

SunTrust Meetings Boston, MA

January 27, 2012





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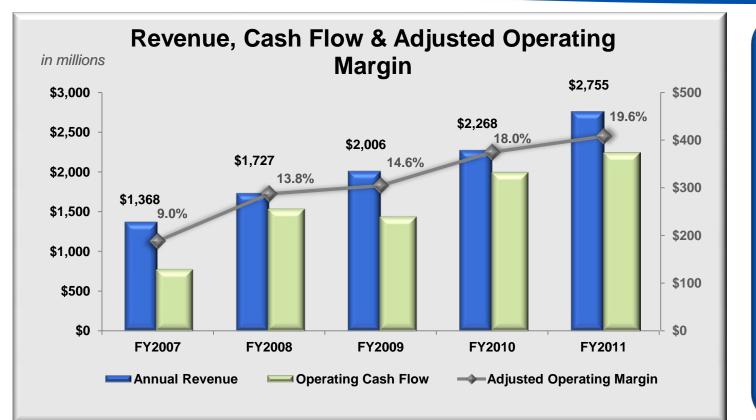


5 **Portfolio of Leading Store Brands & Generics**

FY2011 Portfolio by Sales (\$2.755B)



Perrigo Consolidated – Key Financial Performance*



4 Year Revenue CAGR of 19%

4 Year Adjusted Operating Income CAGR of 45%

4 Year Operating Cash Flow CAGR of 30%

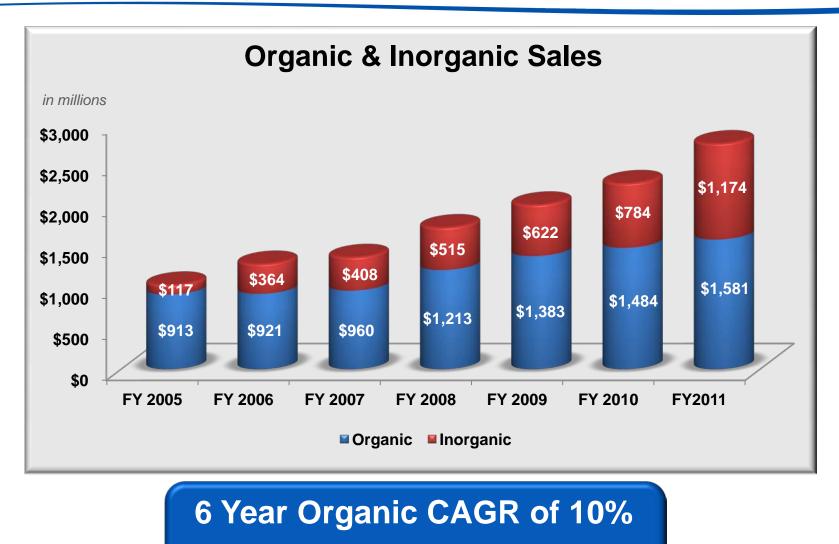




*See attached financial schedule for reconciliation to GAAP numbers

Focused on Both Organic and Inorganic Growth*

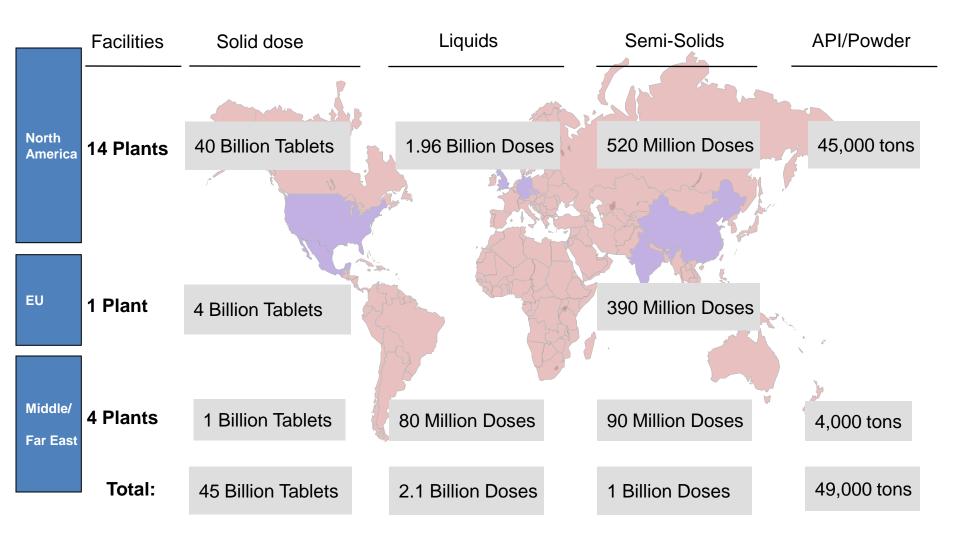
FY2005 as the base year



6 Year Inorganic CAGR of 47%

*Organic sales exclude the effects of acquisitions; acquisitions and their subsequent growth remain in inorganic sales in years following the acquisition

