

Perrigo Fiscal 2011 Second Quarter Conference Call

February 1, 2011





Forward Looking Statements

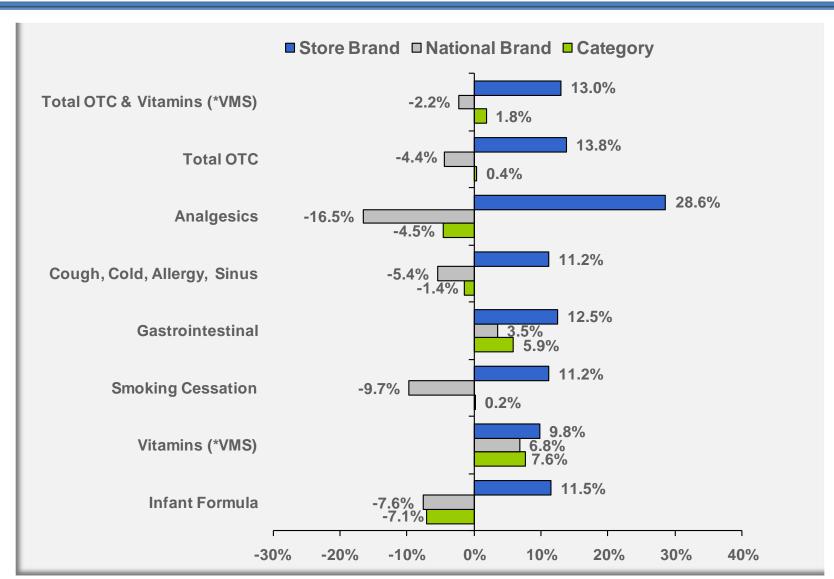
Certain statements in this presentation are forward-looking statements within the meaning of Section 21E of the Securities Exchange Act of 1934, as amended, and are subject to the safe harbor created thereby. These statements relate to future events or the Company's future financial performance and involve known and unknown risks, uncertainties and other factors that may cause the actual results, levels of activity, performance or achievements of the Company or its industry to be materially different from those expressed or implied by any forward-looking statements. In some cases, forward-looking statements can be identified by terminology such as "may," "will," "could," "would," "should," "expect," "plan," "anticipate," "intend," "believe," "estimate," "predict," "potential" or other comparable terminology. The Company has based these forward-looking statements on its current expectations, assumptions, estimates and projections. While the Company believes these expectations, assumptions, estimates and projections are reasonable, such forward-looking statements are only predictions and involve known and unknown risks and uncertainties, many of which are beyond the Company's control. These and other important factors, including those discussed under "Risk Factors" in the Company's Form 10-K for the year ended June 26, 2010, as well as the Company's subsequent filings with the Securities and Exchange Commission, may cause actual results, performance or achievements to differ materially from those expressed or implied by these forward-looking statements. The forward-looking statements in this presentation are made only as of the date hereof, and unless otherwise required by applicable securities laws, the Company disclaims any intention or obligation to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.



Q2 2011	Q2 2010	% Change Y/Y
\$ 717.5	\$ 582.4	23.2%
\$ 430.0	\$ 417.0	3.1%
\$ 133.5	\$ 61.0	118.7%
\$ 97.5	\$ 56.8	71.8%
\$ 40.3	\$ 35.3	14.3%
	\$ 717.5 \$ 430.0 \$ 133.5 \$ 97.5	\$ 717.5 \$ 582.4 \$ 430.0 \$ 417.0 \$ 133.5 \$ 61.0 \$ 97.5 \$ 56.8



All Category Update – 52 Weeks





Parrian Consolidated

remgo consolidated	20.0011		20.0010	2/ 21
(\$ in millions, except per share amounts)	Q2 2011	(Q2 2010	% Change Y/Y
Net Sales	\$ 718	\$	582	23%
Cost of Sales	468		385	22%
Gross Profit	250		198	26%
Distribution	9		7	25%
R&D	25		21	19%

Income from Continuing Ops	\$ 90	\$ 63	43%
Diluted EPS from Continuing Ops	\$ 0.96	\$ 0.68	41%

