known and unknown risks and uncertainties, many of which are beyond the Company's control. These and other important factors, including those discussed under "Risk Factors" in the Company's Form 10-K for the year ended June 25, 2011, as well as the Company's subsequent filings with the Securities and Exchange Commission, may cause actual results, performance or achievements to differ materially from those expressed or implied by these forward-looking statements. The forward-looking statements in this presentation are made only as of the date hereof, and unless otherwise required by applicable securities laws, the Company disclaims any intention or obligation to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.





Corporate Overview





Quality, Affordable Healthcare Products

125 Years of Keeping Quality and our Customers First 1887 - 2012

1887

1985
2005
2009
2012

98
Years

Years

1985
2005
3
Years

Luther Perrigo sells first product



Exceeds \$100 Million mark in annual sales \$1 Billion in annual sales

\$2 Billion in annual sales

\$3 Billion in annual sales







Perrigo Consolidated – Q2 FY 2012 GAAP Financials

(\$ in millions, except per share amounts)	Q2 2012	Q2 2011	% Change Y/Y
Net Sales	\$ 838	\$ 718	17%
Cost of Sales	<i>54</i> 3	468	16%
Gross Profit	\$ 295	\$ 250	18%
Distribution	9	9	3%
R&D	31	25	27%
SG&A	94	84	12%
Operating Income	\$ 161	\$ 132	21%
Income from Continuing Ops	\$ 100	\$ 90	11%
Diluted EPS from Continuing Ops	\$ 1.06	\$ 0.96	10%

Gross Margin						
Q2 2012	Q2 2011	Change				
35.2%	40 bps					
Operating Margin						
Ор	erating Mar	gin				
O p Q2 2012	erating Mar Q2 2011	gin Change				





Perrigo Consolidated – Q2 FY 2012 Adjusted Financials*

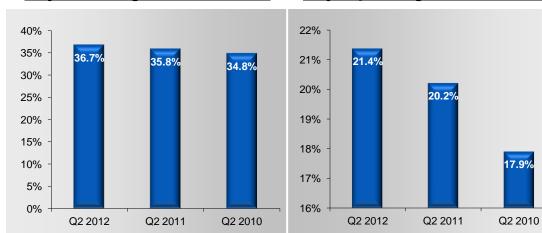
From Continuing Operations

(\$ in millions, except per share amounts)	Q2 2012	Q2 2011	% Change Y/Y	Change as a % to sales
Net Sales	\$ 838	\$ 718	17%	
Adjusted Cost of Sales	530	461	15%	
Adjusted Gross Profit	\$ 308	\$ 257	20%	90 bps
Distribution	9	9	3%	
R&D	31	25	27%	
Adjusted SG&A	89	78	13%	
Adjusted Operating Income	\$ 179	\$ 145	24%	120 bps
Adjusted Income from Continuing Ops	\$ 112	\$ 98	14%	(30) bps
Adjusted Diluted EPS from Continuing Ops	\$ 1.20	\$ 1.05	14%	

Adj. Gr. Margin Q2'12-Q2'10

Adj. Op. Margin Q2'12-Q2'10

Adjusted Gross Margin						
Q2 2012	Q2 2011	Change				
36.7%	35.8%	90 bps				
Adjusted Operating Margin						
Adjuste	d Operating	Margin				
Adjuste Q2 2012	d Operating Q2 2011	Margin Change				







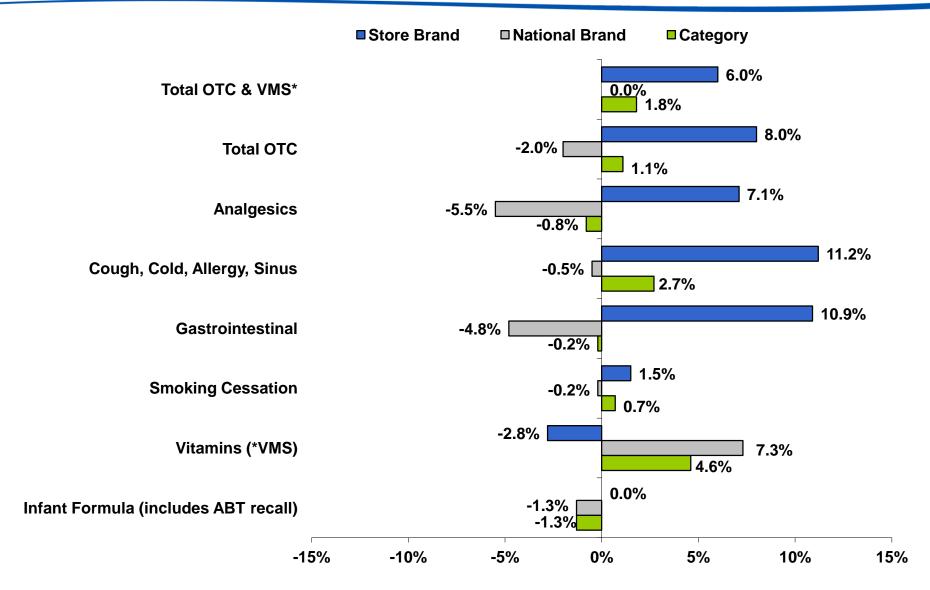
Net Sales Performance by Segment – Adjusted Financials*