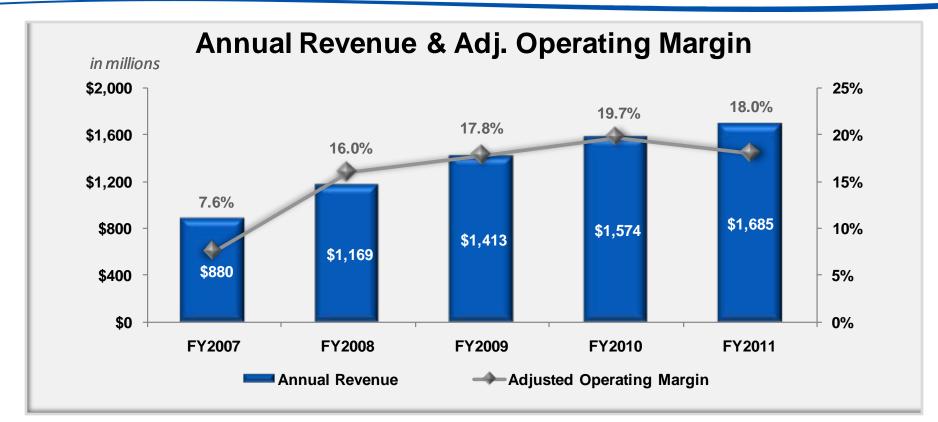
One of the World's Leading Pharmaceutical Manufacturers





Consumer Healthcare Segment*

Leveraging the Perrigo Advantage





Quality, Affordable Healthcare Products



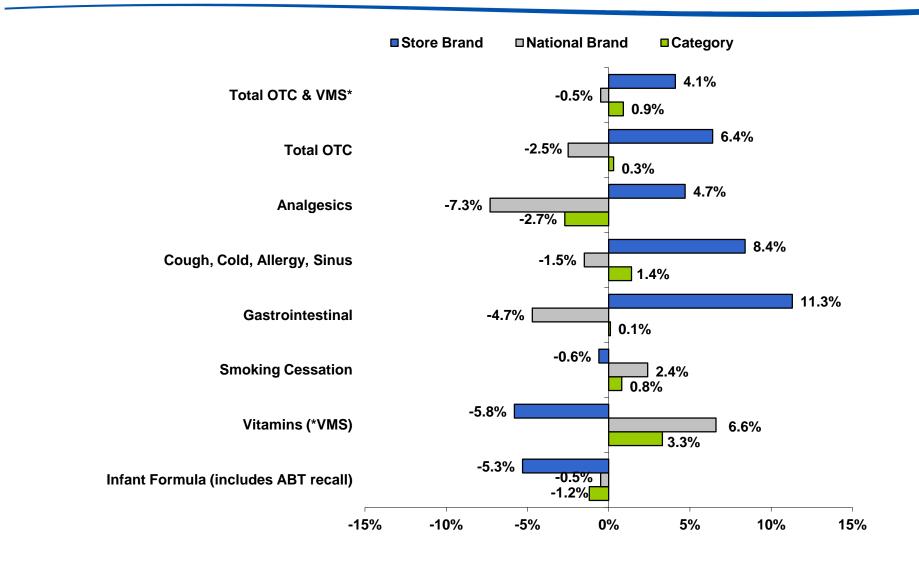
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\$57.27	Cost to Retailer	\$23.50
\$71.59	Retail Selling Price	\$52.99
\$14.32	\$ Profit	\$29.49
20%	% Profit	56%
	Consumer Savings	26%

Big Dollar Profits and Margin for Retailers

Reason for Large Investments by Retailers in Store Brands

All Category Update – 52 Weeks Ending 12/18/11





*Vitamins, Minerals, and Supplements Source: IRI 52 Week Data Ending December, 18, 2011; FDM