Margin Analysis

SG&A

Operating Income

Gross Margin									
Q2 2011	Q2 2010	Change							
34.8%	33.9%	90 bps							
Operating Margin									
Ор	erating Mar	gin							
O p Q2 2011	erating Mar Q2 2010	gin Change							

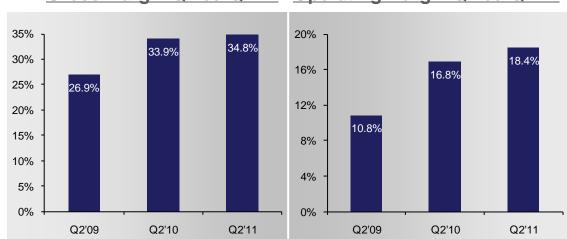
Gross Margin Q2'09-Q2'11 Operating Margin Q2'09-Q2'11

72

98

84

132



17%

35%

						Th	ree Moi	nths	Ended					
	December 25, 2010							December 26, 2009						
	Non-GAAP					Non-GAAP								
(in millions, except per share data)	G	AAP	Adjus	stments		As	adjusted	G	SAAP	Adjus	tments	<u> </u>	As	adjusted
Net sales	\$	718	\$	-		\$	718	\$	582	\$	-		\$	582
Cost of sales		468		7	(a)		461		385		5	(a, c)		380
Gross profit		250		7			257		198		5			203
Operating expenses														
Distribution		9		_			9		7		_			7
Research and development		25		_			25		21		_			21
Selling and administration		84		5	(a, d)		78		72		1	(a)		71
Total		117		5	•		112		100		1	•		98
Operating income		132		13			145		98		6			104
Interest, net		11		-			11		5		-			5
Other income, net		(1)		-			(1)		(1)		-			(1)
Pretax income from cont. ops.		122		13			135		94		6			100
Income tax expense		32		4	(b)		36		31		2	(b)		33
Income from continuing operations	\$	90	\$	9		\$	98	\$	63	\$	5		\$	67
Diluted EPS from cont. ops.	\$	0.96				\$	1.05	\$	0.68				\$	0.73
Diluted weighted avg shares outstanding	9	93.4					93.4		93.0					93.0
Gross margin		34.8%					35.8%		33.9%					34.8%
Operating margin		18.4%					20.2%		16.8%					17.9%

⁽a) Deal-related amortization



⁽b) Total tax effect for non-GAAP pretax adjustments

⁽c) Inventory step-ups of \$.617

⁽d) Acquisition costs of \$1.315



Perrigo Consolidated				
(\$ in millions, except per share amounts)	Q2 2011	Q2 2010	% Change Y/Y	Change as a % to sales
Net Sales	\$ 718	\$ 582	23%	
Adjusted Cost of Sales	461	380	21%	
Adjusted Gross Profit	257	203	27%	100 bps
Distribution	9	7	25%	
R&D	25	21	19%	
Adjusted SG&A	78	71	11%	
Adjusted Operating Income	145	104	39%	230 bps
Adjusted Income from Continuing Ops	\$ 98	\$ 67	46%	210 bps
Adjusted Diluted EPS from Continuing Ops	\$ 1.05	\$ 0.73	44%	

Margin Analysis

Adjusted Gross Margin									
Q2 2011	Q2 2010	Change							
35.8%	34.8%	100 bps							
Adjusted Operating Margin									
Adjuste	d Operating	Margin							
Adjuste Q2 2011	d Operating Q2 2010	Margin Change							



Consumer Healthcare

(\$ in millions)	Q2 2011	Q2 2010	% Change Y/Y	Change as a % to sales
Net Sales	\$ 430	\$ 417	3%	
Adjusted Cost of Sales	292	274	7%	
Adjusted Gross Profit	138	143	-3%	-220 bps
Adjusted Operating Expenses	61	57	7%	
Adjusted Operating Income	\$ 77	\$ 86	-10%	-260 bps

Margin Analysis

Adjusted Gross Margin									
Q2 2011	Q2 2010	Change							
32.1%	34.3%	220 bps							
Adjusted Operating Margin									
Adjuste	d Operating	Margin							
Adjuste Q2 2011	d Operating Q2 2010	Margin Change							