(\$ in millions)	Q2	Q2 2012		2011	% Change Y/Y	
Consolidated Perrigo Adjusted Operating Income	\$	838 179	\$	718 145	17% 24%	
Consumer Healthcare		471		430	10%	
Adjusted Operating Income		79		77	3%	
Nutritionals		128		133	(4%)	
Adjusted Operating Income		13		26	(49%)	
Rx Pharmaceuticals		177		98	82%	
Adjusted Operating Income		81		36	125%	
API		43		40	6%	
Adjusted Operating Income		13		11	19%	





All Category Update – 52 Weeks







Consumer Healthcare Segment – Adjusted Financials* From Continuina Operations

From	Continuing	Operations
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(\$ in millions)	C	2 2012	Q2 2011	% Change Y/Y	Change as a % to sales
Net Sales	\$	471	\$ 430	10%	
Adjusted Cost of Sales		324	292	11%	
Adjusted Gross Profit	\$	147	\$ 138	6%	(90) bps
Adjusted Operating Expenses		67	61	11%	
Adjusted Operating Income	\$	79	\$ 77	3 %	(110) bps

Adjusted Gross Margin							
Q2 2012	Q2 2011	Change					
31.2%	32.1%	(90) bps					
	Adjusted Operating Margin						
Adjuste	d Operating	Margin					
Adjuste Q2 2012	d Operating Q2 2011	Margin Change					

Positive Impacts	Negative Offsets
 Volume increases Favorable pricing in most products 	Competitive pressures on a key productProduct mix
Lower R&D as a percentage of sales	OTC promotional spend and marketing investments





Nutritionals Segment – Adjusted Financials*

(\$ in millions)	Q2 2012	Q2 2011	% Change Y/Y	Change as a % to sales
Net Sales	\$ 128	\$ 133	(4%)	
Adjusted Cost of Sales	96	85	13%	
Adjusted Gross Profit	\$ 32	\$ 49	(33%)	(1,110) bps
Adjusted Operating Expenses	19	23	(15%)	
Adjusted Operating Income	\$ 13	\$ 26	(49%)	(920) bps

Adjusted Gross Margin							
Q2 2012	Q2 2011	Change					
25.3%	36.4%	(1,110) bps					
Adjusted Operating Margin							
Adjuste	d Operating	Margin					
Adjuste Q2 2012	d Operating Q2 2011	Margin Change					

Positive Impacts	Negative Offsets
 Holding market share in declining market 	Underabsorption of fixed costsIncreased cost of raw materials
Favorable pricing in most products	Product mixVMS category
Continued SG&A optimization	R&D investment in infant formula

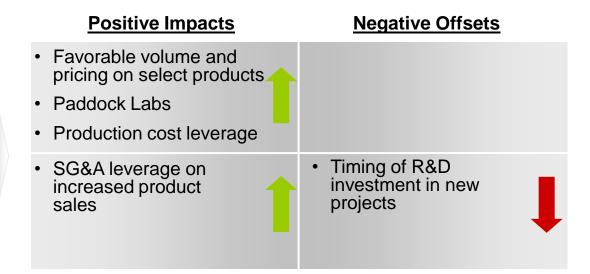




Rx Segment – Adjusted Financials*

(\$ in millions)	Q2 2012	Q2 2011	% Change Y/Y	Change as a % to sales
Net Sales	\$ 177	\$ 98	82%	
Adjusted Cost of Sales	76	51	51%	
Adjusted Gross Profit	\$ 101	\$ 47	114%	870 bps
Adjusted Operating Expenses	20	11	79%	
Adjusted Operating Income	\$ 81	\$ 36	125%	880 bps

Adjusted Gross Margin											
Q2 2012	Q2 2011	Change									
56.9%	48.2%	870 bps									
Adjusted Operating Margin											
Adjuste	a Operating	Margin									
Q2 2012	Q2 2011	Change									