Power of Perrigo – New Product Launches

Cetirizine





Alleray Relief



With over 7 OTC approvals, Perrigo has 80% Store Brand Market Share

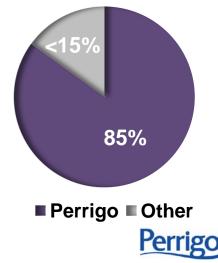




Store Brand MiraLax®



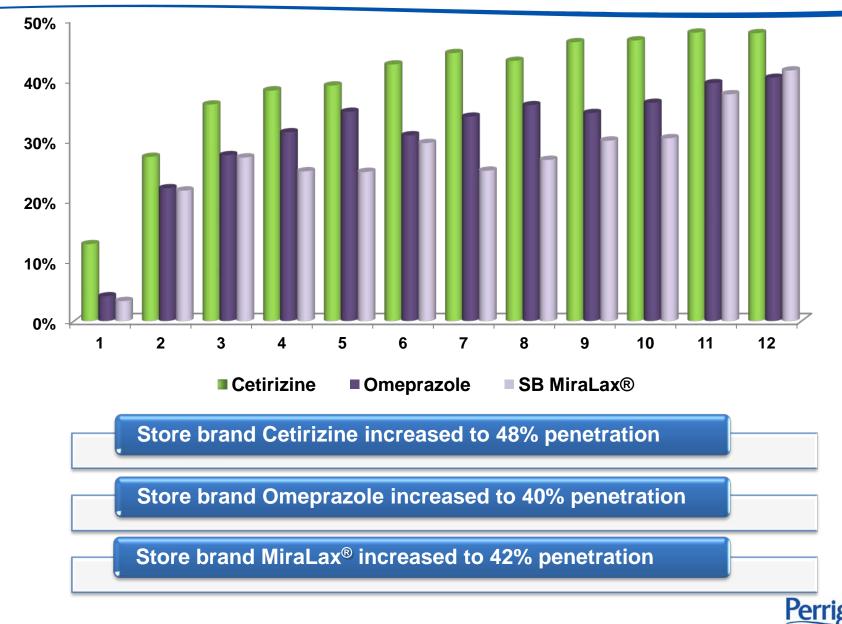
With 5 OTC approvals, Perrigo has >85% Store Brand Market Share



Quality, Affordable Healthcare Products

Store Brand Volume Penetration

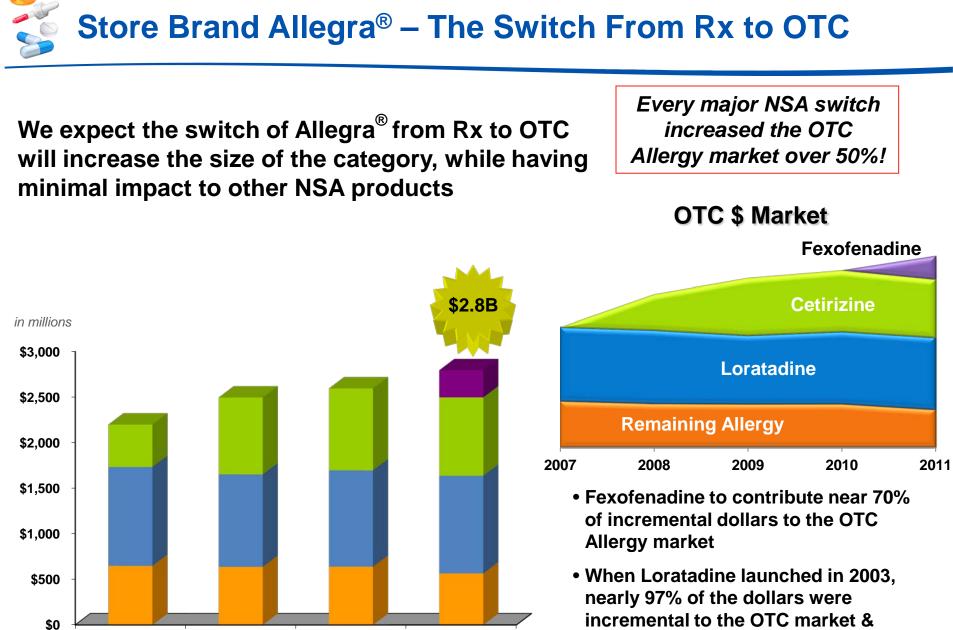
First Year of Product Launch



Quality, Affordable Healthcare Products







Latest 52 Wks



Remaining Allergy Loratadine Cetirizine Fexofenadine



Potential Rx to OTC switches

• \$10B in branded sales potential over the next 5 years

Across all segments, we expect to launch >45 new products, resulting in >\$190M of revenue in FY 2012





OTC Pipeline Highlights	Branded Sales (\$M)
Cinnamon Flavor Nicotine Gum	\$41
Generic version of Zantac® Cool Mint	\$36
Second Half FY12 Expected Launches	Branded Sales (\$M)
Generic version of Clarinex®	\$254
Generic version of Prevacid®	\$223
Delsym® Suspension	\$171
Generic version of Allegra D12®	\$147
Generic version of Mucinex®	\$146
Generic version of Claritin® D	\$100
Generic version of Rogaine® Foam	\$59