Negative Impacts

- Increased costs related to quality initiatives
- Lower manufacturing efficiencies due to production process redesign activities
- Timing of R&D projects
- Operating expense deleveraging

Partial Positive Offsets

- Positive procurement activities and commodity management
- N/A





Nutritionals

(\$ in millions)	Q2 2011	Q2 2010	% Change Y/Y	Change as a % to sales
Net Sales	\$ 133	\$ 61	119%	
Adjusted Cost of Sales	85	52	65%	
Adjusted Gross Profit	49	10	410%	2080 bps
Adjusted Operating Expenses	23	6	249%	
Adjusted Operating Income	\$ 26	\$ 3	752%	1440 bps

Margin Analysis

Adjusted Gross Margin									
Q2 2011	Q2 2010	Change							
36.4%	15.6%	2080 bps							
Adjusted Operating Margin									
Adjuste	d Operating	Margin							
Adjuste Q2 2011	d Operating Q2 2010	Margin Change							

Positive Impacts

- Acquisition of PBM
- Commodity pricing improvements
- Plant efficiency
- Operating expense leverage
- Contribution from PBM acquisition





Rx Pharmaceuticals

(\$ in millions)	Q2 2011	Q2 2010	% Change Y/Y	Change as a % to sales
Net Sales	\$ 98	\$ 57	72 %	
Adjusted Cost of Sales	51	26	96%	
Adjusted Gross Profit	47	31	52%	-630 bps
Operating Expenses	11	10	12%	
Adjusted Operating Income	\$ 36	\$ 21	70%	-30 bps

Margin Analysis

Adjusted Gross Margin									
Q2 2011	Q2 2010	Change							
48.2%	48.2% 54.5%								
	Adjusted Operating								
Adjuste	d Operating	Margin							
Adjuste Q2 2011	d Operating Q2 2010	Margin Change							

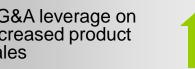
Negative Impacts

Gross margin mix for Aldara® authorized generic

Impact from Aldara® authorized generic

Partial Positive Offsets

- New product sales
- Favorable pricing
- SG&A leverage on increased product sales





API

(\$ in millions)	Q2 2011	Q2 2010	% Change Y/Y	Change as a % to sales
Net Sales	\$ 40	\$ 35	14%	
Adjusted Cost of Sales	22	21	8%	
Adjusted Gross Profit	18	15	23%	310 bps
Adjusted Operating Expenses	8	9	-19%	
Adjusted Operating Income	\$ 11	\$ 5	95%	1080 bps

Margin Analysis

Adjusted Gross Margin										
Q2 2011	Q2 2010	Change								
44.8%	41.7%	310 bps								
Adjusted Operating Margin										
Adjuste	d Operating	Margin								
Adjuste Q2 2011	d Operating Q2 2010	Margin Change								

Positive Impacts

Temozolomide sales in Europe

- Favorable product mix
- Lower expenses due to restructuring in Germany

Partial Negative Offsets

Negative foreign currency impact



N/A





FY2010 & FY2011 Adjusted Diluted EPS Reconciliation* From Continuing Operations

	FY 11 Guidance	Y/Y Growth
Reported Diluted EPS from Continuing Operations Range	\$3.28 - \$3.43	+36% to +42%
Deal-related intangible amortization (1,2)	0.355	
Charges associated with acquisition costs (2)	0.061	
Charge associated with inventory step-up (2)	0.054	
Adjusted Diluted EPS from Continuing Operations	\$3.75 - \$3.90	+24% to +29%

	FY	10 Actual
Reported Diluted EPS from Continuing Operations	\$	2.42
Deal-related intangible amortization (1)		0.195
Charges associated with acquisition costs		0.083
Charges associated with inventory step-ups		0.075
Charges associated with restructuring		0.100
Charges associated with acquired research and development		0.157
Adjusted Diluted EPS from Continuing Operations	\$	3.03

⁽¹⁾ Amortization of acquired intangible assets related to business combinations and asset acquisitions