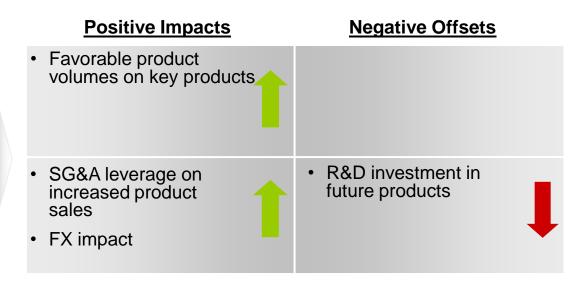




API Segment – Adjusted Financials*

(\$ in millions)	Q2 2012	Q2 2011	% Change Y/Y	Change as a % to sales
Net Sales	\$ 43	\$ 40	6%	
Adjusted Cost of Sales	22	22	(2%)	
Adjusted Gross Profit	\$ 21	\$ 18	16%	410 bps
Operating Expenses	8	8	11%	
Adjusted Operating Income	\$ 13	\$ 11	19%	330 bps

Adjusted Gross Margin											
Q2 2012	Q2 2011	Change									
48.9%	44.8%	410 bps									
Adjusted Operating Margin											
Adjuste	d Operating	Margin									
Adjuste Q2 2012	d Operating Q2 2011	Margin Change									







Perrigo Increases Lower End of Consolidated FY12 Guidance* From Continuing Operations

	FY 2012 Guidance 8/16/11 Conference Call	Updated FY 2012 Guidance 10/27/11 Conference Call	Updated FY 2012 Guidance 2/7/12 Conference Call
CONSOLIDATED PERRIGO Revenue Growth Y/Y Adjusted Gross Margin % Adjusted R&D as % to Sales Adjusted DSG&A as % to Sales Adjusted Operating Margin % Effective Tax Rate	15% - 18%	17% - 20%	17% - 20%
	35% - 38%	35% - 38%	35% - 38%
	Approximately 3.5%	Approximately 3.5%	Approximately 3.5%
	12.5%	12.5%	12.5%
	20% - 22%	20% - 22%	20% - 22%
	29% - 31%	27% - 29%	27% - 29%
Adjusted Diluted EPS Operating Cash Flow CAPEX	\$4.50 - \$4.65	\$4.65 - \$4.80	\$4.70 - \$4.80
	\$470M - \$500M	\$500M - \$530M	\$500M - \$530M
	\$95M - \$105M	\$90M - \$110M	\$110M - \$125M
New Products (consolidated)	>\$190M	>\$190M	>\$190M

Legend:

Y/Y = Year over Year

R&D = Research & Development Expense

DSG&A = Distribution, Sales, General & Administrative Expense

CAPEX = Capital Expenditures





Perrigo Reiterates FY12 Segment Guidance*

From Continuing Operations

	FY 2012 Guidance 8/16/11 Conference Call	Updated FY 2012 Guidance 10/27/11 Conference Call	Reiterated FY 2012 Guidance 2/7/12 Conference Call
CONSUMER HEALTHCARE Revenue Growth Y/Y Adjusted Gross Margin % Adjusted Operating Margin %	12% - 14%	12% - 14%	12% - 14%
	32% - 33%	32% - 33%	32% - 33%
	18% - 19%	18% - 19%	18% - 19%
NUTRITIONALS Revenue Growth Y/Y Adjusted Gross Margin % Adjusted Operating Margin %	5% - 7%	3% - 5%	3% - 5%
	33% - 35%	31% - 33%	31% - 33%
	17% - 19%	15% - 17%	15% - 17%
RX Revenue Growth Y/Y Adjusted Gross Margin % Adjusted Operating Margin %	55% - 57%	69% - 71%	69% - 71%
	53% - 55%	55% - 57%	55% - 57%
	38% - 40%	41% - 43%	41% - 43%
API Revenue Growth Y/Y Adjusted Gross Margin % Adjusted Operating Margin %	9% - 11%	9% - 11%	9% - 11%
	45% - 48%	45% - 48%	45% - 48%
	25% - 27%	25% - 27%	25% - 27%

Legend:

Y/Y = Year over Year





Growth FY12 and Beyond – Consumer Healthcare

Publicly disclosed products

Across all segments, we expect to launch >45 new products, resulting in >\$190M of revenue in FY 2012

Potential Rx to OTC switches

• \$10B in branded sales potential over the next 5 years









Second Half EV12 Expected Laurahaa	Prended Sales (\$M)
Second Half FY12 Expected Launches	Branded Sales (\$M)
Generic version of Clarinex®	\$254
Generic version of Prevacid®	\$223
Delsym® Suspension	\$171
Generic version of Allegra® D12	\$147
Generic version of Mucinex®	\$146
Generic version of Claritin® D	\$100
Generic version of Rogaine® Foam	\$59