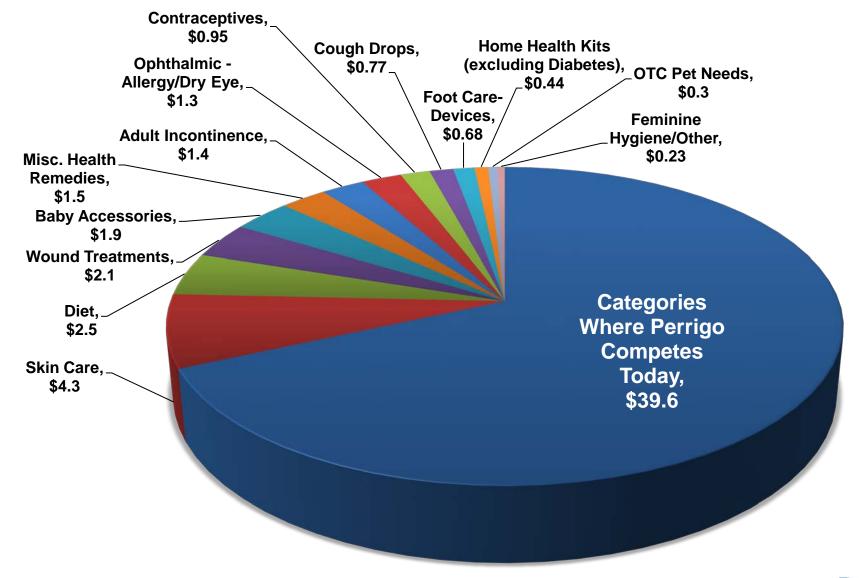
OTC Potential Future Product Pipeline

Future Pipeline		Sal	Brand es (\$B)
Nexium ®	Esomeprazole (Rx)	\$	8.5
Protonix ®	Pantoprazole (Rx)		3.2
Prevacid ®	Lansoprazole		2.8
Aciphex ®	Rabeprazole (Rx)		1.4
Allegra ®	Fexofenadine IR (Rx)		1.2
Allegra ® D 12	Fexofenadine D12 (Rx)		0.3
Advil ® LG	Ibuprofen LG		0.3
Clarinex ®	Desloratadine (Rx)		0.3
Allegra ® D 24	Fexofenadine D24 (Rx)		0.2
Mucinex ® RS	Guaifenesin 600MG ER		0.2
Alli ®	Weight Loss		0.2
Voltaren ®	Diclofenac Topical Gel		0.2
<u>Delsym ®</u>	Dextromethorphan ER Suspension		0.1
Total		\$	18.7

Potential Switch Products/Categories	Brand Sales (\$B)
Statins	\$ 17.0
Singulair ®	4.8
Prostate	3.6
Cox-2 Inhibitors	3.5
Erectile Dysfunction	2.9
Nasal Allergy	2.5
Overactive Bladder	2.2
Omega-3 Fish Oils	1.6
Ophthalmic-Allergy/Dry Eye	1.3
Acne	0.6
Migraine	0.6
Total	\$ 40.6



Opportunities to Expand our Business Through Adjacent Categories (\$B)







Can-Am Care Acquisition

Diabetes Care Expansion and Wound Care Introduction

Acquired Can-Am Care, which is expected to generate \$40M in sales in CY2012, for \$36M in cash

Focused on diabetes disease state, 5 main product segments, with a comprehensive, customized approach to store brand marketing

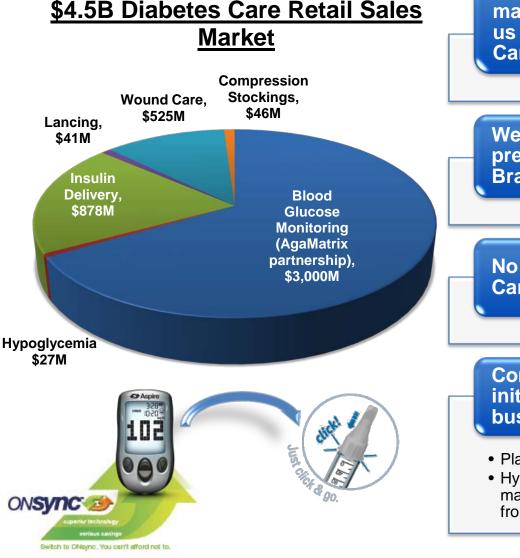
- <u>Hypoglycemia</u>
 - Dex4® Ingredient Branding/Brand Strategy
- Insulin Delivery
 - Syringes, Pen Needles, Alcohol Swabs
- <u>Lancing</u>
- Lancets, Lancing Devices
- <u>Wound Care</u>
 Bandage/Gauze Rolls/Pads
- <u>Compression Stockings</u>