⁽²⁾ Assumes a mid-fourth fiscal quarter close of the Paddock Laboratories acquisition

Consolidated Revenue Growth

20% to 23% from Fiscal 2010

Adj. Consolidated **Gross Margin**

35% to 36% of Net Sales

Adj. Consolidated **Operating Margin**

19% to 20% of Net Sales

Adjusted Diluted EPS

\$3.75 to \$3.90 (24% to 29% Y/Y Growth**)

Cash Flow from **Operations**

\$350M to \$380M

Estimated Effective Worldwide Tax Rate

Approximately 27%





CHC New Product Innovation

Publicly disclosed products















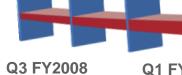












Q3 FY2008 Cetirizine & Omeprazole Q1 FY2009 Famotidine Complete

Q3 FY2009 Ibuprofen PM

\$5 Billion in potential branded sales with new SB ANDA products in the next 3 years!

Over \$10 Billion in potential branded sales from Rx to OTC Switches in the next 5 years!

FY2010

Polyethylene Glycol 3350

Generic version of Zaditor®

Generic version of Monistat-1®

FY2011 Pipeline

Generic version of Allegra®

Generic version of Zantac® 150

Generic version of Mucinex®

Generic version of Aleve® Liquid Gels

Nicotine coated gum (new flavor)

Plus, many additional new products





Rx New Product Innovation

Publicly disclosed products













Ichthammol Ointment

Mesalamine Enema Kit

Ciclopirox Shampoo 1%

Q4 FY2010

Aldara® Cream, 5% AG

Analpram HC® Cream AG

FY2011

Analpram E® Cream AG

Generic Evoclin® Foam 1%

Adapalene Cream, 0.1%

Generic Aldara® Cream, 5% (Vertically Integrated)

Generic Nasacort®

Generic Xyzal® Tablets

HalfLytely®

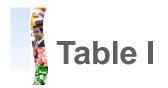
2 to 3 potential other





Appendix





PERRIGO COMPANY RECONCILIATION OF NON-GAAP MEASURES

(in thousands, except per share amounts) (unaudited)

Three Months Ended December 25, 2010 December 26, 2009 % Change Consolidated Non-GAAP Non-GAAP As **GAAP** As adjusted Adjustments As adjusted **GAAP** Adj. Adjustments GAAP \$ 717,515 \$ 717,515 582,425 \$ 582,425 23% Net sales 23% Cost of sales 468,015 7,394 (a) 460,621 384,800 5,122 (a, c) 379,678 22% 21% Gross profit 249,500 7,394 256,894 197,625 5,122 202,747 26% 27% Operating expenses 8,864 8,864 7,084 7,084 25% Distribution 25% Research and development 24,604 24,604 20,686 20,686 19% 19% Selling and administration 5,296 (a, d) 1,262 (a) 83,793 78,497 71,822 70,560 17% 11% 117,261 5,296 111,965 99,592 1,262 98,330 Total 12,690 144,929 Operating income 132,239 98,033 6,384 104,417 35% 39% 10,716 10,716 5,447 5,447 97% Interest, net 97% (633)(633)(1,023)Other income, net (1,023)-38% -38% 12,690 6,384 Pretax income from cont. ops. 122,156 134,846 93,609 99,993 30% 35% 4,087 (b) 1,710 ^(b) Income tax expense 32,377 36,464 30,818 32,528 5% 12% \$ \$ \$ Income from continuing operations 89,779 \$ 8,603 98,382 62,791 4,674 \$ 67,465 43% 46%

\$

1.05

93,363

\$

0.68

92,999

Diluted EPS from cont. ops.