Growth FY12 and Beyond – Rx

Publicly disclosed products

37 ANDAs Pending FDA approval

- ANDAs represent \$4B in branded sales
- 8 confirmed first-to-file ANDAs

5 Paragraph IV litigations

5 projects in clinical studies

Rx Pipeline Highlights	Branded Sales (\$M)
Generic version of Duac® Gel	\$141
Authorized Generic of Topical Product	\$70
Other Undisclosed Products	





benzoy(peroxide, 5%)



Questions

Appendix





PERRIGO COMPANY RECONCILIATION OF NON-GAAP MEASURES

(in thousands, except per share amounts) (unaudited)

	Three Months Ended															
Consolidated			Dece	mber 31, 2	2011					Dece	mber 25,	2010			% Ch	ange
			No	n-GAAP			_			No	n-GAAP					As
		GAAP	Adj	ustments	_	As	Adjusted		GAAP	Adj	ustments	_	As	Adjusted	GAAP	Adj.
Net sales	\$	838,170	\$	-	_	\$	838,170	\$	717,515	\$	-		\$	717,515	17%	17%
Cost of sales		543,295		12,931	(a)		530,364		468,015		7,394	(a)		460,621	16%	15%
Gross profit		294,875		12,931			307,806		249,500		7,394			256,894	18%	20%
Operating expenses																
Distribution		9,095		-			9,095		8,864		-			8,864	3%	3%
Research and development		31,148		-			31,148		24,604		-			24,604	27%	27%
Selling and administration		93,964		5,428	(a,b)		88,536		83,793		5,296	(a,d)		78,497	12%	13%
Total		134,207		5,428			128,779		117,261		5,296			111,965		
Operating income		160,668		18,359			179,027		132,239		12,690			144,929	21%	24%
Interest, net		15,641		-			15,641		10,716		-			10,716	46%	46%
Other expense (income), net		752		-	_		752		(633)		-	_		(633)	-	-
Pre-tax income from cont. ops.		144,275		18,359			162,634		122,156		12,690			134,846	18%	21%
Income tax expense		44,536		5,667	(c)		50,203		32,377		4,087	(c)		36,464	38%	38%
Income from continuing operations	\$	99,739	\$	12,692	=		112,431		89,779	\$	8,603	=	\$	98,382	11%	14%
Diluted EPS from cont. ops.	\$	1.06				\$	1.20	\$	0.96				\$	1.05	10%	14%
Diluted weighted average shares outstanding		94,043					94,043		93,363					93,363		
Gross margin		35.2%					36.7%		34.8%					35.8%		

21.4%

18.4%

19.2%

Operating margin

20.2%

⁽a) Deal-related amortization

⁽b) Severance costs of \$599

⁽c) Total tax effect for non-GAAP pre-tax adjustments

⁽d) Acquisition-related costs of \$1,315



PERRIGO COMPANY REPORTABLE SEGMENTS RECONCILIATION OF NON-GAAP MEASURES

(in thousands) (unaudited)

Three	NΛ	ont	he	Fn	hah
HIHEE	IVI	UIIL	110		ueu

Consumer Healthcare	December 31, 2011										% Change				
			Non-GAAP								As				
		GAAP	Adjustments As Ad			Adjusted		GAAP Adjustments			As	Adjusted	GAAP	Adj.	
Net sales	\$	471,277	\$	-		\$	471,277	\$	429,996	\$	-	\$	429,996	10%	10%
Cost of sales		325,442		1,006 ^{(a}	ı) _		324,436		292,782		694 ^(a)		292,088	11%	11%
Gross profit	-	145,835		1,006			146,841		137,214		694		137,908	6%	6%
Operating expenses		68,598		1,214 ^{(a}	ı) _		67,384		61,820		1,188 ^(a)		60,632	11%	11%
Operating income	\$	77,237	\$	2,220	_	\$	79,457	\$	75,394	\$	1,882	\$	77,276	2%	3%
Gross margin		30.9%					31.2%		31.9%				32.1%		
Operating margin		16.4%					16.9%		17.5%				18.0%		