Can-Am Care Acquisition Significantly Expands our Diabetes Care Business



Partnership with AgaMatrix to supply SB market with BGM testing supplies enabled us to target <u>>65% or \$3B</u> of the Diabetes Care Retail Segment

We are now the first COMPANY to have a presence in <u>100% or \$4.5B</u> of the Store Brand Diabetes Care Retail Segment

No other NB or SB offers the entire Diabetes Care product line today

Comprehensive, customized marketing initiatives to grow our Diabetes Care business, specifically targeting insulin users

- Placing our meters in the hands of insulin using patients
- Hypoglycemia, made with Dex4® fast acting glucose, marketing campaign focusing on taking market share from candy cola & juice categories



Nutritionals – Includes VMS* and Infant Formula

Leveraging the Perrigo Advantage





Publicly disclosed products

Hypoallergenic

 \$163M Extensively Hydrolyzed Segment (including WIC)



- Compare to Nutramigen® & Alimentum
- Average Retail Price of \$25 to \$30 per LB

Comfort Care



- \$55M Segment (Non-WIC)
- Compare to Gerber® Gentle
- FDA Recently Granted Gerber[®] the First Ever Qualified Health Claim in Infant Nutrition

Core Formula Upgrades

- Soy +Prebiotic (Compare to Isomil®)
- Organic +Prebiotic (Compare to Similac[®])
- Dual Prebiotic (Compare to Enfamil®)

Unique Formulations

- Ultra-Kosher
- Organic Low Lactose

China

- Founder Pharma Supply Agreement
- Brilite Nutritionals Supply Agreement
- Organic Stage 1, 2, 3

Canada

- Probiotic (Compare to Nestle®)
- Prebiotic
- 100% Partially Hydrolyzed Whey (Compare to Nestle[®])

Global

- Codex Stage 1, 2 & 3 w/ Prebiotics
- Amino Acid Based
- Extensively Hydrolyzed with DHA

Perrigo Affiliate Markets

- United Kingdom
- Australia
- Israel



China Premium Infant Formula Partnerships

Founder Pharma & Brilite Nutritionals Agreements

Chinese infant formula market ~\$5BN

Non-exclusive supply agreements with sales in U.S. dollars

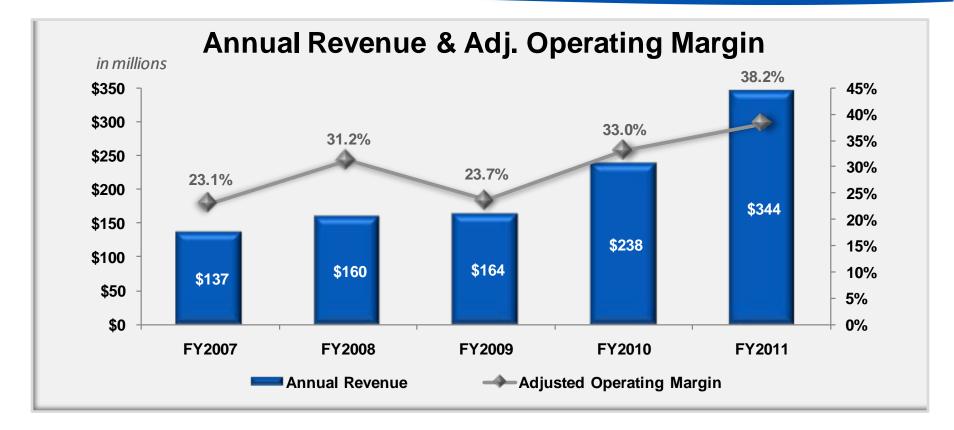
- Sales at same or greater gross and operating margins than corporate average
- Sales recognition at U.S. ports
- Sales expected to ramp up over next 2 quarters

Partnerships aimed towards multiple distribution channels

- Founder Pharma responsible for sales, marketing, and distribution in China; initial focus on Chongqing Province and Western China
- Chongqing, where Founder Pharma's parent Southwest Synthetic's headquarters is located, has population >40M
- Will market new "Founder Pharma" premium brand
- Brilite Nutritionals responsible for sales, marketing, and distribution in China; initial focus on Eastern China
 - Innovative marketing and retail distribution capabilities
 - Will market Perrigo's Bright Beginnings[™] premium brand