Diluted weighted average shares outstanding

\$

0.96

93,363

\$

0.73

92,999

41%

44%

⁽a) Deal-related amortization

⁽b) Total tax effect for non-GAAP pretax adjustments

⁽c) Inventory step-ups of \$617

⁽d) Acquisition costs of \$1,315



PERRIGO COMPANY REPORTABLE SEGMENTS RECONCILIATION OF NON-GAAP MEASURES

(in thousands) (unaudited)

Three Months Ended

Consumer Healthcare	December 25, 2010							% Change						
	Non-GAAP					Non-GAAP						'-	As	
		GAAP	Adju	ustments	A	s adjusted		GAAP	Adju	stments	As	adjusted	GAAP	Adj.
Net sales	\$	429,996	\$	-	\$	429,996	\$	417,001	\$	-	\$	417,001	3%	3%
Cost of sales		292,782		694 ^{(a}	a)	292,088		274,865		750 ^(a)		274,115	7%	7%
Gross profit		137,214		694		137,908		142,136		750		142,886	-3%	-3%
Operating expenses		61,820		1,188 ^{(a}	a)	60,632		57,680		868 ^(a)		56,812	7%	7%
Operating income	\$	75,394	\$	1,882	\$	77,276	\$	84,456	\$	1,618	\$	86,074	-11%	-10%
Gross profit		31.9%				32.1%		34.1%				34.3%		
Operating income		17.5%				18.0%		20.3%				20.6%		
						Three Mo	onths	Ended						
Nutritionals			Decem	ber 25, 20°	10				Decer	nber 26, 2009	9		% Ch	ange
			Noi	n-GAAP					Nor	n-GAAP				As
		GAAP	Adju	ustments	As	s adjusted		GAAP	Adju	stments	As	adjusted	GAAP	_Adj
Net sales	\$	133,458	\$	-	\$	133,458	\$	61,010	\$	-	\$	61,010	119%	119%
Cost of sales		87,936		2,999 ^{(a}	a)	84,937		51,500		-		51,500	71%	65%
Gross profit		45,522		2,999		48,521		9,510	,	-	'	9,510	379%	410%
Operating expenses		25,359		2,793 ^{(a}	a)	22,566		6,913		449 ^(a)		6,464	267%	249%
Operating income	\$	20,163	\$	5,792	\$	25,955	\$	2,597	\$	449	\$	3,046	676%	752%
Gross profit		34.1%				36.4%		15.6%				15.6%		
Operating income		15.1%				19.4%		4.3%				5.0%		

(a) Deal-related amortization



REPORTABLE SEGMENTS RECONCILIATION OF NON-GAAP MEASURES

(in thousands) (unaudited)

Tla	N 1 1	
inree	Months	⊨naea

Rx Pharmaceuticals	 December 25, 2010						% Change					
		No	n-GAAP				No	n-GAAP				As
	 GAAP	Adju	ustments	As	adjusted	 GAAP	Adjı	ustments	As	adjusted	GAAP	Adj.
Net sales	\$ 97,534	\$	-	\$	97,534	\$ 56,761	\$	-	\$	56,761	72%	72%
Cost of sales	 53,278		2,749 ^(a)		50,529	 28,708		2,897 ^(a)		25,811	86%	96%
Gross profit	44,256		2,749		47,005	28,053		2,897		30,950	58%	52%
Operating expenses	 11,061		-		11,061	 9,836				9,836	12%	12%
Operating income	\$ 33,195	\$	2,749	\$	35,944	\$ 18,217	\$	2,897	\$	21,114	82%	70%
Gross profit	45.4%				48.2%	49.4%				54.5%		
Operating income	34.0%				36.9%	32.1%				37.2%		

Three Months Ended

						TITIOG WIGH		laca						
API		December 25, 2010								% Change				
			Non	-GAAP					Non	-GAAP				As
	(GAAP	Adjus	stments	As	adjusted	(GAAP	Adjus	stments	As	adjusted	GAAP	Adj.
Net sales	\$	40,333	\$	-	\$	40,333	\$	35,272	\$	-	\$	35,272	14%	14%
Cost of sales		22,780		516 ^(a)		22,264		21,050		497 ^(a)		20,553	8%	8%
Gross profit		17,553		516		18,069		14,222		497		14,719	23%	23%
Operating expenses		7,521		-		7,521		9,243		(55) ^(a)		9,298	-19%	-19%
Operating income	\$	10,032	\$	516	\$	10,548	\$	4,979	\$	442	\$	5,421	101%	95%
Gross profit		43.5%				44.8%		40.3%				41.7%		
Operating income		24.9%				26.2%		14.1%				15.4%		