Three Months Ended

Trilee Months Ended														
Nutritionals		[Decen	nber 31, 2011	1				% Cha	inge				
			Nor	n-GAAP					Nor			As		
	GA	AP	Adju	stments	As Adjusted GAAP Adjustm				djustments As Adjusted			GAAP	Adj.	
Net sales	\$ 12	28,147	\$	-	\$	128,147	\$	133,458	\$	-	\$	133,458	-4%	-4%
Cost of sales	S	98,779		3,022 (a)		95,757		87,936		2,999 (a)		84,937	12%	13%
Gross profit	2	29,368		3,022		32,390		45,522		2,999		48,521	-35%	-33%
Operating expenses	2	22,873		3,615 ^(a)		19,258		25,359		2,793 (a)		22,566	-10%	-15%
Operating income	\$	6,495	\$	6,637	\$	13,132	\$	20,163	\$	5,792	\$	25,955	-68%	-49%
Gross margin	•	22.9%				25.3%		34.1%				36.4%		
Operating margin		5.1%				10.2%		15.1%				19.4%		

- (a) Deal-related amortization
- (b) Severance costs



PERRIGO COMPANY REPORTABLE SEGMENTS

(in thousands) (unaudited)

Three	V	lont	hs	End	led

Rx Pharmaceuticals	December 31, 2011							December 25, 2010						% Change	
		Non-GAAP							Non-GAAP						As
		GAAP	Adju	ıstments		As	Adjusted		GAAP	Adju	stments	As	Adjusted	GAAP	Adj.
Net sales	\$	177,196	\$	-		\$	177,196	\$	97,534	\$	-	\$	97,534	82%	82%
Cost of sales		84,359		7,969	(a)		76,390		53,278		2,749 ^(a)		50,529	58%	51%
Gross profit		92,837		7,969			100,806		44,256		2,749		47,005	110%	114%
Operating expenses		20,382		599	(b)		19,783		11,061		<u>-</u>		11,061	84%	79%
Operating income	\$	72,455	\$	8,568		\$	81,023	\$	33,195	\$	2,749	\$	35,944	118%	125%
Gross margin		52.4%					56.9%		45.4%				48.2%		
Operating margin		40.9%					45.7%		34.0%				36.9%		

Throa Months Ended

						inree ivior	itns Er	naea						
API December				ber 31, 2011			December 25, 2010						% Change	
	Non-GAAP						Non-GAAP							As
		GAAP Adjustments			As	Adjusted	GAAP		Adjustments		As Adjusted		GAAP	Adj.
Net sales	\$	42,752	\$	-	\$	42,752	\$	40,333	\$	-	\$	40,333	6%	6%
Cost of sales		22,336		496 ^(a)		21,840		22,780		516 ^(a)		22,264	-2%	-2%
Gross profit		20,416		496		20,912		17,553		516		18,069	16%	16%
Operating expenses		8,314		-		8,314		7,521		-		7,521	11%	11%
Operating income	\$	12,102	\$	496	\$	12,598	\$	10,032	\$	516	\$	10,548	21%	19%
Gross margin		47.8%				48.9%		43.5%				44.8%		
Operating margin		28.3%				29.5%		24.9%				26.2%		

- (a) Deal-related amortization
- (b) Severance costs





PERRIGO COMPANY FY 2012 GUIDANCE AND FY 2011 EPS RECONCILIATION OF NON-GAAP MEASURES

(unaudited)

	Full Year
	Fiscal 2012 Guidance*
FY12 reported diluted EPS from continuing operations range	\$3.90 - \$4.00
Deal-related amortization (1,2)	0.53
Charge associated with inventory step-up (2)	0.18
Charges associated with acquisition-related and severance costs	0.06
Charges associated with restructuring	0.06
Earnings associated with sale of pipeline development projects	(0.03)
FY12 adjusted diluted EPS from continuing operations range	\$4.70 - \$4.80

	Fiscal 2011*
FY11 reported diluted EPS from continuing operations	\$3.64
Deal-related amortization (1)	0.34
Charges associated with acquisition-related costs	0.02
Charges associated with restructuring	0.01
FY11 adjusted diluted EPS from continuing operations	\$4.01

- (1) Amortization of acquired intangible assets related to business combinations and asset acquisitions
- (2) Does not include any estimate related to the CanAm Care acquisition



^{*}All information based on continuing operations.