22 *See attached financial schedule for reconciliation to GAAP numbers

Quality, Affordable Healthcare Products



41 ANDAs Pending FDA approval

- ANDAs represent \$4B in branded sales
- 9 confirmed first-to-file ANDAs

9 Paragraph IV litigations

7 projects in clinical studies



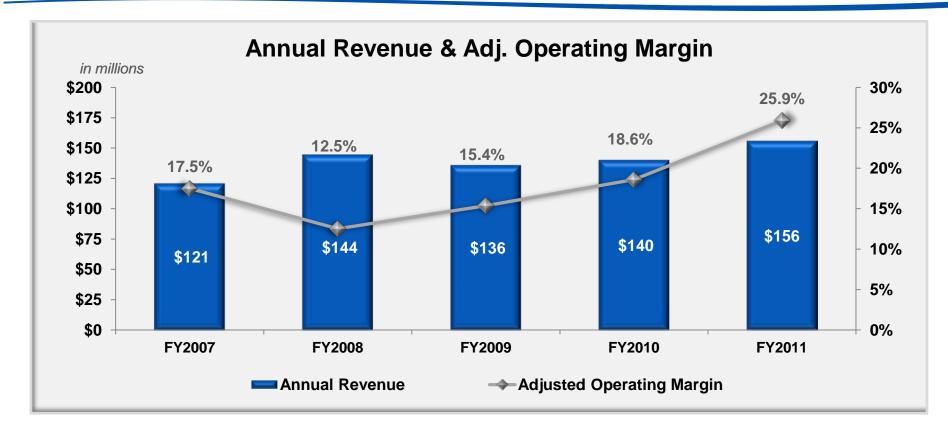


Rx Pipeline Highlights	Branded Sales (\$M)
Generic version of Duac® Gel	\$141
Generic version of Clobex® Lotion	\$70
Generic version of Cenestin®	\$30
Other Undisclosed Products	



API – Active Pharmaceutical Ingredient*

Leveraging the Perrigo Advantage





Quality, Affordable Healthcare Products

Perrigo Updated FY12 Guidance*

From Continuing Operations

	FY 12 Guidance 8/16/11 Conference Call	Updated FY 12 Guidance 10/27/11 Conference Call
Consolidated Revenue Growth	• 15% to 18% from Fiscal 2011	• 17% to 20% from Fiscal 2011
Adj. Consolidated Gross Margin	 35% to 38% of Net Sales 	• 35% to 38% of Net Sales
Adj. Consolidated Operating Margin	• 20% to 22% of Net Sales	• 20% to 22% of Net Sales
Estimated Effective Worldwide Tax Rate	• Approximately 29% to 31%	• Approximately 27% to 29%
Adjusted Diluted EPS	• \$4.50 to \$4.65 (12% - 16% Y/Y Growth**)	• \$4.65 to \$4.80 (16% - 20% Y/Y Growth**)
Cash Flow from Operations	• \$470M to \$500M	• \$500M to \$530M
*See attached financial schedule for reconciliation to GAAP num	nbers	Perrigo

Quality, Affordable Healthcare Products

25 **Growth as compared to fiscal 2011 adjusted diluted EPS from continuing operations



Appendix

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	FY 2	2007*	F	Y 2008*	F	Y 2009*	F	Y 2010*	F	Y 2011*
Consolidated										
Net sales	\$1,36	7,717	\$1	,727,480	\$2	,005,590	S	2,268,150	S	2,755,029
Reported gross pro it	\$ 36	4,258	s	515,497	S	597,100	S	746,233	S	944,870
Deal-related amortization (3)		2,383	12.7	22,409		19,361	2	18,736	1.23	30,663
Impairment of fixed assets		-,				1,600				
Impairment of intangible asset		-		10,346		-				(-)
Inventory step-ups		4,573		5,756		2,923		10,904		-
Adjusted gross profit	\$ 38	1,214	S	554,008	S	620,984	S	775,873	S	975, 533
Adjusted gross profit %		27.9%	8	32.1%		31.0%	38	34.2%	30	35.4%
Reported selling expenses	S 6	5,119	S	76,681	S	82,480	s	91,464	S	132,408
Deal-related amortization (3)		(1,268)		(1,705)		(3,782)		(5,617)		(14,953)
Adjusted selling expenses	<u>\$</u> 6	3,851	S	74,976	S	78,698	5	85,847	S	117,455
Reported general and administration expenses	S 10	6,452	S	142,895	S	149,333	s	178,510	S	197,290
Acquisition costs				-				(8,189)		(3,243)
Deal-related amortization (3)		(206)		(139)		(452)		(772)		(1,162)
Impairment of note receivable	1	(2,034)		-		-		-		-
Loss on asset exchange		-		-		(639)		-		-
Adjusted general and administration expenses	<u>\$ 10</u>	4,212	S	142,756	S	148,242	<u>_</u> S	169,549	<u></u>	192,885
Reported operating income	S 9	3,859	S	192,759	5	249,488	s	335,899	\$	490,205
Acquisition costs		-		-		-		8,189		3,243
Deal-related amortization (3)		3,858		24,218		23,596		25, 127		46,778
Impairment of note receivable		2,034		-		-		-		-
Impairment of fixed assets		1		10,346		1,600				1.
Impairment of intangible asset		4.573		5,756		2.923		10,904		
Inventory step-ups Loss on asset exchange		4,515		3,730		639		10,904		-
Restructuring charges		879		2.312		14.647		9.523		1.033
Write-offs of in-process R&D		8.252		2,786		279		19.000		1,000
Adjusted operating income	-	3.455	S	238,177	S	293,172	S	408,642	S	541.259
Adjusted operating income %		9.0%	_	13.8%		14.6%		18.0%		19.6%
Reported income from continuing operations	S 6	9,064	s	138,811	s	142,829	S	224,434	s	340,558
Acquisition costs (1)		-		-				7,752		2,049
Deal-related amortization (1.3)	1	0,856		17,543		17,434		18,110		32,102
Impairment of fixed assets (1)		- 1		-		992		-		-
Impairment of intangible asset (1)		- 1		6.518						-
Impairment of note receivable (1)		1.261								
Inventory step-ups (1)		2.675		4,144		1.956		6,932		-
Investment impairment (2)		-				15,104				-
Loss on asset exchange (2)		-				639		-		8
Restructuring charges (1)		101		1.620		14.647		9.255		652
Write-offs of in-process R&D (1)		4.827		2.006		201		14,612		0.02
Adjusted income from continuing operations	-	8,683	S	170,642	S	193,802	S	281,095	S	375,361
Diluted earnings per share from continuing operations										
Reported	S	0.74	s	1.46	s	1.53	S	2.42	s	3.64
Adjusted	S	0.95	S	1.79	S	2.07	S	3.03	S	4.01
Diluted weighted average shares outstanding	9	3,807		95,210		93,629		92,845		93, 529