(a) Deal-related amortization



FY 2011 GUIDANCE AND FY 2010 EPS RECONCILIATION OF NON-GAAP MEASURES

(unaudited)

	Full Year Fiscal 2011 Guidance*
FY11 reported diluted EPS from continuing operations range	\$3.28 - \$3.43
Deal-related amortization (1,2)	0.355
Charges associated with acquisition costs (2)	0.061
Charge associated with inventory step-up (2)	0.054
FY11 adjusted diluted EPS from continuing operations range	\$3.75 - \$3.90

_	Fiscal 2010*
FY10 reported diluted EPS from continuing operations	\$2.42
Deal-related amortization (1)	0.195
Charges associated with acquisition costs	0.083
Charges associated with inventory step-ups	0.075
Charges associated with restructuring	0.100
Charges associated with acquired research and development _	0.157
FY10 adjusted diluted EPS from continuing operations	\$3.03

- (1) Amortization of acquired intangible assets related to business combinations and asset acquisitions
- (2) Assumes a mid-fourth fiscal quarter close of the Paddock Laboratories acquisition

^{*}All information based on continuing operations.



FY 2011 GUIDANCE RECONCILIATION OF NON-GAAP MEASURES

(unaudited)

	Full Year Fiscal 2011 Guidance*
Consolidated	
Reported consolidated gross margin range	33.5% - 34.5%
Deal-related amortization (1,2)	1.2%
Inventory step-up (2)	0.3%
Adjusted consolidated gross margin range	35.0% - 36.0%
Reported consolidated operating margin range	16.6% - 17.6%
Deal-related amortization (1)	1.8%
Acquisition costs (2)	0.3%
Inventory step-up (2)	0.3%
Adjusted consolidated operating margin range	19.0% - 20.0%
Consumer Healthcare	
Reported gross margin range	31.8% - 32.8%
Deal-related amortization (1)	0.2%
Adjusted gross margin range	32.0% - 33.0%
Reported operating margin range	17.6% - 18.6%
Deal-related amortization (1)	0.4%
Adjusted operating margin range	18.0% - 19.0%

- (1) Amortization of acquired intangible assets related to business combinations and asset acquisitions
- (2) Assumes a mid-fourth fiscal quarter close of the Paddock Laboratories acquisition

^{*}All information based on continuing operations.



FY 2011 GUIDANCE RECONCILIATION OF NON-GAAP MEASURES

(unaudited)

	Full Year Fiscal 2011 Guidance*
Nutritionals	
Reported gross margin range	31.6% - 33.6%
Deal-related amortization (1)	2.4%
Adjusted gross margin range	34.0% - 36.0%
Reported operating margin range	13.4% - 14.4%
Deal-related amortization (1)	4.6%
Adjusted operating margin range	18.0% - 19.0%
Rx Pharmaceuticals	
Reported gross margin range	40.4% - 42.4%
Deal-related amortization (1,2)	4.2%
Inventory step-up (2)	2.4%
Adjusted gross margin range	47.0% - 49.0%
Reported operating margin range	28.4% - 30.4%
Deal-related amortization (1,2)	4.2%
Inventory step-up (2)	2.4%
Adjusted operating margin range	35.0% - 37.0%
API	
Reported gross margin range	42.7% - 44.7%
Deal-related amortization (1)	1.3%
Adjusted gross margin range	44.0% - 46.0%
Reported operating margin range	22.7% - 24.7%
Deal-related amortization (1)	1.3%
Adjusted operating margin range	24.0% - 26.0%

- (1) Amortization of acquired intangible assets related to business combinations and asset acquisitions
- (2) Assumes a mid-fourth fiscal quarter close of the Paddock Laboratories acquisition





PERRIGO COMPANY RECONCILIATION OF NON-GAAP MEASURES

(in thousands) (unaudited)

	12/25/2010
Total debt	\$ 890,971
Less: Cash and cash equivalents	(134,779)
Total net debt	756,192
Total shareholders' equity	1,308,040_
Total capital	\$2,064,232
Net debt to total capital ratio	36.6%