PERRIGO COMPANY FY 2012 GUIDANCE RECONCILIATION OF NON-GAAP MEASURES

(unaudited)

_ Fis	Full Year cal 2012 Guidance
Consolidated	
Reported consolidated gross margin range	32.5% - 35.5%
Deal-related amortization (1,2)	1.7%
Inventory step-up (2)	0.8%
Adjusted consolidated gross margin range	35% - 38%
Reported research and development expense as % of net sales	3.4%
Pipeline development projects	0.1%
Adjusted research and development expense as % of net sales	3.5%
Reported distribution, sales, general and administrative expense as % of net sales	13.4%
Deal-related amortization (1,2)	-0.6%
Acquisition-related and severance costs	-0.3%
Adjusted distribution, sales, general and administrative expense as % of net sales	12.5%
Reported consolidated operating margin range	16.4% - 18.4%
Deal-related amortization (1,2)	2.3%
Inventory step-up (2)	0.8%
Acquisition-related and severance costs	0.3%
Restructuring	0.3%
Pipeline development projects	-0.1%
Adjusted consolidated operating margin range	20% - 22%
Consumer Healthcare	
Reported gross margin range	31.8% - 32.8%
Deal-related amortization (1,2)	0.2%
Adjusted gross margin range	32% - 33%
Reported operating margin range	17.5% - 18.5%
Deal-related amortization (1,2)	0.5%
Adjusted operating margin range	18% - 19%

⁽¹⁾ Amortization of acquired intangible assets related to business combinations and asset acquisitions



⁽²⁾ Does not include any estimate related to the CanAm Care acquisition



PERRIGO COMPANY FY 2012 GUIDANCE RECONCILIATION OF NON-GAAP MEASURES

(unaudited)