Table IPERRIGO COMPANYRECONCILIATION OF NON-GAAP MEASURES

(in thousands, except per share amounts) (unaudited)



(1) Net of taxes

(2) Not tax affected

(3) Amortization of acquired intangible assets related to business combinations and asset acquisitions

Table IIPERRIGO COMPANYRECONCILIATION OF NON-GAAP MEASURES

(in thousands) (unaudited)

	F	Y 2007*	F	Y 2008*	F	Y 2009*	F	Y 2010*	F	Y 2011*
Consumer Healthcare										
Net sales	\$	880,354	\$1	1,169,131	\$1	,412,550	\$`	1,573,749	\$1	,684,938
Reported operating income	\$	61,270	\$	173,114	\$	240,047	\$	303,677	\$	293,097
Deal-related amortization ⁽¹⁾		3,158		5,314		6,643		5,898		8,387
Impairment of note receivable		2,034		-		-		-		-
Impairment of fixed assets		-		-		1,600		-		-
Inventory step-ups		-		5,756		1,864		471		-
Loss on asset exchange		- 879		- 2,312		639		-		-
Restructuring charges Adjusted operating income	\$	67,341	\$	186,496	\$	- 250,793	\$	310,046	\$	1,033 302,517
Adjusted operating income %	<u>.</u>	7.6%	<u> </u>	16.0%	φ	17.8%	φ	19.7%	φ	18.0%
										101070
Rx Pharmaceuticals										
Net sales	\$	137,279	\$	159,576	\$	163,947	\$	237,569	\$	343,717
Reported operating income	\$	19,279	\$	23,428	\$	27,590	\$	48,503	\$	120,364
Deal-related amortization (1)		7,902		15,967		11,186		10,800		10,958
Impairment of intangible asset		-		10,346		-		-		-
Inventory step-ups		4,573		-		-		-		-
Write-offs of in-process R&D		-		-		-		19,000		-
Adjusted operating income	\$	31,754	\$	49,741	\$	38,776	\$	78,303	\$	131,322
Adjusted operating income %		23.1%		31.2%		23.7%		33.0%		38.2%
ΑΡΙ										
Net sales	\$	120,631	\$	144,444	\$	135,731	\$	139,980	\$	155,717
Reported gross profit	\$	49,168	\$	49,376	\$	50,571	\$	55,481	\$	68,400
Deal-related amortization ⁽¹⁾		1,793		2,031		1,987		1,980		2,503
Adjusted gross profit	\$	50,961	\$	51,407	\$	52,558	\$	57,461	\$	70,903
Adjusted gross profit %		42.2%		35.6%		38.7%		41.0%		45.5%
Reported operating income	\$	19,216	\$	15,831	\$	4,039	\$	15,312	\$	37,819
Deal-related amortization ⁽¹⁾		1,893		2,260		2,188		1,966		2,503
Restructuring charges	_					14,647		8,824		-
Adjusted operating income	\$	21,109	\$	18,091	\$	20,874	\$	26,102	\$	40,322
Adjusted operating income %		17.5%		12.5%		15.4%		18.6%		25.9%

(1) Amortization of acquired intangible assets related to business combinations and asset acquisitions



*All information based on continuing operations.