Nutritionals 28.1% - 30.1% Deal-related amortization (1) 2.9% Adjusted gross margin range 31% - 33% Reported operating margin range 7.4% - 9.4% Deal-related amortization (1) 5.8% Restructuring 1.8% Adjusted operating margin range 15% - 17% Rx Pharmaceuticals Reported gross margin range Reported gross margin range 45.7% - 47.7% Deal-related amortization (1) 5.1% Inventory step-up 4.2% Adjusted gross margin range 31.6% - 33.6% Deal-related amortization (1) 5.1% Inventory step-up 4.2% Severance charges 0.6% Pipeline development projects 0.6% Adjusted operating margin range 41% - 43% API Reported gross margin range 44% - 47% Deal-related amortization (1) 1.0% Adjusted gross margin range 45% - 48% Reported operating margin range 24% - 26% Deal-related amortization (1) 1.0%		Full Year Fiscal 2012 Guidance
Deal-related amortization (1) 2.9%	Nutritionals	
Adjusted gross margin range 31% - 33% Reported operating margin range 7.4% - 9.4% Deal-related amortization (1) 5.8% Restructuring 1.8% Adjusted operating margin range 15% - 17% Rx Pharmaceuticals Reported gross margin range 45.7% - 47.7% Deal-related amortization (1) 5.1% Inventory step-up 4.2% Adjusted gross margin range 31.6% - 33.6% Deal-related amortization (1) 5.1% Inventory step-up 4.2% Severance charges 0.6% Pipeline development projects -0.5% Adjusted operating margin range 41% - 43% API Reported gross margin range 44% - 47% Deal-related amortization (1) 1.0% Adjusted gross margin range 45% - 48% Reported operating margin range 24% - 26% Deal-related amortization (1) 1.0%	Reported gross margin range	28.1% - 30.1%
Adjusted gross margin range 31% - 33% Reported operating margin range 7.4% - 9.4% Deal-related amortization (1) 5.8% Restructuring 1.8% Adjusted operating margin range 15% - 17% Rx Pharmaceuticals Reported gross margin range 45.7% - 47.7% Deal-related amortization (1) 5.1% Inventory step-up 4.2% Adjusted gross margin range 31.6% - 33.6% Deal-related amortization (1) 5.1% Inventory step-up 4.2% Severance charges 0.6% Pipeline development projects -0.5% Adjusted operating margin range 41% - 43% API Reported gross margin range 44% - 47% Deal-related amortization (1) 1.0% Adjusted gross margin range 45% - 48% Reported operating margin range 24% - 26% Deal-related amortization (1) 1.0%	Deal-related amortization (1)	2.9%
Deal-related amortization (1) 5.8% Restructuring 1.8% Adjusted operating margin range 15% - 17% Rx Pharmaceuticals 8 Reported gross margin range 45.7% - 47.7% Deal-related amortization (1) 5.1% Inventory step-up 4.2% Adjusted gross margin range 31.6% - 33.6% Deal-related amortization (1) 5.1% Inventory step-up 4.2% Severance charges 0.6% Pipeline development projects -0.5% Adjusted operating margin range 41% - 43% API Reported gross margin range 44% - 47% Deal-related amortization (1) 1.0% Adjusted gross margin range 45% - 48% Reported operating margin range 24% - 26% Deal-related amortization (1) 1.0% Adjusted amortization farange 24% - 26% Deal-related amortization farange 24% - 26%	Adjusted gross margin range	31% - 33%
Restructuring 1.8% Adjusted operating margin range 15% - 17% Rx Pharmaceuticals 3 Reported gross margin range 45.7% - 47.7% Deal-related amortization (1) 5.1% Inventory step-up 4.2% Adjusted gross margin range 31.6% - 33.6% Reported operating margin range 31.6% - 33.6% Deal-related amortization (1) 5.1% Inventory step-up 4.2% Severance charges 0.6% Pipeline development projects -0.5% Adjusted operating margin range 41% - 43% API Reported gross margin range 44% - 47% Deal-related amortization (1) 1.0% Adjusted gross margin range 45% - 48% Reported operating margin range 24% - 26% Deal-related amortization (1) 1.0%	Reported operating margin range	7.4% - 9.4%
Adjusted operating margin range 15% - 17% Rx Pharmaceuticals 45.7% - 47.7% Reported gross margin range 45.7% - 47.7% Deal-related amortization (1) 5.1% Inventory step-up 4.2% Adjusted gross margin range 31.6% - 33.6% Reported operating margin range 31.6% - 33.6% Deal-related amortization (1) 5.1% Inventory step-up 4.2% Severance charges 0.6% Pipeline development projects -0.5% Adjusted operating margin range 41% - 43% API Reported gross margin range 44% - 47% Deal-related amortization (1) 1.0% Adjusted gross margin range 45% - 48% Reported operating margin range 24% - 26% Deal-related amortization (1) 1.0%	Deal-related amortization (1)	5.8%
Rx Pharmaceuticals Reported gross margin range 45.7% - 47.7% Deal-related amortization (1) 5.1% Inventory step-up 4.2% Adjusted gross margin range 55% - 57% Reported operating margin range 31.6% - 33.6% Deal-related amortization (1) 5.1% Inventory step-up 4.2% Severance charges 0.6% Pipeline development projects -0.5% Adjusted operating margin range 41% - 43% API Reported gross margin range 44% - 47% Deal-related amortization (1) 1.0% Adjusted gross margin range 45% - 48% Reported operating margin range 24% - 26% Deal-related amortization (1) 1.0%	Restructuring	1.8%
Reported gross margin range 45.7% - 47.7% Deal-related amortization (1) 5.1% Inventory step-up 4.2% Adjusted gross margin range 55% - 57% Reported operating margin range 31.6% - 33.6% Deal-related amortization (1) 5.1% Inventory step-up 4.2% Severance charges 0.6% Pipeline development projects -0.5% Adjusted operating margin range 41% - 43% API 1.0% Reported gross margin range 44% - 47% Deal-related amortization (1) 1.0% Adjusted gross margin range 45% - 48% Reported operating margin range 24% - 26% Deal-related amortization (1) 1.0%	Adjusted operating margin range	15% - 17%
Deal-related amortization (1) Inventory step-up Adjusted gross margin range Reported operating margin range Deal-related amortization (1) Inventory step-up Severance charges Pipeline development projects Adjusted operating margin range API Reported gross margin range API Reported gross margin range Deal-related amortization (1) Adjusted gross margin range API Reported amortization (1) Adjusted gross margin range Deal-related amortization (1) Adjusted gross margin range Deal-related amortization (1) Ali 1.0% Ability Adjusted gross margin range Deal-related amortization (1) Ali 1.0%	Rx Pharmaceuticals	
Inventory step-up	Reported gross margin range	45.7% - 47.7%
Adjusted gross margin range 55% - 57% Reported operating margin range 31.6% - 33.6% Deal-related amortization (1) 5.1% Inventory step-up 4.2% Severance charges 0.6% Pipeline development projects -0.5% Adjusted operating margin range 41% - 43% API Reported gross margin range 44% - 47% Deal-related amortization (1) 1.0% Adjusted gross margin range 245% - 48% Reported operating margin range 24% - 26% Deal-related amortization (1) 1.0%	Deal-related amortization (1)	5.1%
Reported operating margin range Deal-related amortization (1) Inventory step-up Severance charges Pipeline development projects Adjusted operating margin range API Reported gross margin range Deal-related amortization (1) Adjusted gross margin range Reported gross margin range Deal-related amortization (1) Adjusted gross margin range Deal-related amortization (1) Adjusted gross margin range Deal-related amortization (1) Alignment (1) Alignment (1) Alignment (24% - 26% Deal-related amortization (1) Alignment (1) Alignment (24% - 26% Alignment (1) Alignme	Inventory step-up	4.2%
Deal-related amortization (1) Inventory step-up Severance charges Pipeline development projects Adjusted operating margin range API Reported gross margin range Deal-related amortization (1) Adjusted gross margin range Apical step operating margin range Deal-related amortization (1) Adjusted gross margin range Deal-related amortization (1) Adjusted gross margin range Deal-related amortization (1) Reported operating margin range Deal-related amortization (1) 1.0%	Adjusted gross margin range	55% - 57%
Inventory step-up Severance charges O.6% Pipeline development projects Adjusted operating margin range API Reported gross margin range Deal-related amortization (1) Adjusted gross margin range Apical form of the project of the pro	Reported operating margin range	31.6% - 33.6%
Severance charges Pipeline development projects Adjusted operating margin range API Reported gross margin range Deal-related amortization (1) Adjusted gross margin range Peported gross margin range Deal-related amortization (1) Adjusted gross margin range Deal-related amortization (1) Reported operating margin range Deal-related amortization (1) 1.0%	Deal-related amortization (1)	5.1%
Pipeline development projects Adjusted operating margin range API Reported gross margin range Deal-related amortization (1) Adjusted gross margin range Adjusted gross margin range Adjusted gross margin range Adjusted amortization (1) Adjusted amortization (1) Reported operating margin range Deal-related amortization (1) 1.0%	Inventory step-up	4.2%
Adjusted operating margin range API Reported gross margin range Deal-related amortization (1) Adjusted gross margin range Adjusted gross margin range Reported operating margin range Deal-related amortization (1) 1.0% 24% - 26% Deal-related amortization (1) 1.0%	Severance charges	0.6%
API Reported gross margin range 44% - 47% Deal-related amortization (1) 1.0% Adjusted gross margin range 45% - 48% Reported operating margin range 24% - 26% Deal-related amortization (1) 1.0%	Pipeline development projects	-0.5%
Reported gross margin range Deal-related amortization (1) Adjusted gross margin range Reported operating margin range Deal-related amortization (1) 1.0% 24% - 26% Deal-related amortization (1) 1.0%	Adjusted operating margin range	41% - 43%
Deal-related amortization (1) Adjusted gross margin range Reported operating margin range Deal-related amortization (1) 1.0% 24% - 26% 1.0%	API	
Adjusted gross margin range Reported operating margin range Deal-related amortization (1) 24% - 26% 1.0%	Reported gross margin range	44% - 47%
Reported operating margin range 24% - 26% Deal-related amortization (1) 1.0%	Deal-related amortization (1)	1.0%
Deal-related amortization ⁽¹⁾ 1.0%	Adjusted gross margin range	45% - 48%
	Reported operating margin range	24% - 26%
Adjusted operating margin range 25% - 27%	Deal-related amortization (1)	1.0%
	Adjusted operating margin range	25% - 27%