Table IIIPERRIGO COMPANYFY 2012 GUIDANCERECONCILIATION OF NON-GAAP MEASURES

(unaudited)

Consolidated Reported consolidated gross margin range Deal-related amortization ⁽¹⁾	32.5% - 35.5%
	32.5% - 35.5%
Deal-related amortization ⁽¹⁾	
	1.7%
Inventory step-up	0.8%
Adjusted consolidated gross margin range	35% - 38%
Reported research and development expense as % of net sales	3.4%
Pipeline R&D projects	0.1%
Adjusted research and development expense as % of net sales	3.5%
Reported distribution, sales, general and administrative expense as % of net sales	13.4%
Deal-related amortization ⁽¹⁾	-0.6%
Acquisition-related costs	-0.3%
Adjusted distribution, sales, general and administrative expense as % of net sales	12.5%
Reported consolidated operating margin range	16.7% - 18.7%
Deal-related amortization ⁽¹⁾	2.3%
Inventory step-up	0.8%
Pipeline R&D projects	-0.1%
Acquisition-related costs	0.3%
Adjusted consolidated operating margin range	20% - 22%
Consumer Healthcare	
Reported gross margin range	31.8% - 32.8%
Deal-related amortization ⁽¹⁾	0.2%
Adjusted gross margin range	32% - 33%
Reported operating margin range	17.5% - 18.5%
Deal-related amortization ⁽¹⁾	0.5%
Adjusted operating margin range	18% - 19%

(1) Amortization of acquired intangible assets related to business combinations and asset acquisitions

	Full Year Fiscal 2012 Guidance
Nutritionals	Fiscal 2012 Guidance
Reported gross margin range	28.1% - 30.1%
Deal-related amortization ⁽¹⁾	2.9%
Adjusted gross margin range	31% - 33%
Reported operating margin range	9.4% - 11.4%
Deal-related amortization (1)	5.6%
Adjusted operating margin range	15% - 17%
Rx Pharmaceuticals	
Reported gross margin range	44.7% - 46.7%
Deal-related amortization ⁽¹⁾	5.7%
Inventory step-up	4.6%
Adjusted gross margin range	55% - 57%
Reported operating margin range	30.8% - 32.8%
Deal-related amortization ⁽¹⁾	5.7%
Inventory step-up	4.6%
Pipeline R&D projects Acquisition-related charges	-0.6%
Adjusted operating margin range	<u> </u>
Aujusted operating margin lange	41% - 43%
API	
Reported gross margin range	43.8% - 46.8%
Deal-related amortization ⁽¹⁾	1.2%
Adjusted gross margin range	45% - 48%
Reported operating margin range	23.8% - 25.8%
Deal-related amortization ⁽¹⁾	1.2%
Adjusted operating margin range	25% - 27%

(1) Amortization of acquired intangible assets related to business combinations and asset acquisitions





Table IV PERRIGO COMPANY RECONCILIATION OF NON-GAAP MEASURES (dollars in thousands) (unaudited)

	Fiscal Year					
	,	2009		2010		2011
Net cash from operating activities Changes in operating assets and liabilities, net of	\$	239,757	\$	332,363	\$	373,961
asset and business acquisitions		12,091		(15,738)		10,996
Other non-cash expenses		(35,018)		(18,722)		57,181
Interest expense, net		26,995		28,415		42,312
Income tax expense		63,452		84,215		109,996
EBITDA	\$	307,277	\$	410,533	\$	594,446

Total debt, including current maturities

\$ 892,770

Debt to EBITDA

1.50





Table V PERRIGO COMPANY RECONCILIATION OF NON-GAAP MEASURES (dollars in thousands) (unaudited)

Full Year

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	Fiscal 2012 Guidance*
FY12 reported diluted EPS from continuing operations range	\$3.92 - \$4.07
Deal-related amortization ⁽¹⁾	0.52
Charge associated with inventory step-up	0.18
Charges associated with acquisition-related costs	0.06
Earnings associated with sale of pipeline R&D projects	(0.03)
FY12 adjusted diluted EPS from continuing operations range	\$4.65 - \$4.80
	Fiscal 2011*
FY11 reported diluted EPS from continuing operations	\$3.64
Deal-related amortization ⁽¹⁾	0.34
Charges associated with acquisition-related costs	0.02
Charges associated with restructuring	0.01
FY11 adjusted diluted EPS from continuing operations	\$4.01

(1) Amortization of acquired intangible assets related to business combinations and asset acquisitions

*All information based on continuing operations.