⁽¹⁾ Amortization of acquired intangible assets related to business combinations and asset acquisitions



⁽²⁾ Does not include any estimate related to the CanAm Care acquisition



PERRIGO COMPANY RECONCILIATION OF NON-GAAP MEASURES

(in thousands) (unaudited)

	12/31/2011
Total debt	\$ 1,492,546 (531,410)
Less: Cash and cash equivalents Total net debt	<u>(531,410)</u> 961,136
Total shareholders' equity	1,630,811
Total capital	\$ 2,591,947
Net debt to total capital ratio	37.1%
Consolidated	Q2 FY10
Net sales	\$ 582,425
Reported gross profit	\$ 197,625
Deal-related amortization (1)	4,505
Inventory step-up	617_
Adjusted gross profit	\$ 202,747
Adjusted gross margin	34.8%
Reported operating income	\$ 98,033
Deal-related amortization (1)	5,767
Inventory step-up	617_
Adjusted operating income	<u>\$ 104,417</u>
Adjusted operating margin	17.9%

(1) Amortization of acquired intangible assets related to business combinations and asset acquisitions





PERRIGO COMPANY RECONCILIATION OF NON-GAAP MEASURES

(in thousands) (unaudited)

		Three Mon	Change	e		
Consolidated	Dece	mber 31, 2011	\$	%		
Net sales, as reported	\$	838,170	\$	717,515	\$120,655	17%
Less: Paddock acquisition		(68,552)		-	(68,552)	-
Net sales, organic	\$	769,618	\$	717,515	\$ 52,103	7%
		Three Mon	ths Ende	ed	Change	e
Rx Pharmaceuticals	Dece	mber 31, 2011	Decer	mber 25, 2010	\$	%
Net sales, as reported	\$	177,196	\$	97,534	\$ 79,662	82%
Less: Paddock acquisition		(68,552)		-	(68,552)	-
Net sales, organic	\$	108,644	\$	97,534	\$ 11,110	11%